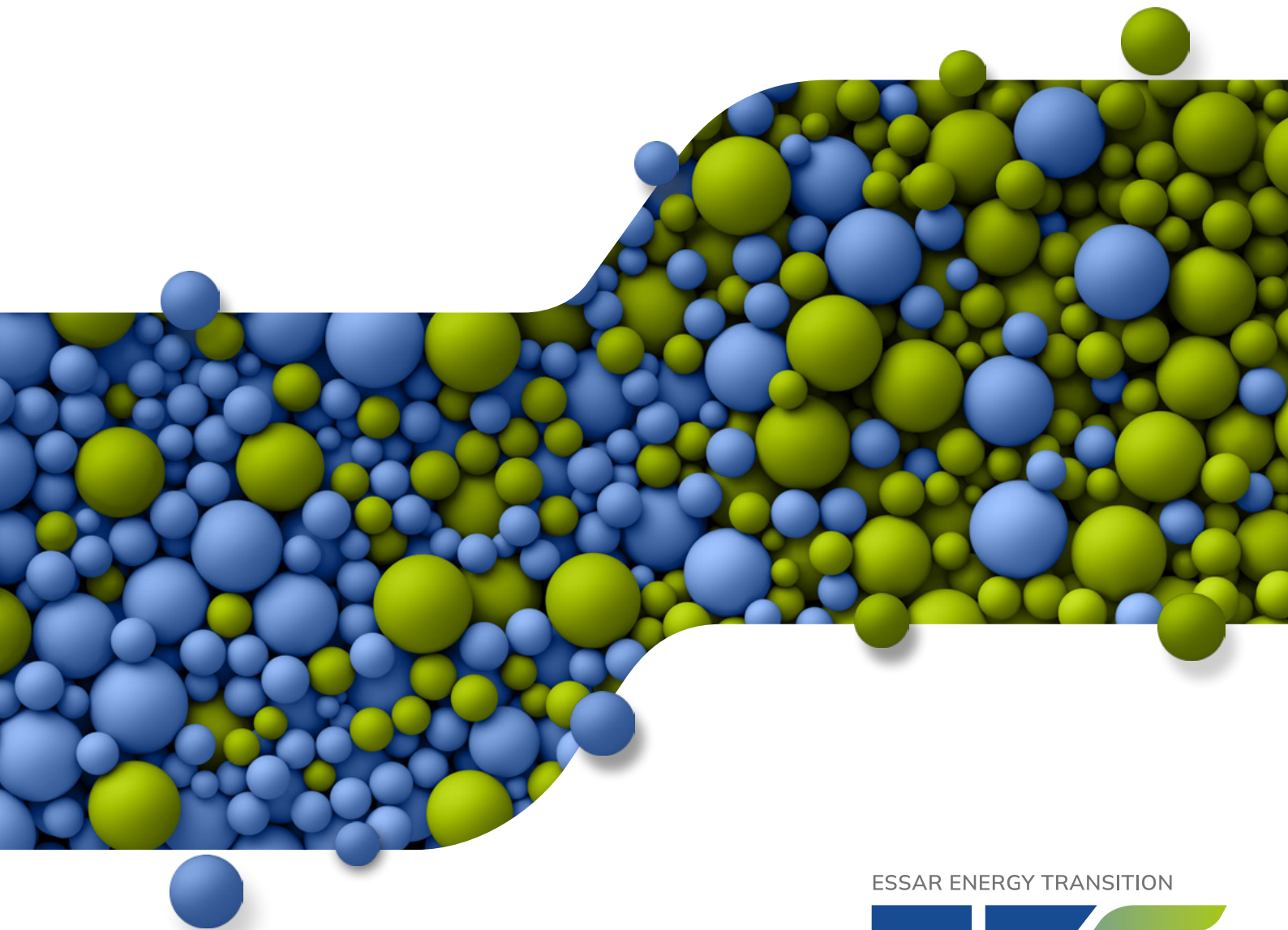


# Annual Report 2024

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Essar Oil (UK) Limited (Trading as EET Fuels)

Annual Report and Consolidated Financial Statements  
for the Year Ended 31 March 2024




ESSAR ENERGY TRANSITION





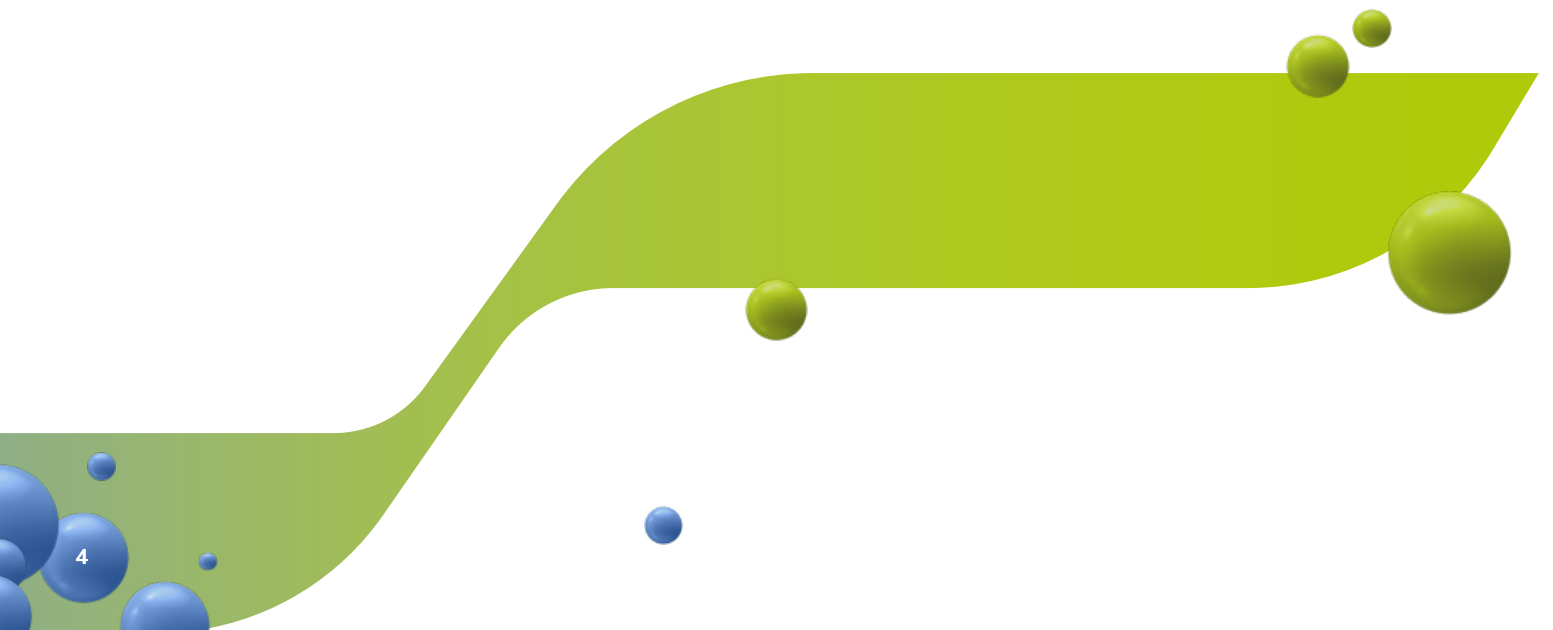
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# Officers and Professional Advisors



## Directors and Company Secretary



P Ruia



T Bullock



A R H Wright



D K Maheshwari



M Palios



C A Fountain  
(appointed 17 April 2023)



K N Venkatasubramanian  
(resigned on 31 July 2023)



S K Puri  
(Company Secretary)

## Registered Office

5th Floor  
The Administration Building  
Stanlow Manufacturing Complex  
Ellesmere Port  
CH65 4HB

## Independent Auditor

PKF Littlejohn LLP  
15 Westferry Circus  
Canary Wharf  
London  
E14 4HD

## Bankers

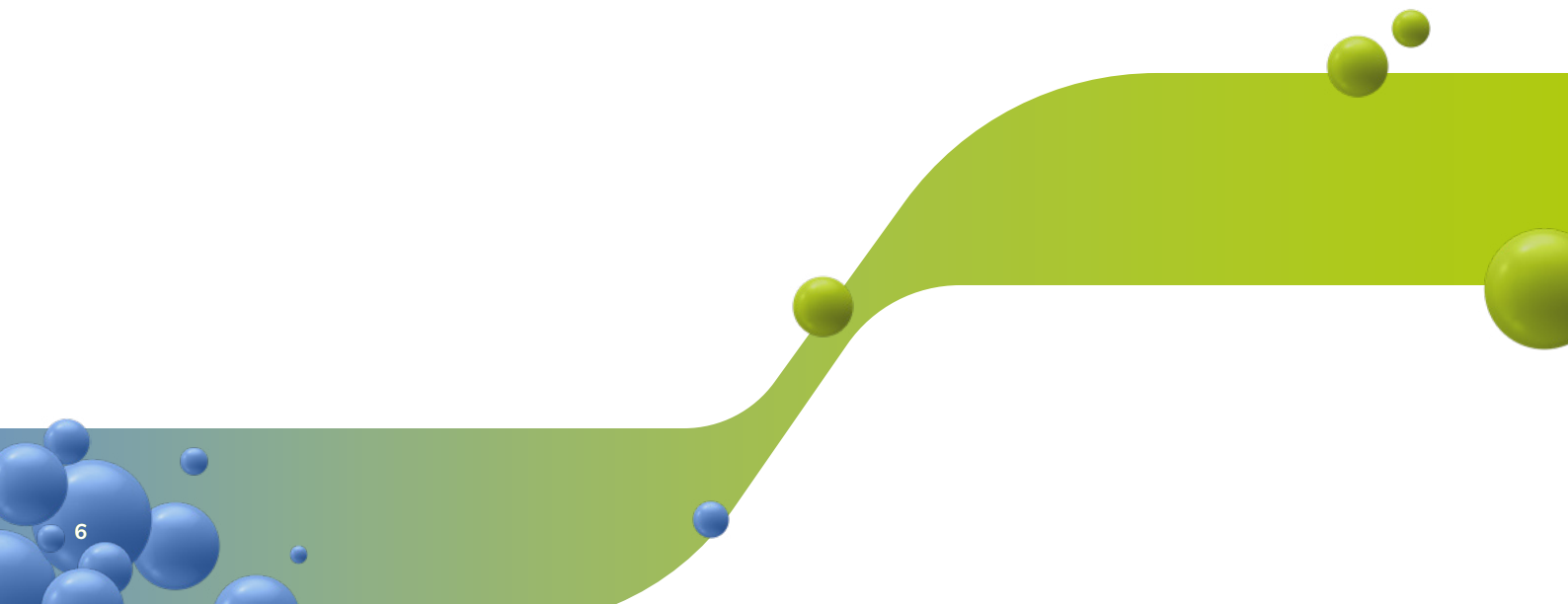
Macquarie Bank Limited  
Ropemaker Place  
29 Ropemaker Street  
London  
EC2Y 9HD

Barclays Bank Plc  
1 Churchill Place  
London  
E14 5HP

Bank of New York  
160 Queen Victoria Street  
London  
EC4V 4LA

# Strategic Report:

An evaluation  
of performance,  
relationships,  
risks and  
uncertainties.



## About this report

The Directors, in preparing this strategic report, have complied with s.414 of the Companies Act 2006.

## Principal activities

The principal activity of the Group is to refine crude oil and to market refined petroleum products in the domestic UK and international market from its primary place of business at Stanlow. The Group owns and operates the Stanlow Refinery and Stanlow Terminals, which are located on the south side of the Mersey estuary in the Northwest of the United Kingdom.

The Group also owns an 11.15% equity stake in UK Oil Pipelines Limited, a 45.35% beneficial share of the Kingsbury Terminal in a joint venture with Shell UK Limited and has full ownership of Northampton Terminal, both located in the Midlands area of the UK. In addition, the Group has various other supply points within the UK, more details are provided in detailed report.

Stanlow Refinery is capable of handling and processing a wide variety of light and heavy crudes from global sources including the North Sea, West and North Africa, USA and Canada. The Group's assets represent a critical part of the UK's transport and energy infrastructure, supplying approximately 16% of the UK's road fuel demand.

The Group's "Essar" branded retail station network as at 31 March 2024 stood at 51 sites (2023: 71), primary reason for movement being an M&A transaction by a network of dealership sites by a business partner.



**100%**

Stanlow Refinery and  
Stanlow Terminals



**100%**

Northampton  
Terminal



**45.35%**

Kingsbury Terminal  
(Joint Venture)



**11.15%**

UK Oil Pipelines  
Limited



# Performance of the Group during the reporting period

## Operational and financial review

Crude throughput at the refinery was at 60.25 million barrels during the current year compared to 65.61 million barrels during the previous year, lower due to planned turnaround maintenance event. The refinery achieved a Current Price GRM (definition overleaf) of US\$12.9/bbl for the year, compared with a Current Price GRM of US\$17.9/bbl in the prior year, reduced due to lower refining market margins.

Operational EBITDA (definition within the Key Performance Indicators section and a non-IFRS measure) decreased to US\$ 253.9 million in the current period, compared to US\$308.5 million in the previous year. The operational and financial performance was lower than the previous year due to reduction in throughput caused by the planned turnaround maintenance event, storm Babet (one in 75 years event) and reduced refining margins.

The Group did not approve any dividends (2023: Nil).

## Income statement

The Group generated revenues of \$9,818.2m during the current year (2023: \$11,769.3m) and made a net loss before tax of \$90.4m during the year (2023: net profit before tax of \$10.0m). Revenue is lower due to reduction in throughput caused by the planned turnaround maintenance event, storm Babet and reduced refining margins.

## Balance sheet

At the period end the Group had net assets (net worth) of \$287.6m (2023: \$331.3m). The movement in net assets was mainly driven by the losses during the year and actuarial losses on defined benefit scheme, partially offset by increase in asset revaluation reserve.





# Key Performance indicators

The Group benchmarks itself against a variety of performance indicators to measure its performance:

KPI	Year ended 31 Mar 2024	Year ended 31 Mar 2023	Context
Lost time injuries	3	0	The Group strives to have no injuries, whilst acknowledging that there are significant risks associated with operating a refinery. This figure represents the number of injuries resulting in lost time on site due to injury during the period.
Current price GRM/bbl <sup>1</sup>	\$12.9	\$17.9	The current price Gross Refinery Margin (GRM) is the spread the Group earns between the sales price and crude related costs. This is a widely used industry yardstick to measure an oil refinery's operating performance.
Operational EBITDA <sup>2</sup>	\$253.9 m	\$308.5 m	This measure is commonly used by management to reflect the operating earnings of the Group and excludes exceptional items.

<sup>1</sup> Current price Gross Refining Margin (GRM) represents the GRM/bbl before the impact of timing differences in crude and product prices, inventory movement and hedging

<sup>2</sup> Operational EBITDA (a non-IFRS measure) represents earnings before interest, tax, depreciation, amortisation and exceptional income or losses, being operating profit of \$143.5m with \$110.4m of depreciation and amortisation added back.

# Major trends and factors likely to affect future developments, performance and position

## Achieving Net Zero – Decarbonisation of industrial processed

The Group has plans in place which align with the UK Government's Green Industrial Revolution Ten Point Plan and its British Energy Security Strategy and has the ambition to all but eliminate its carbon emissions by 2030 and to be Net Zero by 2040.

### EET Fuels and Refinery Decarbonisation:

Group has a comprehensive plan to decarbonise refinery operations utilising energy efficiency, fuel switching and carbon capture. Essar Oil UK Limited adopted the trading name of "Essar Energy Transition Fuels" or "EET Fuels" in January 2024 to signal this ambition to play a leading role in the energy transition and independent analysis confirms that, based on current plans, the Group will be operating the world's leading low carbon process refinery by 2030.

EET Fuels has a comprehensive plan to decarbonise its refinery operations. This plan involves several key approaches:

- Energy efficiency: improving energy efficiency within the refinery processes, for details please refer *Energy Efficiency Actions Taken* section in Environment report.
- Fuel switching: transitioning to low-carbon alternatives.
- Carbon capture: implementing carbon capture technologies to capture and store CO<sub>2</sub> emissions.

By adopting these measures, EET Fuels aims to operate the world's leading low-carbon process refinery. The company applied to support the development of an industrial carbon capture facility to the UK Government in March 2024 as part of the Carbon Capture, Usage and Storage Cluster Sequencing Process Track One Expansion programme. Carbon capture will eliminate half of Stanlow refinery's emissions.

### EET Hydrogen and Low Carbon Hydrogen Production:

EET Hydrogen Limited, a subsidiary of EET Fuels, is a key player in the transition to low-carbon hydrogen. In March 2023 Vertex Hydrogen Limited was selected as a Track-1 project, part of the UK's Carbon Capture, Usage, and Storage (CCUS) Cluster Sequencing Process. In February 2024, the company agreed a statement of principles with the UK Government which is an agreement milestone between the company and Government on key aspects of their negotiations.

The company plans to construct the low-carbon hydrogen production plants at Stanlow. These plants will support a hydrogen economy across North West England and North East Wales. A planning application for the hydrogen plants was approved by Cheshire West and Chester Council in January 2024.

The Group is in ongoing discussions with the UK Government regarding support for a second hydrogen production plant and an application has been submitted as part of the Track One Expansion Programme. This additional plant would secure 1 GW of hydrogen production capacity.

### At the heart of HyNet

HyNet, the UK's leading industrial decarbonization cluster, enables both investments. Together with carbon capture and storage (CCS), these technologies can significantly reduce CO<sub>2</sub> emissions in the North West of England and North East Wales. EET Hydrogen's low-carbon hydrogen will not only decarbonise the Group's energy demand but also contribute to creating a hydrogen economy in the region. EET Fuels and EET Hydrogen are at the forefront of industrial decarbonisation efforts, leveraging innovative technologies and government support to achieve net zero emissions. This commitment to sustainability will drive positive change in the energy landscape.

### Biofuel development

Investing to develop the UK's largest biofuels storage hub, Stanlow Terminals Limited (a subsidiary of EET Fuels) strategic objective is to become the UK's largest bulk liquid storage and energy infrastructure solutions provider, today and for a low carbon future.

Located in one of the largest energy transition hubs in Europe, Stanlow Terminals is leveraging existing infrastructure and unique geographic positioning for to make a transformative contribution to the UK industrial decarbonisation. Stanlow Terminals is developing world-leading hydrogen, carbon capture and ammonia transport and storage infrastructure.

Stanlow Terminals remains committed to ensuring that the sector's bulk liquid storage needs are met and to deliver on the promise of 'storage excellence'. To achieve storage excellence, an extensive asset base is combined with leading edge technology, supply chain expertise and extensive infrastructure. This uniquely positions Stanlow Terminals to provide safe, sustainable, eco-friendly and simplified supply chain solutions. The company's investment plans and competitive advantages are outlined on the following page.

# Major trends and factors likely to affect future developments, performance and position (continued)

## Investing in biofuels storage

- Investing to develop the UK's largest biofuels storage hub.
- Delivering 300,000 cubic metres of capacity to support customers in delivering the UK's net zero transition.
- Allowing customers to store, blend and distribute biofuels suitable as a drop-in replacement transport fuels for road, aviation and marine.
- Fuels include sustainable aviation fuel, bio-ethanol, bio-methanol, bio-diesel, renewable diesel and sustainable hydrotreated vegetable oil.

## Open access world scale green ammonia import terminal

- Announced plans to develop a major new open access import terminal for green ammonia in the Port of Liverpool.
- Expansion of Stanlow Terminal's existing facilities, providing the connecting infrastructure to enable significant volumes of green ammonia to be imported into the UK. Green ammonia is a highly effective liquid carrier of hydrogen, which allows for the safe and efficient transport of green ammonia at scale.

## Developing carbon dioxide transport and storage

- Signed a memorandum of understanding with Eni to explore the development of carbon dioxide (CO<sub>2</sub>) collection, shipping, and storage.
- Delivering the CO<sub>2</sub> into the Eni's transport and storage infrastructure currently being developed in the North West.
- Evaluating opportunities to connect multiple emitters with Eni UK's licenced storage facility.

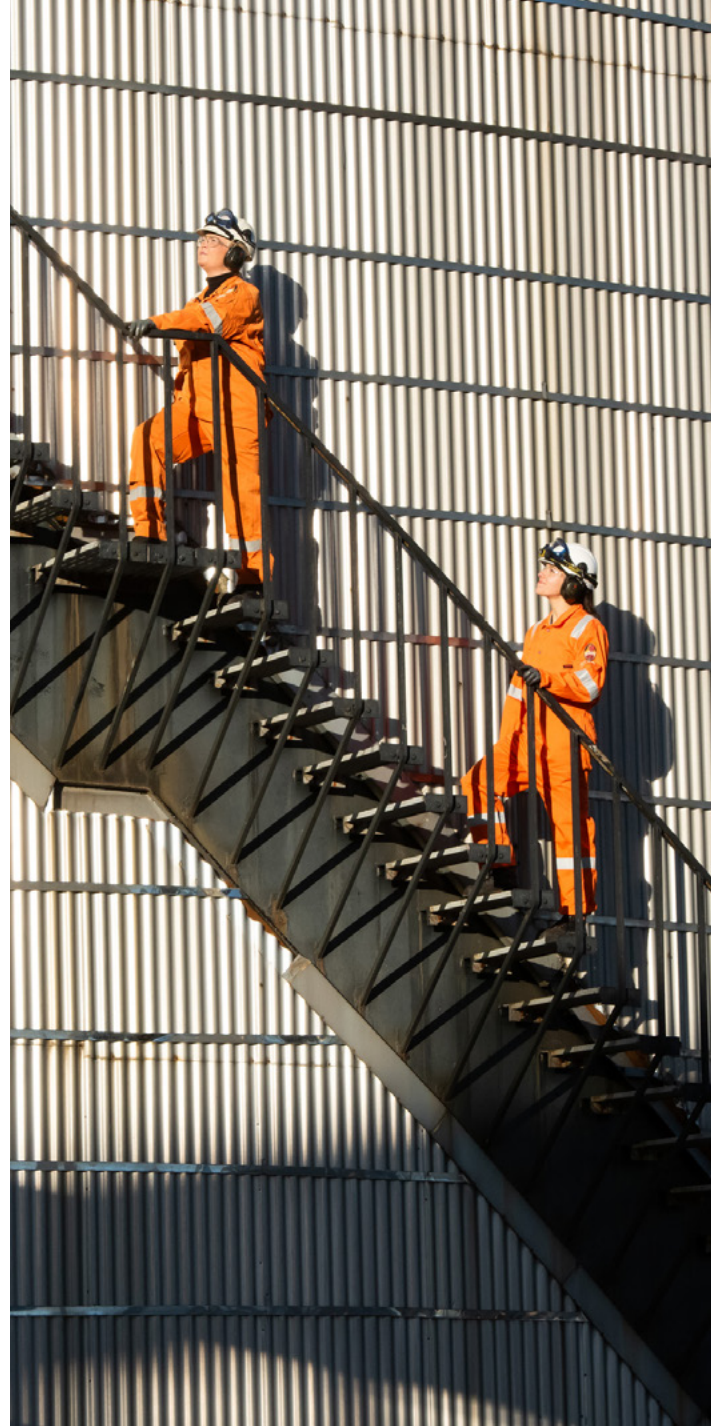
## Building a hydrogen transport hub

- Developing a robust infrastructure for storage and transportation for hydrogen, via pipelines, road, rail and ship.

## Unrivalled infrastructure and connectivity

- Located on the Mersey Estuary within the Port of Liverpool, state of the art facilities are offered for all berth and jetty requirements.
- Options to import biofuels, LNG and ammonia products and export capabilities are offered at this critical national infrastructure location.
- Global access through our marine facilities – locations at both Tranmere on the River Mersey and at Stanlow on the Manchester Ship Canal.
- Easy access to the UK motorway network – operating Europe's largest multi-product road terminal.
- Industry leading pipeline connectivity – via the UK Oil Pipeline to Kingsbury, Northampton and to London and the South East.
- Developing access to UK wide rail network – plans for significant growth in rail freight.

The sites are operated to the stringent safety and environmental standards, protecting customers, colleagues, communities, and the environment.



# Significant relationships

The Group fosters effective stakeholder relationships which are aligned to its purpose of Performing Today - Transforming for Tomorrow and where stakeholders have a material interest and influence on the delivery of our long-term strategy, our business plan and our business objectives. In engaging with stakeholders, the Board takes a balanced approach and ensures that it acts fairly in responding to the different stakeholder needs and between members of the Group.

The process by which the Board identifies key stakeholders and ensures that there is meaningful and effective engagement is described in the Governance Report section of this document (page 37). The Group has significant relationships with the following stakeholder groups.

## Employees

The Group's approach to engagement with colleagues is described in the Social Responsibility Report section of this document (page 32).

## Business relationships (customers and suppliers)

Retaining existing customers, helping to support their growth and obtaining new customers is a key objective for the Group in delivering its strategy. Our customer base includes supermarkets, major oil companies, commercial bulk users, resellers, aviation companies and independent retailers.

Revenues from the single largest customer contributes to approximately 20% (2023: 20%) of the Group's overall revenues.

To improve our relationships, we continuously review and enhance our product offering and make multi-year commitments with key customers. Regular interaction with our customers and suppliers through our dedicated teams has been a key differentiator in attracting new relationships. During the year, we have expanded our supply point to enhance our customer experience.

In 2023/24, the Group launched a new customer proposition for our petrol forecourts business 'Driving Community Convenience' and developed a new 'Company-owned, dealer-operated' strategy to deliver growth in our retail business.

The Group also works closely with suppliers to optimise supply chains and implement efficient processes. The business is also investing into technological improvements to improve the customer business experience.

## Regulators

The oil and gas sector is subject to significant safety and environmental regulation and the Group continuously monitors regulatory developments to ensure compliance and maintains good interaction with its regulators to gain insight and to contribute positively.

Members of the EET Fuels Executive Leadership Team hold regular update meetings with the Health and Safety Executive (the regulator), the Environment Agency and with representatives of relevant local authority leadership teams.

Working with our regulatory stakeholders, the Group is committed to sustainable refinery processes and conducts its operations within responsible environmental standards. This includes a responsibility to limit the impact on the environment by mitigating risks, minimising pollution, reducing our environmental footprint and optimising natural resource consumption. This broad commitment is across a wide range of health, safety and environmental initiatives and informs the strategic and operational direction and decision-making processes.

## Financing

The Group has an inventory monetisation facility with Macquarie Bank Limited, which it entered into in June 2019 and receivable financing facilities arranged by banks and financial institutions. The Group also uses supply chain financing facilities. The detailed disclosures with regard to financing (note 24) and going concern are given in note 3 to these financial statements and are not replicated in this report.

## Shareholders

Communication and engagement with shareholders is predominantly delivered through Board meetings which are held at least once a quarter. All key matters, including strategic, operational and financial issues, are discussed in line with a pre-agreed agenda. In addition, regular communications, including financial updates and investment plans, are provided to ensure transparency, inputs and ongoing engagement.

## Government (local and national)

Developing effective relationships with national and local policy makers, built on a shared understanding of the one another's ambitions and objectives, is essential to the effective strategic development and day to day operation of business. In 2024, our approach has been enhanced through engagement with Indian Government representatives, interested in outward investment.



## Significant relationships (continued)

Members of the Executive Leadership hold regular update meetings with the Department for Energy Security and Net Zero and with the Department for Business and Trade. This has recently been supplemented by engagement with HM Treasury and the Prime Minister's policy teams.

The importance of having an effective relationship in place has been particularly relevant as the Group manages risk associated with political change. The Group has effective relationships in place with political representatives from across the political spectrum at both a local and national level. The aim in building such relationships is to develop a shared understanding of how policy goals can be achieved.

Engagement has also focused on the role the Group is playing in delivering the ambitions of the UK Government's Ten Point Green Industrial Revolution Plan. In February 2024, EET Hydrogen agreed a statement of principles with the UK Government which is an agreement milestone between EET Hydrogen and the Government on key aspects of their negotiations. Engagement also supports the management of Group risks.

The Group submitted applications to support the development of an industrial carbon capture facility and a 1GW hydrogen production plan to the UK Government in March 2024 as part of the Carbon Capture, Usage and Storage Cluster Sequencing Process Track One Expansion programme.

The Group has close working relationships with the members of Parliament who represent the areas of our operations and with representatives of our local authority. Again, by working together day to day issues can be addressed and strategic conversations supported.

### Community

Our approach to engagement with our local community is described in the Social Responsibility Report section of this document (page 32).



# Principal risk and uncertainties

## Health Safety and Environment

**Description** - The Group is committed to achieving excellence in safety and environmental performance and its aim is to ensure no harm to people, to maintain a sustainable environment and to institutionalise a culture of safety in the organisation. It provides and maintains safe and healthy working conditions for employees and follows the best operating practices to manage and mitigate the potential impact of its activities on the environment.

The Group's approach is informed by the Control of Major Accident Hazard (COMAH) Regulations. These provide the structure for safety performance at the Group's sites. This is a form of management system and enables the Group to demonstrate that it can safely and adequately control major accident hazards.

Given the inherently hazardous nature of the work undertaken, the Group focusses on identifying and managing risk of any injury and is mindful of the potential for serious injuries arising from our operations. The risks of serious injury to any individual would also have an adverse effect on our people and on the Group's valued reputation as a responsible operator.

Any environmental incident could have an adverse effect on the local environment and also on the Group's reputation as a responsible operator.

**Management** - The Group has a formal Health, Safety and Environmental ("HSE") policy, with related HSE management systems in place. These are communicated to employees and to relevant business partners. This is supported by training which is provided on a regular basis.

Regular reviews are carried out to ensure compliance with the HSE policy. The Group is in the process of transitioning to a new Business Management System which incorporates the Health, Safety, Environment Management Systems ("HSE-MS"). This is complemented by adherence with regulatory requirements.

The Directors ultimately monitor the effectiveness of the various HSE policies and systems through the Health, Safety and Environment Sub-Committee of the Board. The Group also reports performance to the Environment Agency on a quarterly and annual basis where performance relates to permits issued under the Environmental Permitting Regulations.

**Board oversight** - The Health, Safety and Environment Sub-committee of the Board provides oversight of the management of this risk.

## Climate Change

**Description** - Climate change creates both adaptation and mitigation risk for the Group. The comprehensive response being taken by the Group is described in the 'Major trends and factors likely to affect future developments' section and in the Environment Report within this document. The Group has also completed a comprehensive risk assessment to deliver compliance with the mandatory climate related financial disclosures for publicly quoted companies, large companies and LLPs.

**Management** - Comprehensive adaptation and mitigation plans are in place.

**Board oversight** - The Board provides oversight of the management of this risk.

## Fluctuation of crude oil prices, refined petroleum products prices and refining margins

**Description** - The refining business is dependent on margins between crude oil prices and refined petroleum product prices. Refined products normally track movements in feedstock prices, however any lag effect between product prices and feedstock prices can have a substantial impact on profitability and on the Group's working capital requirements.

The refinery can process a wide variety of crudes and therefore is able to take advantage of price arbitrage between various crude grades. This price lag was exacerbated during this reporting period due to conflicts in the Middle East and on global shipping routes.

**Management** - Group has a robust risk management process in place and uses commodity hedging and margin hedging to manage its exposures to oil price fluctuations on inventories and to protect its refining margins respectively under the guidance of Group's Risk Management Committee (RMC).

**Board oversight** - The Board provides oversight of the management of this risk

## Foreign exchange risk

**Description** - The Group's functional and presentational currency for accounting for its transactions and preparation of books and accounts is the US Dollar. The Group has exposure to foreign currency fluctuations mainly on the domestic trade receivables (from the billing date up to the collection date) and in respect of certain operating and capital expenditure, which are largely denominated in British Pounds (GBP). These could significantly impact the operational and reported results.



# Principal risk and uncertainties (continued)

**Management** - To mitigate such exchange risks, the Group reviews its risks from time to time and determines the strategy to cover its currency exposures to the extent possible and accordingly, appropriate forward hedge contracts are entered into under the guidance of Group's Risk Management Committee (RMC). Note 26 provides further details on mitigation.

**Board oversight** – The Board provides oversight of the management of this risk

## Liquidity risk

Oil refining and marketing requires sizeable financing arrangements to support day to day operations and commitments. Throughout the period, the Group has had continuous access to commercial arrangements via the inventory monetisation agreements with Macquarie Bank Limited, London Branch. The inventory monetisation arrangement meets the crude requirements of the refinery and product requirements of the refinery and storage terminals including storage and supply on a just in time basis.

In addition, the Group continued to manage the liquidity with various new financing arrangements from diversified sources. These include supply chain financing arrangements with a few key customers. In addition, \$530m of receivable financing is in place with banks and other financiers at the end of the reporting period. The group is in discussions to put into place a medium-term receivable financing arrangement to replace some of the current arrangements.

The Group also continues to utilise trade credits, the availability of which has continued to improve during the year. These arrangements enable the Group to meet its payment obligations as and when they fall due. To have uninterrupted availability of these facilities, the Group has adequate monitoring mechanisms in place to ensure substantive compliance with the banking covenants and timely servicing of debt.

Further details on the consideration of going concern are provided in the Directors Report (page 37) and note 3 of the financial statement (page 68).

**Board oversight** – The Board provides oversight of the management of this risk.

## Geopolitical Risk

**Description** – There are a number of significant geo-political risks that had the potential to significantly impact on the Group. Alongside the ongoing conflict in Ukraine, tensions in the Middle East and attacks on global shipping routes have impacted on stability and predictability and contributed to price volatility. The Group has successfully managed the impact of these risk and was able to adjust its operations to respond to this changing environment.

**Management** - The Board's approach to managing financial risk associated with commodity, foreign exchange, and with liquidity risks associated with international conflict is described in section 'Fluctuation of crude oil prices, refined petroleum products prices and refining margins' above. The Group does not deal with any companies subject to sanctions by the UK Government.

**Board oversight** – The Board provides oversight of the management of this risk.

## Cyber security

**Description** – The increasing likelihood of risks associated with cyber security are being understood and managed within business. Any breach in cyber security could result in data breaches and service disruption. Risks are also associated with refinery operations' technology. Current informed assessments suggest that the likelihood over the short-term of a major cybersecurity incident occurring is assessed as low across the industry. This could increase because of global conflicts and instability.

**Management** – The Group's cyber security plan (submitted to UK regulators) prioritises managing security risk, protecting against cyber-attacks, detecting cyber security events and minimising the impact of such events. Data leak software has been implemented and the Group has 24/7/365 security operations in place.

**Board oversight** – The Audit and Risk Management Sub-Committee provides oversight of the management of this risk.

# Principal risk and uncertainties (continued)

## Availability of skilled workers

**Description** - Access to a skilled labour force is essential for the successful delivery of maintenance events and energy transition infrastructure projects. This needs to be supported by movement of skilled people. Opportunities arise from both the need for short-term skilled contractors to support investment events like a turnaround and from the mobility of workers to provide technical expertise over the longer term to support programmes like the Essar Energy Transition plan.

**Management** - Response to this risk includes the development of our existing workforce, the recruitment and training of apprenticeships and graduates and working with partners like the HyNet Academy. Work is also being undertaken to work with the Department of Business and Trade and the Home Office to develop a more workable approach to contractor labour mobility.

**Board oversight** – The Board provides oversight of the management of this risk.

## Managing political stakeholders and related issues

**Description** – The Group's energy transition investment requires a positive and enabling policy environment, built on a strong relationship of trust with material stakeholders.

There has been significant political events in the UK, India and the US in 2024 and the Group is mitigating any potential risk associated with this transition by developing a wide range of relationships within both Government and Whitehall. This has resulted in shared understanding of policy priorities and the belief that there is adequate assurance to continue with investment plans.

**Management** – There is ongoing monitoring and management through the Audit and Risk Management Committee, supported by an ongoing strategy for engagement with stakeholders at a global, national and regional level.

**Board oversight** – The Audit and Risk Management Sub-Committee provides oversight of the management of this risk.

## S172 Companies Act 2006 Statement

The details on how Directors' fulfil their duties with regard to S172 are covered within the Director's and Governance report section (page 37).

## Streamlined energy and carbon reporting – managing carbon emissions

Additional reporting requirements as per Streamlined Energy and Carbon Reporting (SECR) regulations for the Company and those qualifying Group operations in the UK have been covered within the Director's and Governance report (page 37). The Group has also completed a comprehensive risk assessment to deliver compliance with the mandatory climate related financial disclosures for publicly quoted companies, large companies and LLPS.

The Group acts to comply with all laws applicable to operating our business.

All of the statements included in this section are approved by the Board of Directors and signed on behalf of the Board



**Deepak K Maheshwari**

**Director**

**27 September 2024**

# Environment Report



# Introduction

---

The Group is committed to the highest standards of environment performance and plans to all but eliminate its operational carbon emissions. This Environment Report describes the Group's approach to managing those environmental factors which are material to our business.

Regular reporting of all material environmental impacts is undertaken and provided quarterly and annually to the Environment Agency. This delivers compliance with the permits which have been granted to the Group under the requirements of the Environmental Permitting Regulations.

Reporting in this section covers all items required by the Streamlined Energy and Carbon Reporting regulations and the mandatory climate related financial disclosures for publicly quoted companies, large companies and LLPS.

This section also includes: -

- The Essar Oil UK Health, Safety and Environment Management System,
- Streamlined Energy and Carbon Reporting - managing carbon emissions,
- Performance in managing use of water,
- Performance in managing waste,
- Providing community bio-diversity spaces,
- Improving air quality, and
- The mandatory climate related financial disclosures for publicly quoted companies, large companies and LLPS

## The Essar Oil UK Health, Safety and Environment Management System

EET Fuel's HSE-MS (Health, Safety & Environment – Management System) is premised on the basis that effective management of health, safety, environment and major accident hazards require a systematic approach with appropriate governance structures in place. It requires that every employee has clearly defined and unambiguous accountabilities that must be met to achieve its objectives.

The Management System is hierarchical, and its content aligns the ten elements set out in ISO 14001 (2015) and the ISO 45001. The HSE-MS has been accredited to ISO 14001 and ISO9001 since 1999.



# Streamlined energy and carbon reporting

## – managing carbon emissions

### Introduction

The following report meets the requirements of the Streamlined Energy and Carbon Reporting (SECR) regulations for EET Fuels operations in the UK for the reporting period from 1st April 2023 to 31st March 2024.

The above regulations, which came into force on 1st April 2019, require additional reporting on carbon emissions, energy consumption and energy efficiency by quoted companies, large unquoted companies and large LLPs. The reporting framework is intended to encourage the implementation of energy efficiency measures, with both economic and environmental benefits, supporting businesses in cutting costs and reducing carbon emissions.

EET Fuels is obliged to report under SECR as it meets the description of a large company as defined in sections 465 and 466 of the Companies Act 2006 and this report has been developed on that basis.

### Scope and Boundary

EET Fuels has used the operational control approach for setting the boundary for GHG reporting. The reporting boundary includes energy usage and resultant greenhouse gas (GHG) emissions from electricity and gas usage from the following facilities that were within the operational control of the Group during the reporting period:

- Stanlow Manufacturing Complex, Ellesmere Port, Cheshire, UK
- Stanlow Terminals Ltd, Ellesmere Port, Cheshire, UK
- Retail stations operated within the UK by Essar Oil UK Ltd

Joint ventures and franchises where the Group does not have operational control or where the subsidiary does not meet the reporting thresholds for SECR are not included in this report. The following subsidiaries were therefore scoped out of the reporting boundary on this basis:

- Essar Midlands Limited,
- Infranorth Limited,

Essar Midlands Limited is not in scope of the reporting boundary due to the ownership model of its asset, made up of the UK Oil Pipeline Network (UKOP) and the Kingsbury joint venture, responsible for the Kingsbury Terminal.

- UKOP is currently owned by a consortium of five shareholders – Essar Midlands Ltd, BP, Shell, Valero and Total – and is operated by UKOP's Agent, the British Pipeline Agency (BPA). Under the operational control approach, BPA are therefore responsible for reporting under SECR.
- Essar Midlands Limited is party to a joint venture with Shell UK Ltd of Kingsbury Terminal. The terminal is operated by Shell UK Ltd in six shifts running a 24-hour, 7-day a week operation, 52-weeks of the year, therefore under the operational control approach Shell UK Ltd are responsible for reporting under SECR.

Infranorth Limited (INL), responsible for the Northampton Fuel Terminal, is a wholly owned subsidiary of Essar Midlands Limited (EML) and is not obliged to report under SECR. This is due to it not falling within scope and meeting the description of a large business or LLP as defined in sections 465 and 466 of the Companies Act 2006.

Vertex Hydrogen Limited is a joint venture between EET Fuels and Progressive Energy Limited. Vertex Hydrogen's low carbon hydrogen production plant will be a core part of the HyNet low carbon cluster. Low carbon hydrogen will be produced at the Stanlow Manufacturing Complex. The Hydrogen Production Plants (HPPs) are currently in various stages of development, and no plant has yet been built, therefore the HPP has not been included in the scope of this report.

EET Hydrogen Limited, Essar UK Services Private Limited, EET H2 Power Limited and Essar Retail Ventures Limited are subsidiaries which are currently working on project development or have no operational assets within the UK. For this reason, these companies have not been included within the scope of this report.

# Streamlined energy and carbon reporting – managing carbon emissions (continued)

## Site Overview

Stanlow Refinery has operated in its current form since the 1970's. It is the second largest refinery in the UK and operates the largest fluidised catalytic cracker (FCCU) in Europe. Stanlow Refinery is situated near to Ellesmere Port and was acquired by EET Fuels from Shell UK Limited in 2011. The refinery processes up to 11 million tonnes of crude oil every year and has the ability to handle a range of crude feedstocks.

Stanlow Refinery is regulated under COMAH, EPR and UKETS and consists of the following key infrastructures: crude off-loading and storage (Stanlow Terminals), crude distillation, FCCU, gas plant, gasoline hydrotreating, platformer and naphtha hydrotreating, ethyl benzene unit, aromatics, HFA unit (including SHU and butamer), diesel hydrotreater, sulphur recovery unit, centralised control room (CCR), road tanker loading, workshops and office blocks.

Stanlow Refinery's crude oil is received at Tranmere terminal where there are two berths (Tranmere North and South) used to unload the crude oil to storage tanks within the terminal, after which it is pumped 15 miles by pipeline to Stanlow. There are also import cargoes of Ultra Low Sulphur Diesel (ULSD). The terminal opened in the 1960's to handle vessels of up to 65,000 tonnes and at present it is capable of handling cargo sizes up to 170,000 tonnes on part laden Very Large Crude Carriers (VLCCs). Approximately 3,300 million litres of petrol, 4,600 million litres of diesel and 2,000 million litres of kerosene are produced each year. For these refinery end products, approximately 53% are delivered by road, 37% by pipeline and 10% via the Manchester Ship Canal. EET Fuels owns and operates a number of fuel filling stations across the country.

## Data Sources

Data for electricity, fuel and gas consumption at the sites has been sourced from UK-Emissions Trading System (UK-ETS) data collection spreadsheets, direct meter readings and invoice data collected throughout the SECR reporting period. Two data sources that sit outside of the UK ETS reporting parameters were also incorporated within the reporting boundary.

## Assumptions and Limitations

Energy consumption and resultant GHG emissions arising from business travel in vehicles, where the Group is responsible for purchasing the fuel, has been excluded from the reported energy and emissions totals. This follows the guidelines of the GHG Protocol Corporate Standard, as the energy and carbon figures relating to business travel are estimated to make-up less than 1% of the total energy and carbon totals for Essar.

## Methodology

In preparing this report, Essar has followed the HM Government Environmental Reporting Guidelines (March 2019) as well as the GHG Protocol Corporate Standard<sup>2</sup>. The 2023 UK Government's Conversion Factors for Company Reporting and the Stanlow Manufacturing Complex's UK ETS MMP have been used to calculate GHG emissions.

Annex G 'Emission reduction actions' of the HM Government Environmental Reporting Guidelines (March 2019) provides for the ability to account for renewable electricity, however Annex G is still under review.

Annex G of the previous 2009 Guidance is referenced in relation to accounting for renewable electricity, however the 2009 guidance was withdrawn on 16th March 2022.

Energy totals are reported in kilowatt-hours (kWh) and GHG totals are reported in tonnes of carbon dioxide equivalent (tCO<sub>2</sub>e). The chosen intensity measurement ratio is total emissions per tonne of crude oil processed (tCO<sub>2</sub>e/TCOP).

Table 1 presents Essar's energy consumption and resultant GHG emissions for the reporting period.



# Streamlined energy and carbon reporting – managing carbon emissions (continued)

Table 1:

Reporting Parameter	For the year ended 31 March 2024	For the year ended 31 March 2023
<b>Total energy consumption (kWh)</b>	<b>8,641,185,131*</b>	<b>8,254,146,544*</b>
Energy consumption from combustion of gas (scope 1)	5,315,046,877*	4,940,330,927*
Energy from other activities which the company own or control including operating of facilities 1 (Scope 1)	3,254,083,276*	3,211,983,664*
Energy consumption from purchased electricity 2 (scope 2)	72,054,978*	101,831,953*
<b>Total gross GHG emissions (tCO<sub>2</sub>e)</b>	<b>2,061,883*</b>	<b>1,937,919*</b>
Emissions from combustion of gas <sup>1</sup> (Scope 1)	1,003,462*	920,372*
Emissions from other activities which the company own or control including operating of facilities <sup>1</sup> (Scope 1)	1,043,500*	997,855*
Emissions from purchased electricity <sup>2</sup> (Scope 2)	14,921*	19,692*
<b>Intensity ratio (tCO<sub>2</sub>e/TCOP)<sup>3</sup></b>	<b>0.26</b>	<b>0.22</b>

\*Figures have been rounded to nearest decimal (kWh/tCO<sub>2</sub>e)

<sup>1</sup>Environmental Reporting Guidelines including streamlined energy and carbon reporting guidance (March 2019), HM Government [https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\\_data/file/850130/Env-reporting-guidance\\_inc\\_SECR\\_31March.pdf](https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/850130/Env-reporting-guidance_inc_SECR_31March.pdf)

<sup>2</sup>The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (2004), GHG Protocol <https://ghgprotocol.org/corporate-standard> Page 3

<sup>3</sup> tCO<sub>2</sub>e : tonnes (t) of carbon dioxide (CO<sub>2</sub>) equivalent (e)

TCOP: tonnes of crude oil processed

# Streamlined energy and carbon reporting – managing carbon emissions (continued)

## Energy Efficiency Actions Taken

In the period covered by the report, the Group has continued working on several energy efficiency measures and projects with the aim to help reduce energy consumption and drive down carbon emissions. Upon completion, those projects will lead to substantial efficiency improvements and energy savings.

Table 2 below presents the Group's energy saving measures and projects that have progressed in the reporting period.

**Table 2:**

Project	Update	Energy Savings when implemented
CDU4 H2 ready Furnace Upgrade	Furnace installed at site; initial testing complete. Furnace will be commissioned in early 2025.	Energy efficiency savings of 20 KTA CO <sub>2</sub> , when switched to H <sub>2</sub> will reduce by 200 KTA
New CHP	Project team for CHP in position. FEED stage in progress, consenting applications planned to be submitted in FY 2024/25.	12 MWe +30 MWth
Site Electrification Study	FEED stage in progress.	34 MWth.
PP Splitter Heat Pump study	FEED stage in progress.	25 MWth.
HDS-2 Anti-fouling chemical trial	Anti-foulant still being used on HDS-2 and has proved to be a very effective of slowing fouling rate on HDS-2	Anti-foulant still being used on HDS-2 and has proved to be a very effective of slowing fouling rate on HDS-2
FCC Carbon Capture Efficiency	Pre-FEED design improvement resulted in a 35 MW reduction in energy use compared to Concept study design, and heat integration synergies developed to save a further 18 MW. FEED stage now in progress, incorporating findings from pre-FEED design study.	Design improvement leading to a 35 MW reduction in energy use compared to Concept study design, and heat integration synergies developed to save a further 18 MW

## Performance in managing use of water

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In line with permits provided under the Environmental Permitting Regulations, the Group reports on water and wastewater use and management on a quarterly and annual basis to the Environmental Agency. There is a well-established understanding of the environmental issues relating to water use and disposal. Some examples of this include:-

- Water management: the refinery's processes use water from several sources. Water usage on site is monitored and reported as part of the environmental permitting requirements. Where possible water is recycled within the refinery processes to minimise the freshwater usage. New projects on site consider minimisation of freshwater use as a part of the design process.
- Wastewater management: Wastewater on site is monitored for quantity and quality and reported as part of the environmental permitting requirements. The Group has commissioned a multi-million pound project to route some of the waste water to the United Utilities Ellesmere Port Waste Water Treatment works, where it will be further treated to reduce the environmental impact. This is already showing noticeable improvements to waste-water emissions to water courses from site.

## Performance in managing waste

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The Group has operating practices in place to minimise waste and to recycle waste materials back into production processes where possible.

The site includes an Energy Recovery Plant which generates energy from oil containing waste streams. All office or household waste is collected by a specialist recovery group who again seek to maximise opportunities for recycling and reuse of materials. This approach to waste management is regulated by the Environment Agency.



## Providing community bio-diversity space

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Located between Stanlow Manufacturing Complex and the M56 motorway, Gowy Meadows hosts a wealth of biodiversity. Owned by the Group and managed on its behalf by the Cheshire Wildlife Trust, the site represents a large-scale core site for nature. At over 160 hectares, it is one of the Trust's larger nature reserves and hosts an extensive network of wildlife rich ditches and hedgerows; wet grassland, ponds and scrapes; all forming part of the flood plain grazing marsh habitat mosaic that covers the majority of the site. The site has over 4km of paths and is open all-year round with activities provided by Chester Wildlife Trust staff and their volunteers.

More than 150 bird species have been recorded at Gowy Meadows. The reserve is particularly impressive for aquatic invertebrates including the lesser silver water beetle and is home to more than half of the dragonfly and butterfly species recorded across Cheshire.

The Group is currently developing its bio-diversity net gain strategy, working in partnership with our local authority (Cheshire West and Chester) and with local charities.

## Delivering improved air quality

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Working with the relevant local authority (Cheshire West and Chester), the Environment Agency and with the Group's fenceline communities, the Group has successfully delivered significant improvements to local air quality.

An air quality action plan had been introduced in 2016 and monitoring stations were located in local villages. Since then, air quality incidents have been all but eliminated and there have been no exceedances of the public health limits since 2019. This is a result of significant process improvements that have been made to reduce sulphur emissions. We continue to work with our partners to identify further improvement opportunities, including trialling approaches to remove sulphur. Investments in decarbonisation technologies will further improve performance.

Indications from the local authority suggest that work undertaken to address issues identified in the air quality management plan has delivered the required improvements and that the plan may no longer be required.

# Mandatory climate related financial disclosures by publicly quoted companies, large companies and LLPS

The Group welcomes the work undertaken by the Financial Stability Board's Task Force on Climate-related Financial Disclosures (TCFD) and this is the Group's first statement of mandatory climate-related financial disclosures. These disclosures are consistent with the TCFD's Recommended Disclosures for the financial year relevant to the period covered by this report.

We consider these climate-related financial disclosures to be consistent with all of the TCFD Recommendations and Recommended disclosures.

As detailed in the 'Strategic review section' (page 6), we have described the key elements of our plans for the transition to a lower carbon economy and our ambition that the Group will be operating the world's leading low carbon process refinery by 2030. Responding to climate-related risk and opportunity is an explicit element of our Group strategy and business model.

In preparing our disclosures we have made several judgements, and we are satisfied that they are consistent with the TCFD recommendations, recommended disclosures and reporting requirements under the UK GFD Regulations. We will keep this under review, monitor guidance as it evolves and consider opportunities to enhance our disclosures in the future.

In 2024, the Group conducted a Climate Change Risk Assessment for the Stanlow and Tranmere sites. This document is referenced as a case study of our approach to management of climate-related risk and opportunities.

## **a. Disclosure - the governance arrangements of the Group in relation to assessing and managing climate-related risks and opportunities.**

The purpose of the Board is to provide strategic oversight and governance of the Group's progress in achieving its objectives. The strategic direction defined by the Board is the detailed plan by which the Group will achieve their stated objectives and purpose. The Board has overall control on any changes to the Group's strategic direction. Board decision-making is informed by a robust understanding of the needs and expectations of stakeholders who have a material interest in the business.

The Group's business model and strategy are underpinned with a well-developed understanding of climate-related risks and opportunities, particularly in relation to carbon emissions reduction. Each year, the Board undertakes an in-depth review of the Group's strategy, informed by a review of changes to risks and opportunities with a particular emphasis on climate-related risks and opportunities.

Once approved by the Board, the plan and strategy form the basis for financial budgets, resource plans and investment decisions, and the future strategic direction of the Group. Specific business objectives are evaluated on a number of factors, including how they deliver the strategic plan, financial outcomes (using long-term cash flow modelling), response to climate-related risk and impact on business reputation.

The Board has oversight of the business' climate-related risks and opportunities. This takes place in the following ways:

- There are two committees which consider various aspects of climate related risks and opportunities: Audit and Risk Committee and the Health, Safety, Security and Environmental (HSSE) Committee. The Audit and Risk Committee has the Board's delegated responsibility for ensuring that the financial performance, position, and prospects of the Group are properly risk-managed, monitored and reported on considering regulatory, market and societal changes driven by climate change.
- The HSE Committee provides oversight of physical related risks and opportunities associated to climate change.

## **b. & c. Disclosure - How the Group identifies, assesses, and manages climate-related risks and opportunities & Disclosure - a description of how processes for identifying, assessing, and managing climate-related risks are integrated into the overall risk management process in the Group.**

Responding to climate-related risk and opportunity is an explicit element of our Group strategy and business model. The Group has integrated the assessment of climate-related risks and opportunities into its overall risk management process and climate-related risk and opportunity is treated in the same way as the other risks that have the potential to severely affect our business.

The Audit and Risk Committee provides oversight and governance of the process for identifying, assessing, and managing business risk including climate-related risks and opportunities. The Audit & Risk Committee have developed a material risk register that sets out the most material risks and opportunities, identified by the Committee and Business Leads. Climate-related risks could potentially impact all the material risks, for example, the impact of flooding on the refinery operations, and eroding of margins due to market attitudes to fossil fuels products.

# Mandatory climate related financial disclosures by publicly quoted companies, large companies and LLPS (continued)

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The Risk and Assurance team is enhancing the Group's risk management approach and implementing a Risk Management System. The system will record all key risks previously identified within the Group, through local business risk registers, and enable the business areas to consistently assess risks based on predefined impact types and likelihood timescale, including climate-related risks and opportunities.

The Group periodically conducts targeted climate risk assessments and conducted a Climate Change Risk Assessment (CCRA) for the Stanlow and Tranmere sites to assess impacts to operations, assets and supply chains that could be exacerbated as a result of global warming and changing climatic conditions. The results of CCRA's will be used to inform suitable actions to adapt to climate hazards, including reducing vulnerability and increasing resilience.

## Case study – Identifying risk

In line with the mandatory requirement to provide climate-related financial disclosures, the Group conducted a Climate Change Risk Assessment (CCRA) for the Stanlow and Tranmere sites.

A Climate Change Risk Assessment is a dynamic assessment applied in a wide range of sectors to highlight impacts to operations, assets or supply chains that could be exacerbated because of global warming and changing climatic conditions. The results of CCRA's will be used to inform suitable actions to adapt to climate hazards, reducing vulnerability and increasing resilience.

The approach to assessing risk from climate variables is based on current best practice, standards and guidance including-

- ISO 14091,
- the UK Independent Assessment of Climate Risk,
- IEMA Environmental Impact Assessment (EIA) Guide to Climate Change Resilience and Adaptation, ISO 14090: Adaptation to climate change – Principles, requirements and guidelines,
- Chemical and Downstream Oil Industries Forum (CDOIF) Guideline Adapting to Climate Change, and
- Organisation for Economic Co-operation and Development (OECD): The Impact of Natural Hazards on Hazardous Installations.

The Group has an operational Business Management System that enables the management of operational risk management through policy, personnel, resources and procedures that relate to a number of different topics. These topics include service quality, operational efficiency, environmental performance, health and safety in the workplace and many more.

The Business Management Systems defines how the Group works to conform to international standards (ISO 9001 & ISO 14001) and to meet legal requirements (COMAH, Environmental Permitting Regulations), particularly relating to manufacturing. This system is being developed to provide a company-wide integrated business management system that supports colleagues in carrying out their work, enables EET Fuels to achieve its objectives and provides easy access to required documentation and tools.



# Mandatory climate related financial disclosures by publicly quoted companies, large companies and LLPS (continued)

## d. Disclosure - the principal climate-related risks and opportunities arising in connection with the operations of the Group and the time periods by reference to which those risks and opportunities are assessed.

The Group's risk management approach categorises risks and opportunities in the following impact categories: financial, regulatory/legal, HSSE and reputation risk.

Within this framework, the principal climate-related risks and opportunities which have been identified in connection with the operations of the Group relate to financial, physical, market and regulatory emissions' reductions risks and opportunities.

To align with the approach and for ease of reference, the remaining sections in the climate-related risk and opportunity report follow the impact category structure.

Impact category	Description of risk	Timescales
<b>Financial</b>	Risk - Cost of carbon, impacted by policy decisions regarding UKETS and approach to free allowances.	Process has commenced and will be an ongoing risk to manage.
	Risk - Cost of mitigation and adaptation activity.	Process has commenced and will be an ongoing issue to manage.
	Risk – Decreasing demand for fossil- based fuels.	Currently low risk due to expectations of growth in global demand for products.
<b>Regulatory / Legal</b>	Risk - Loss of global competitiveness, through lack of carbon-border adjustment mechanism.	2026 - EU CBAM implementation 2027 – UK CBAM implementation.
	Opportunity – Access to UK Government support for energy transition activity.	Process has commenced and opportunities expected to increase in line with UK Government Clean Energy Mission.
	Risk and opportunity – Changing fuels mandates, including the TRFC and the sustainable aviation fuel mandate.	Process has commenced. Next development is the application of a new Sustainable Aviation Fuel mandate in January 2026.
<b>HSSE</b>	Risk – Impact of climate change on operational assets.	See case study in subsequent pages.
	Risk - increasing regulatory and environmental compliance costs.	Situation kept under ongoing review.
<b>Reputation</b>	Risk – Increasing focus and expectations for financial institution with regard to ESG performance.	Process has commenced and expectation that there will be an ongoing increase in expectations.
	Risk - diminishing reputation as a fossil-based chemical and fuels manufacturer and supplier.	Process has commenced and kept under ongoing review.

# Mandatory climate related financial disclosures by publicly quoted companies, large companies and LLPS (continued)

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## Case study – climate impact risk and timelines

The Climate Change Risk Assessment identified the climate trends and hazards that are likely to be experienced at the Stanlow and Tranmere sites in the short, medium and long term.

Although projections of future climate are inherently uncertain, the data is based on the latest UK Climate Projection (UKCP18) data from the Met Office. This suggests that both sites will likely experience warmer, wetter winters and drier, hotter summers with more frequent and severe extreme weather.

For the future baseline, the UKCP18 projections<sup>1</sup> have been used to analyse future changes in a range of climate variables that may affect the resilience of the sites to climate change. The Climate Risk Indicators (CRI)<sup>2</sup>, developed as part of the UK Climate Resilience Programme, have been used to inform this assessment. The CRI utilise the UKCP18 projections and allows for a range of climate related indicators to be assessed.

The future climate scenarios are based on Representative Concentration Pathways (RCP) to model and project future climate. The assessment considers both a high emissions pathway representing a potential future which is slow to transfer to low-carbon energy provision, and a medium stabilisation pathway. By incorporating timeframes and two climate scenarios, the climate projections will span a representative range of plausible future conditions and provide a more useful representation of uncertainty.

A scoping exercise identified the physical assets, operational activities, key supply chains and surrounding environmental receptors related to the Stanlow and Tranmere sites that could be impacted by climate change. The risk assessment covers three timeframes – 2030's, 2050's and 2080's.

The risks identified by the climate change adaptation risk assessment were assessed on a five-point scale (very low – very high) using a scoring matrix considering the vulnerability of the receptor to the climate impact, the impact likelihood and the impact consequence. Impact consequences included those with Major Accident Hazard (COMAH), Environmental Compliance (EPR) and site reliability impacts.

It concluded for Stanlow:-

- 2030s - all risks identified were either very low (96.9%) or low (3.1%).
- 2050s - all risks identified were either very low (91.6%) or low (8.4%).
- 2080s - a small number of medium risks (3.7%) and the remainder were either very low (81.5%) or low (14.8%).

The risks identified at Tranmere were in similar proportion.

The medium risks identified relate to the impacts of heavy rainfall and flooding, heatwaves and potential for coastal erosion.

<sup>1</sup>Met Office (2023) UKCP18 User Interface. Available at: <https://ukclimateprojections-ui.metoffice.gov.uk/ui/home>

<sup>2</sup>Nigel Arnell et. al. (2021). The Climate Risk Indicators. Available at: <https://uk-cri.org/>

# Mandatory climate related financial disclosures by publicly quoted companies, large companies and LLPS (continued)

## e. & f. Disclosure - the actual and potential impacts of the principal climate-related risks and opportunities on the business model and strategy of the Group & Disclosure – an analysis of the resilience of the business model and strategy of the company, taking into consideration the different climate related scenarios.

This section outlines the actual and potential impacts of the principal climate-related risks and opportunities on the business model and strategy of the Group and offers an analysis of the resilience of the business model and strategy of the Group to these risks and opportunities.

For the Group, climate related scenarios are most relevant in the Climate Change Risk Assessment for Stanlow and Tranmere. As noted in the case study above, the data is based on the latest UK Climate Projection (UKCP18) data from the Met Office. The climate risk indicator utilises the UKCP18 projections and allows for a range of climate related indicators to be assessed.

## Financial – impacts and strategy resilience

Climate risks and opportunities could potentially have significant impacts on our business model and financial resilience. It could for example cause fluctuations of crude oil process, petroleum products and refining margins. Actual risk is low and managed through the optimisation of feedstocks / sales mix and refinery throughputs.

The Group has factored the above risks and turned these into opportunities by committing to play a key role in the decarbonisation of the UK economy, with ambitious plans to build an energy transition hub at our site in the North West of England. The Group will deliver scope 3 emission reductions through the supply of dispatchable low carbon power to the grid and low carbon hydrogen at scale to a wide range of industrial sites across the region.

Scope 1 and Scope 2 emissions are detailed in the SECR reporting which is located in the section above.

Our mitigation plans (emission reduction plans) have been reviewed and benchmarked with those of other players in the industry by a third-party independent analyst and confirmed to be the most ambitious and realistic worldwide in the industry. These will deliver more than 95% decarbonisation of the site's manufacturing operation (scope 1 emissions) before 2030, while simultaneously eliminating scope 2 emissions.

The Board has implemented significant net zero transformation projects (HPP1, HPP2, CHP and ICC) to respond to climate-related risks and opportunities and, in some cases, these are being developed by subsidiary companies. The Directors and management of these companies provide oversight of the progress of the projects in the following ways:-

- The committees and the subsidiary companies report to the Board in both written and oral formats to keep the Board apprised of those matters reviewed by the committees, including climate-related risks and opportunities.
- The CEO(s) have the delegated authority from the Board to manage the day-to-day responsibilities of the implementation of the strategy. Various roles within the EET Fuels' Executive Leadership Team assist with this and have responsibilities within the various committees.

The group is also actively considering projects on its own or in partnership with other companies to diversify its feedstock and supply an increasing volume of low carbon fuels.

There are also risks associated with decreasing demand of fossil-based fuels caused by changing drivers' preference towards electric vehicles, and the potential for the diminishing reputation as a fossil-based chemical and fuels manufacturer and supplier. This has the potential to result in a significant adverse impact on revenue and business model. The actual risk is currently low and mitigated through ensuring introduction of blending fuels, bio-fuels and access to new and emerging markets.

## Regulatory/Legal – impact and strategy resilience

As a producer of fossil-based fuels and chemicals, the Group faces a number of short, medium and long-term climate-related risks and opportunities.

In the short term, the business continuously adapts to the evolving requirements under the RTFO, UK-ETS and the soon to be launched Sustainable Aviation Fuel (SAF) mandate while supplying the fuels and chemicals required by the market today.

The Group believes that the UK government policy adequately incentivises industries to decarbonise under various grant schemes and business models. The Group has utilised these opportunities, alongside Group investment, and will continue to do so to fulfil its ambition and deliver its strategy.

The Group is deploying mitigation and adaptation measures to ensure it continues to be the supplier of choice for energy and chemical products.

# Mandatory climate related financial disclosures by publicly quoted companies, large companies and LLPS (continued)

## HSSE – impact and strategy resilience

The inability to operate the refinery and physical assets due to adverse climate changes, for example flooding, could also potentially result in financial impact caused by downtime and the inability to produce.

The Climate Change Adaptation Risk assessment for Stanlow concluded that all risks identified were either very low (96.9%) or low (3.1%) for the period to 2040; all risks identified were either very low (91.6%) or low (8.4%) for the period to 2060 and there was a small number of medium risks (3.7%) and the remainder were either very low (81.5%) or low (14.8%) for the period to 2080.

The medium risks identified relate to the impacts of heavy rainfall and flooding, heatwaves and potential for coastal erosion. The medium risks are increased frequencies of risk already identified as part of the site's COMAH risk assessment.

The priority action areas for the Group, as identified in our adaptation plans, are reflected in our project's programmes which are cognisant of when the various climate-change associated risks are likely to materialise.

Climate risks and opportunities can have a potentially significant impact on potential legal / environmental / reputational impacts if the climate related event results in an environmental breach, in addition to compliance related costs. Closely monitored risk and results of the climate change adaptation risk assessment conducted at Stanlow provide assurance that risks are mainly low and managed through the sites COMAH framework.

### Case study – actual and potential impacts and analysis of the resilience of the business model and strategy of the Group

As part of the Climate Change Adaptation Risk Assessment, an adaptation assessment was completed. Adaptation is defined as the “process of adjustment to actual or expected climate and its effects, in order to moderate harm or exploit beneficial opportunities”<sup>3</sup>. The adaptation plan and subsequent implementation strategy delivers a response to the impacts identified in the physical risk assessment to appropriately safeguard the assets, operations, staff and supply chains of Stanlow and Tranmere for future longevity, therefore, ensuring that the Group is best positioned to cope with future stresses and operational disruptions. In addition to supporting resilience of the Group's infrastructure, operations and staff, the adaptation options can yield new business opportunities or savings due to improved process efficiencies.

The majority of the risks identified are existing business risks, for example surface water flooding, where the impact of climate change is to increase the frequency of occurrence. For these risks, there are currently identified mitigations and measures in place. The adaptation assessment identified a number of further measures which could be implemented to improve climate resilience – the majority of these are considered as simple and inexpensive to implement. Any items identified which require capital expenditure will be assessed as part of the existing capital expenditure program and overseen by the Board.

It is considered that the climate change adaptation risk assessment and adaptation assessment demonstrate that the sites would not see a significant impact on operations taking into consideration of different climate-related scenarios and therefore that the business model and strategy of the company is considered resilient to the physical effects of climate change.

<sup>3</sup>IPCC, 2022: Annex II: Glossary [Möller, V., R. van Diemen, J.B.R. Matthews, C. Méndez, S. Semenov, J.S. Fuglestedt, A. Reisinger (eds.)]. In: *Climate Change 2022: Impacts, Adaptation and Vulnerability. Contribution of Working Group II to the Sixth Assessment Report of the Intergovernmental Panel on Climate Change* [H.-O. Pörtner, D.C. Roberts, M. Tignor, E.S. Poloczanska, K. Mintenbeck, A. Alegría, M. Craig, S. Langsdorf, S. Lösckhe, V. Möller, A. Okem, B. Rama (eds.)]. Cambridge University Press, Cambridge, UK and New York, NY, USA, pp. 2897–2930, doi:10.1017/9781009325844.029.

# Mandatory climate related financial disclosures by publicly quoted companies, large companies and LLPS (continued)

g. Disclosure - The targets and the key performance indicators used by the Group to manage climate-related risks and to realise climate-related opportunities and of performance against those targets.

Impact category	Description of risk	Targets and key performance indicators
<b>Financial</b>	Risk - Cost of carbon, impacted by policy decisions regarding UKETS and approach to free allowances	Implementation of emissions reductions' plans in line with business strategy.
	Risk - Cost of mitigation and adaptation activity	See note below
	Risk – Decreasing demand for fossil- based fuels	Currently low risk - continue monitoring market developments.
<b>Regulatory/Legal</b>	Risk - Loss of global competitiveness, through lack of carbon-border adjustment mechanism	Implementation of emissions reductions' plans in line with business strategy.
	Opportunity – Access to UK Government support for energy transition activity	Implementation of emissions reductions' plans in line with business strategy.
	Risk and opportunity – Changing fuels mandates, including the TRFC and the sustainable aviation fuel mandate	Implementation in line with regulatory requirements.
<b>HSSE</b>	Risk – Impact of climate change on operational assets	See case study in previous section.
	Risk - increasing regulatory and environmental compliance costs	Ongoing compliance with all requirements.
<b>Reputation</b>	Risk – Increasing focus and expectations for financial institution with regard to ESG performance	Confidence of investors in the Group
	Risk - diminishing reputation as a fossil-based chemical and fuels manufacturer and supplier	Currently low risk and continue monitoring market

The risk assessment for HSSE risks, adaption plans, and implementation strategy will be incorporated into the existing COMAH strategy and into the site Environmental Management System (which is ISO14001). Key Performance Indicators (KPIs) which will be tracked are existing KPIs relating to COMAH and EPR barriers and compliance. The adaptation measures identified will be brought within these KPIs.



# Social Responsibility Report



# Social Responsibility Report

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## Overview

The Social Responsibility report describes the Group's approach to identifying and delivering activity which is in the best interests of society and which meets the wider expectations of our stakeholders. This section includes: -

- Safety - The Control of Major Accident Hazard Regulations
- Community programme,
- Charitable giving, and
- Employee engagement

## The Control of Major Accident Hazard Regulations - the regulatory oversight process for our safety performance

The Control of Major Accident Hazard (COMAH) Regulations provide the regulatory oversight of the process for safety performance at the Group's sites. This is a form of management system and enables the Group to demonstrate that it can safely and adequately control major accident hazards.

To support compliance with all aspects of these regulations the Group has implemented a management system which covers these comprehensive requirements. The Health and Safety Executive is the lead regulatory authority for COMAH and the Group provides regular reports to them on our performance. Known as the "competent authority" (along with the Environment Agency), the regulator has an intervention programme in place which is used to test operational compliance with requirements. The interventions also test that the Group has adopted recommended good practice.

Oversight of the Group's approach to safety is provided by the Health, Safety and Environment Committee of the Board. The Committee has set several leading and lagging key performance indicators for the business. These are in the subject areas like HSE Triple Goal Zero performance, personal safety, process safety, regulatory issues and asset integrity. The Group has also put plans in place to deliver performance improvements.

The Group participates in combined industry/regulatory working groups which are developing best practice and currently chairs the Fuels Industry UK process safety leadership network. This is part of a commitment to improve process safety performance across the whole sector.

## Engaging our employees in safety

The health, safety and wellbeing of employees is a primary consideration in the way the Group operates. There is a continuous process of recognising hazards and assessing health, safety and environmental risks in our operations through audits, risk assessments and review of standard operating procedures and take steps to mitigate risks.

A culture of continual improvement is fostered, HSE performance is benchmarked and best practice in HSE adopted. This ensures that learning from incidents is embedded into the Group's management system. In addition, regular safety standstills are conducted to share best practices and to ensure that the lessons are learned from any incidents.

## Community Programme

### Overview

Through the community programme, the Group aims to be a catalyst for positive change in society. Working with and supporting our local communities through partnerships with agencies and charities, activity is delivered in line with our programme themes of education, environment, wellbeing and community.

### Environment

Protecting the natural environment is more important than ever and the Group supports the Cheshire Wildlife Trust by providing a base for them at the EET Fuels-owned Holly Bank House and Gowy Meadows woodland area. This spring, work with them provided a range of activities for over 130 children and teachers to learn about protecting and working with the natural environment. Each activity was linked to either the Science or PSHCE curriculum for the relevant year group and follow-on visits took place with schools to embed the learning.

The Trust also delivered Family Woodland Experience sessions. The Group's employees and a number of families took part in this woodland activity.

The Cheshire Wildlife Trust continue to support the Gowy Meadows and working together, this provides a popular local recreation site and a place where visitors can learn more about the natural environment.

Read more about this in the Environment Report.

# Social Responsibility Report (continued)

## Education

The Group's educational programme provides support to children from a range of backgrounds and stages in their academic life.

A new programme of activity has been developed in partnership with Passion for Learning. Aimed at supporting children from more deprived communities, the Group's support funded an enrichment club at a primary school which is located close to Stanlow Refinery.

The Group continues to support the Fred Venables Higher Education Trust which supports students most in need with grants in the critical period as they transition from school and home to further and higher education. This focussed support is for students from challenging backgrounds. Grants average £1,000 and in February, eight students received grants from the Trust. Students benefitting from this funding come predominantly from Whitby High School, Neston High School, Ellesmere Port Catholic High School and Ellesmere Port Church of England College.

## Wellbeing

Wellbeing is key priority across all parts of society and the Group understands the important role that wellbeing plays in work and home life.

The Group has an occupational health centre for the wellbeing of employees and the experienced Occupational Health Team proactively manages programmes designed to support the health and wellbeing of employees. This includes monthly wellbeing advice information, one to one support and direct interventions to respond to emerging themes or issues.

The Group also supports the Chester Half Marathon and it was great to see around 4,000 runners, including around 50 Essar employees, participating in this year's event. The event also includes a Family Fun Run which encourages children to engage with sport.

The half marathon follows the EET Fuels-supported Four Villages Half Marathon which sees 1,500 runners each year pass close by our site as they complete their 13-mile course.

## Community

Working collaboratively with the local community is a priority for the Group as it recognises the significant contribution and impact that operations can have on them.

Bi-annual Community Liaison Panel meetings are held, and this provides the opportunity to hear from the parish councils of fence-line communities, local councillors, the local authority, the regional teams from our regulators and our Member of Parliament. The event provides invaluable insight to the Group about the local communities' concerns and ensures opportunities are developed in a collaborative way.

Representatives of the Group support the Ellesmere Port Development Board which brings business, the local authority, public sector representatives and charities together to support the development of Ellesmere Port. The Board recently collaborated in launching the Origin brand which celebrates and demonstrates the investment opportunity associated with the Ellesmere Port Industrial Zone.

The Group also continues to provide support to Entep Properties. Established to provide a space for start-up businesses in our local community, the company now hosts a range of small successful businesses and is considering development plans for the coming years.

Proud shirt sponsors of Tranmere Rover Football Club, this partnership also reaches into the local community where the Group regularly collaborates with the club's registered charity 'Tranmere Rovers in the Community' to deliver its community outreach programme and initiatives. Last Christmas, the Group supported the Super White Christmas appeal, ensuring that local people have access to a Christmas meal and celebration.

## Charitable giving

### Overview

The Group has an established record of supporting causes across the region and contributed to 19 different projects last year from its community fund (2023- 14). This is an increase of 35%. Applications to the funds are made by local organisations that deliver programmes which: -

- Support wellbeing, education, community and environmental initiatives.
- Support activity in our fence-line communities, and
- Support those causes that are valued by our colleagues.

It is crucial that the business which has such a prominent footprint in the community gives back in ways that it can. This community fund enables the Group to give back to worthy causes, on its doorstep, that improve people's lives every day and which are valued by its colleagues.

# Social Responsibility Report (continued)

## Employee engagement

### Recruitment and development

The Group recruits people who are enthusiastic and focused on operational excellence and serving our customers, as well as having the potential to progress from the Group's internal career opportunities.

Employee development is monitored by way of continual assessment and appraisal and the Group has introduced a competency-based employee performance management system. Training is available to all employees and financial assistance is given to employees wishing to pursue professional qualifications to provide opportunities for advancement. The Group has a monthly average number of 1,041 employees (including executive Directors) (2023: 867).

Full consideration is given to applications for employment from people with disabilities where the requirements of the job can be adequately fulfilled by a person with a disability. The Group provides on-going employment, wherever practicable, to employees who may become disabled during the course of employment and provides training and a career development programme for those with disabilities.

### Recognition

The Group has a formal recognition agreement in place with the trade union, Unite the Union. Meaningful engagement between the Group and Unite the Union is underpinned by the appointment of elected representatives. Colleagues not included in the collective agreement are represented through our Employee Forum.

The agreement commits the Group to the establishment of regular forums, attended by the Executive Leadership team and senior Unite stewards. The Employee Forum representatives also have regular meetings with the Executive Leadership Team. The work done together through these channels develops the relationships required to deliver strong operational performance and to enable Stanlow to become an energy transition hub.

### Engagement

The Executive Leadership Team ensure that employees receive engaging information about the Group's activities, plans and performance. These communications also provide an invaluable opportunity for employees to ask questions directly of the Executive Leadership team.

There has been a step change in colleague engagement during the year, with highlights including the re-introduction of our Town Hall events, sporting events and long service celebrations. Colleagues were also able to attend a variety of events that supported development, networking, education, and community building.

There was also an increase in our online engagement with colleagues through the introduction of a weekly 'News to know, this week' colleague newsletter which keep staff informed on updates across EET fuels and engaged with the events taking place at work. This complements the long-established weekly refinery updates from the Chief Operating Officer and regular business updates from the Chief Executive Officer. The introduction of digital noticeboards across the site provides an effective and engaging way to keep colleagues up to date and share strategic developments with them.

### Pensions

The Group maintains a closed final salary defined benefit pension scheme for employees who commenced direct employment at Stanlow before 1 August 2011 and a defined contribution scheme for all eligible employees within the Group, including employed deferred members of the defined contribution scheme and those who commenced employment on or after this date.

- Defined Contribution Scheme: The Group's defined contribution scheme is operated by Aviva for the benefit of all employees who commenced work with the Group on or after 1 August 2011. Following the closure of defined benefit scheme for any future accrual, all eligible employees are now benefited under the defined contribution scheme.
- Defined Benefit Scheme: Disclosures with regard to the position of the Essar Oil (UK) Pension Scheme and performance of the scheme (in accordance with IAS 19: 2011 revised) can be found in note 33 to these financial statements. This scheme was closed for any future accrual as at 1 January 2022.

### Gender Pay Gap

The Group is continuing to make good progress and this is reflected in our most recent Gender Pay Gap report.

Both the mean and median gender pay gap have reduced from 2022 to 2023 – from 15% to 14.4% for the mean and from 13% to 5% for the median – and the Group has seen this gap essentially be maintained this year. The same proportion of men and women within the Group (88%) received a bonus.

Improvements delivered in the year included the further development of flexible working practices and improving gender representation in the Group's executive and senior leadership teams through key appointments. The Group provides support for women in the workplace through a women's network group and leadership programme and is identifying any elements of EET Fuel's recruitment processes which may limit the progression of women and is taking action to address any hurdles.

# Social Responsibility Report (continued)

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## Training and development

EET Fuels values and supports the ongoing development of all employees. Employees take ownership of their learning and development with comprehensive support throughout the process.

Development opportunities are focused on enabling employees to be able to demonstrate the competences required to carry out their current and future job roles, based on a planned, organised and positive approach.

As a top tier COMAH site, competence is essential and highly valued. This is reflected in the Health and Safety and technical training employees are required to undertake. Important skills and knowledge gained ensure employees consistently demonstrate competence in their roles. The Group's HSE competencies have been developed to ensure the Group is safe and meeting regulatory requirements.

Colleagues completed 487 training days and 3,686 online training sessions were completed in the reporting period. Training ranges from professional competency through to leadership development and mentoring. All leaders within our business completed Dale Carnegie Leadership training within the reporting period.

Functional competence relates to the technical requirements in each job role and functional competence development is achieved in a variety of ways both on the job and/or via more formal training programmes. Business competence focuses on delivering for our customers and taking the right commercial decisions for the business. Personal competence is pivotal to our success, as it is essential for all staff to build relationships and work with others.

All employees also complete additional mandatory training which addresses workplace behavioural and culture issues including workplace equality and diversity, cyber-bullying, and bullying and harassment. These support our code of conduct and contribute to a culture in which the Group has no confirmed cases of mistreatment, sexual harassment or discrimination against employees of the organisation.

## Apprenticeship programme

EET Fuels understands and values the benefit and opportunity that apprenticeship and graduate programmes bring and continues to offer a comprehensive programme. 15 graduates joined the Group in 2022 covering disciplines including legal, engineering, technology and finance. 17 apprentices joined EET Fuels and the apprenticeship roles included engineering and manufacturing, IT, commercial, legal and business administration.

The engineering and manufacturing apprenticeship programme is delivered in partnership with Training Tomorrow's Engineers (TTE) based in Ellesmere Port. TTE is rated 'Excellent' by Ofsted and provides the following qualifications:

- BTEC Level 3 Science Industry Maintenance technician
- BTEC Level 3 Science Manufacturing technician
- NVQ Level 3 Diploma in process/maintenance engineering

The Group plans to recruit 14 graduates and 18 apprentices in 2024.

## Whistleblower policy

The Group provides opportunities for employees to raise concerns about issues that they experience and which concern them within their role through a confidential whistleblower helpline. This service is provided by an external independent organisation which helps to provide assurance to the employee that the matter they have raised will be treated in confidence.

The Group has an ongoing internal colleague awareness campaign about the existence and purpose of the whistleblower helpline.

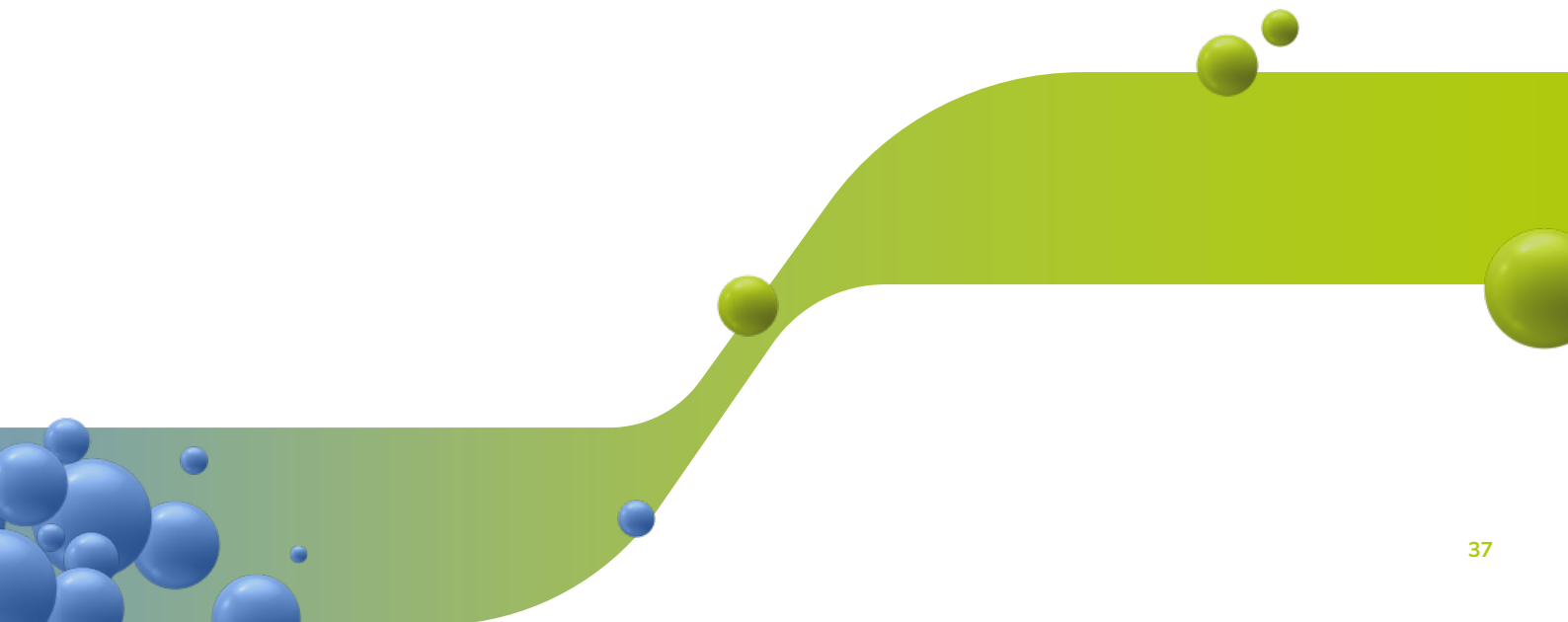
## Anti-slavery and human trafficking statement

The Group is committed to ensuring that there is no modern slavery or human trafficking in any part of our business, and we act to require our suppliers to hold a similar ethos. The Group maintains clear policies and procedures to prevent exploitation and human trafficking. Awareness training has been provided to employees to help them understand the Modern Slavery Act 2015 and to provide advice to them on actions should they suspect occurrences of these activities.

Appropriate provisions have been introduced to our standard terms of business with our suppliers and an Anti-Slavery and Human Trafficking policy has been published. The Group provides a confidential whistleblower helpline for employees to raise any concerns about these issues.



# Directors' and Governance Report



# Directors and Governance Report

## Overview

The Directors present their annual report describing the Group's approach to governance and demonstrates how the Group has embedded the Wates Corporate Governance Principles<sup>1</sup> for Large Private Companies into our structures and processes. All elements of the Wates principles have been adopted by the Group.

In preparing this section the Directors have also complied with the section 172 of the Companies Act 2006 and the Companies Act Miscellaneous Reporting Regulations 2018.

## Purpose and Leadership

The Group is committed to playing a key role in the decarbonisation of the UK economy, with ambitious plans to build an energy transition hub at our site in the North West of England and to become the UK's first low carbon process refinery. Our vision is 'Performing today - Transforming for Tomorrow' and this aligns with the UK Government's Ten Point Plan on the Green Industrial Revolution and with its British Energy Security Strategy.

The Group forms part of Essar Energy Transition which is playing a major role in accelerating the UK's low carbon transformation, supporting the region's decarbonisation ambitions, and creating highly skilled jobs. Our energy transition plans are underpinned by our Environment, Social and Governance approach.

The Board promotes the purpose within the organisation and ensures that the Group's strategy, objectives and culture align with the purpose.

## The Business Plan

Each year, the Board undertakes an in-depth review of the Group's strategy, including the business plan for the following five years. Once approved by the Board, the plan and strategy form the basis for financial budgets, resource plans and investment decisions, and the future strategic direction of the Group. Specific business objectives are evaluated on a number of factors, including how they deliver the strategic plan, financial outcomes (using long-term cash flow modelling) and impact on business reputation. The insight provided from stakeholder engagement also informs both strategic and operational decision-making.

<sup>1</sup> [www.frc.org.uk/documents/7556/Review\\_of\\_reporting\\_against\\_the\\_Wates\\_Principles.pdf](http://www.frc.org.uk/documents/7556/Review_of_reporting_against_the_Wates_Principles.pdf)

## Long term strategy

The Group is taking significant steps to lead the industrial decarbonisation agenda as announced by the UK Government as part of its Ten Point Green Industrial Plan in November 2020 and confirmed in the policy document, the 'British Energy Security Strategy (April 2022)'. This is detailed in the Future Development section of the Strategic Report (page 6).

## Board composition

EET Fuel's Board comprises one executive Director and five non-executive Directors. The individual Directors bring a wide range of experience, aligned to our purpose, including finance, sales, marketing, HSE and trading, project execution and governance and risk assessment. All Director appointments are subject to approval by the Remuneration and Nomination Committee.

A short biography for each Board Director can be found on our website: [www.eetfuels.com/who-we-are/board-of-directors/](http://www.eetfuels.com/who-we-are/board-of-directors/)

The Directors, who held office during the period and up to and including the date of signing the accounts are as follows:

P Ruia  
T Bullock  
K N Venkatasubramanian (resigned on 31 July 2023)  
A R H Wright  
D K Maheshwari (Chief Executive Officer)  
M Palios  
C A Fountain (appointed 17 April 2023)

## Directors' Responsibilities

The Board meets regularly throughout the year to review the performance of the Group and deal with matters requiring board approval. It also convenes on a more ad-hoc basis, as required, to manage the business of the Group.

The Board is mindful in all of its dealing of the desire for the Group to maintain its reputation for high standards of business conduct and acts, through its Governance processes, to achieve this aim. The Board and individual Directors have a clear understanding of their responsibilities and accountabilities.

# Directors and Governance Report (continued)

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Certain items of business are delegated to the three principal Board committees: the Audit and Risk Committee; the Remuneration and Nomination Committee; and the Health, Safety, Security and Environment Committee. Each committee operates under clear terms of reference. The Board utilises its committees to assist it in providing oversight, challenge and guidance to the Executive in the areas of risk, audit, remuneration, HSE and information security.

The Chief Executive Officer and the rest of his Executive Leadership are responsible for implementing the strategy set by the Board and leading the day-to-day running and operations of the Group.

A short biography for each member of the Executive Leadership can be found on our website [www.eetfuels.com/who-we-are/executive-leadership-team/](http://www.eetfuels.com/who-we-are/executive-leadership-team/)

Quarterly performance updates of the Group are provided to the Board by the Executive Leadership. The Board meet with the Executive Leadership on a regular basis.

## Remuneration and Nomination Committee

The Board has established a Remuneration and Nomination Committee. The Committee determines the terms and conditions of service of Executive Directors. The remuneration and terms and conditions of appointment of non-executive Directors are set by the Board. Remuneration is designed to be appropriate and fair, to recruit and retain high quality directors, management and workforce.

The committee also sets objectives for performance related incentives, aligned with our purpose and strategic objectives, for Executive Directors and other members of the Executive Leadership Team, and reviews performance against those objectives.

## Audit and Risk Committee

The Group recognises the opportunities and risks to the achievement of its objectives and purpose. The Board has established an Audit and Risk Committee with delegated responsibility for ensuring that the financial performance, position and prospects of the Group are properly monitored and reported on. The Committee meets with the auditors and discusses their reports on the accounts and the Group's financial controls and recommends the appointment of auditors. It also reviews the internal controls and risk management processes, including the output from internal audits.

Given potential volatility affecting the sector and the Group, it is necessary for the Group to constantly monitor and evaluate its exposure to uncertainty. To protect the Group from adverse movements it has adopted industry best practices of price risk management.

To manage this the Board has established a Risk Management Committee (RMC) comprising of the Chief Executive Officer, the Chief Finance Officer, the Chief Commercial Officer and the Chief Risk Officer. The RMC meets as required, usually weekly but not less than monthly, to manage risks including pricing and commodity risk. The Chief Risk Officer manages the assurance and enterprise risk.

## Stakeholder engagement

The Board ensures a dialogue with all stakeholders including: our ultimate controlling shareholder (Essar Global Fund Limited), Government departments, local councillors, regulators, customers, suppliers, the communities local to our operations and employees.

The Group places a high level of importance on engagement with its various stakeholders, at a local, national and international level. Stakeholder engagement is supported and enhanced through membership of and active participation in a number of trade associations.

The Board has identified and develops effective working relationships with those stakeholders who have a material interest in the Group and ensures that insight provided from this engagement informs both strategic and operational decision-making.

The key stakeholders identified by the Group and the approach to developing effective working relationships with them is described in the Strategic Report (page 6).

## Anti-corruption and anti-bribery statement

The Directors are committed to applying the highest standards of ethical conduct and integrity in its business activities. Every employee and individual acting on the Group's behalf is responsible for maintaining the Group's reputation and for conducting business honestly and professionally. Anything less has a detrimental impact in business by undermining good governance and distorting free markets.

The Group benefits from carrying out business in a transparent and ethical way. The Board and Executive Leadership Team are committed to implementing and enforcing effective systems to prevent and eliminate bribery, in accordance with the Bribery Act 2010.

The Group has an anti-bribery and corruption approach which is included in the Code of Conduct. These policies apply to all employees and all employees must complete mandatory anti-bribery and corruption policy training regularly as a prompt to ensure understanding of and compliance with our approach.

# Directors and Governance Report (continued)

## S172 Companies Act 2006 Statement

As demonstrated in this report, the Company's Board of Directors consider they have acted prudently and in good faith and in a manner most likely to promote the success of the company for the benefit of its members and of its shareholders as a whole.

The details on how Directors' fulfil their duties with regard to S172 are covered within the Director's report section.

The Directors of the Company (EET Fuels) have acted in accordance with a set of general duties. These duties are detailed in section 172 of the Companies Act 2006. The Directors have regard to the likely consequences of any decisions in the long-term, (see Governance Report, page 37), the interests of the Company's employees (see Social Responsibility Report page 32), the need to foster the Company's business relationships with suppliers, customers and others (see Strategic Report, page 6), the impact of the Company's operations on the community and environment (see Social Responsibility Report, page 32), the desire for the Company to maintain its reputation for high standards of business conduct (see Governance Report, page 37), and the need to act fairly as between members of the Group (see Strategic Report, page 6).

## Going concern

The detailed disclosures with regard to going concern are provided in note 3 to these financial statements and are not replicated in this report. The Directors have carefully considered the impact of ongoing geo-political events and prevailing tension in the Middle East, coupled with the volatility in refining margins. The demand for aviation fuel continues to grow year on year and we are seeing good recovery in other transportation fuel.

The management have prepared forecasts based on forward curves, available market inputs and current and future financing arrangements and concluded that the adequate financial resources will continue to be available to the Group so as to enable it to continue to trade as going concern. As a result, the Directors are satisfied that it is fair to adopt the going concern basis of accounting in the preparation of the Group's financial statements.

## Directors' disclosure statement

Each of the persons who are Directors at the date of this annual report confirms that:

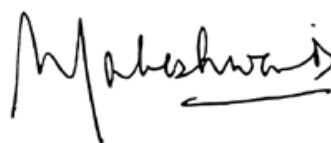
- so far as the Director is aware, there is no relevant audit information of which the Group's auditor is unaware; and
- the Director has taken all the steps he ought to have taken as a Director in order to make himself aware of any relevant audit information and to establish that the Group's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

## Auditor

The auditors, PKF Littlejohn LLP, have expressed their willingness to continue in office as auditor.

All of the statements included in this section are approved by the Directors and signed on behalf of the Board.



**Deepak K Maheshwari**

Director

27 September 2024

# Directors' Responsibilities Statement

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The Directors are responsible for preparing the strategic report, the Directors report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare Group and parent company financial statements for each financial year. The Directors have elected under company law to prepare the Group financial statements in accordance UK-adopted International Accounting Standards and have elected under company law to prepare the company financial statements in accordance with UK-adopted International Accounting Standards and applicable law.

The Group and Company financial statements are required by law and UK-adopted International Accounting Standards to present fairly the financial position of the Group and the Company and the financial performance of the Group and the Company. The Companies Act 2006 provides in relation to such financial statements that references in the relevant part of that Act to financial statements giving a true and fair view are references to their achieving a fair presentation.

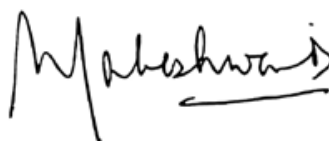
Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Company and of the profit or loss of the Group and the Company for that period.

In preparing each of the Group and Company financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether they have been prepared in accordance with UK-adopted International Accounting Standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group and the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Group's and the company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Company and enable them to ensure that the financial statements comply with the requirements of the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

All of the statements included in this section are approved by the Board of Directors and signed on behalf of the Board.



**Deepak K Maheshwari**

Director

27 September 2024



# Independent Auditor's Report to the Members of Essar Oil (UK) Limited

# Independent Auditor's Report To The Members Of Essar Oil (UK) Limited

## Opinion

We have audited the financial statements of Essar Oil (UK) Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 March 2024 which comprise the Consolidated Income Statement, Consolidated Statement of Comprehensive Income, the Consolidated and Parent Company Statements of Financial Position, the Consolidated and Parent Company Statements of Changes in Equity, the Consolidated and Parent Company Statements of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and UK-adopted international accounting standards and as regards the parent company financial statements, as applied in accordance with the provisions of the Companies Act 2006.

In our opinion:

- the financial statements give a true and fair view of the state of the group's and of the parent company's affairs as at 31 March 2024 and of the group's loss for the year then ended;
- the group financial statements have been properly prepared in accordance with UK-adopted international accounting standards;
- the parent company financial statements have been properly prepared in accordance with UK-adopted international accounting standards and as applied in accordance with the provisions of the Companies Act 2006; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Our evaluation of the Directors' assessment of the group's and parent company's ability to continue to adopt the going concern basis of accounting included, but were not limited to:

- obtaining management's assessment of going concern and associated budgets for a period of 12 months from the date of approval of the financial statements;
- we discussed the key inputs and assumptions into the cash flow forecast and going concern models with Management;
- we reviewed the key inputs and assumptions into the cashflow forecast and going concern models for reasonableness and agreed them to supporting documentation where appropriate;
- significant inputs into the model include
  - repayment of existing facilities and securing of a number of new financing facilities on improved commercial terms;
  - receipt of amounts post year end from EOGL;
  - maintenance of a consistent crude price per barrel across the going concern period; and
  - maintenance turnaround in February and March 2025 and related capital expenditure
- we have compared the inputs and management forecast to historic information and stress tested these where appropriate, focussing on the Group's liquidity position across various plausible scenarios; and
- confirmation of the Groups' cash position by reference to closing bank statements against management's starting position in the cash flow forecast with no material variation noted.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

# Independent Auditor's Report To The Members Of Essar Oil (UK) Limited (continued)

## Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Directors are responsible for the other information contained within the annual report. Our opinion on the group and parent company financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit

- the information given in the strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of directors

As explained more fully in the Directors' responsibilities statement, the Directors are responsible for the preparation of the group and parent company financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the group and parent company financial statements, the Directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed opposite:

# Independent Auditor's Report To The Members Of Essar Oil (UK) Limited (continued)

- We obtained an understanding of the group and parent company and the sector in which they operate in order to identify laws and regulations that could reasonably be expected to have a direct effect on the financial statements. We obtained our understanding in this regard through discussions with management, industry research, application of cumulative audit knowledge and experience of the sector.
- We determined the principal laws and regulations relevant to the group and parent company in this regard to be those arising from:
  - UK Companies Act 2006
  - UK Employment law
  - Bribery Act
  - Health and Safety regulations
  - Climate Change Environmental Laws
  - Control of Major Accidents Hazards Regulations 2015
  - Money Laundering and Terrorist Financing (Amendment) Regulations 2019
  - UK Tax laws and regulations
  - Modern Slavery Act (2015)
- We designed our audit procedures to ensure the audit team considered whether there were any indications of non-compliance by the group and parent company with those laws and regulations. These procedures included, but were not limited to:
  - A review of the Board minutes throughout the period and post period end;
  - A review of internal audit, health and safety executive committee and legal reports throughout the period;
  - A review of correspondence with regulatory bodies throughout the period; and
  - Discussions with Management, Internal Audit, Health and Safety Executive Committee and inhouse Legal teams;
- We also identified the risks of material misstatement of the financial statements due to fraud. We considered, in addition to the non-rebuttable presumption of a risk of fraud arising from management override of controls and revenue recognition, the carrying value of Property, Plant and Equipment. The discounted cash flow models which are prepared to assess the value in use of the assets, incorporate areas of judgement and estimation uncertainty. We have obtained supporting documentation and explanations for those inputs, and challenged accordingly, including performing sensitivity analysis accordingly to assess the impact on the value in use.

- As in all of our audits, we addressed the risk of fraud arising from management override of controls by performing audit procedures which included, but were not limited to: the testing of journals; reviewing accounting estimates for evidence of bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities)

This description forms part of our auditor's report.

## Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone, other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



**Joseph Archer (Senior Statutory Auditor)**  
For and on behalf of PKF Littlejohn LLP  
Statutory Auditor  
**27 September 2024**

15 Westferry Circus  
Canary Wharf  
London E14 4HD

# Consolidated Income Statement

## Period ended 31 March 2024

	Note	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
<b>Revenue</b>	<b>4</b>	<b>9,818.2</b>	<b>11,769.3</b>
Cost of sales		(9,564.1)	(11,414.5)
<b>Gross profit</b>		<b>254.1</b>	<b>354.8</b>
Selling and distribution costs		(51.1)	(45.5)
Administrative expenses		(58.9)	(51.7)
Net foreign exchange (losses)/gains		(0.6)	(38.6)
<b>Operating profit</b>	<b>5</b>	<b>143.5</b>	<b>219.0</b>
Finance income	7	27.5	24.9
Finance costs	8	(261.4)	(233.9)
<b>(Loss)/Profit before tax</b>		<b>(90.4)</b>	<b>10.0</b>
Income tax	9	31.2	56.3
<b>(Loss)/Profit for the period</b>		<b>(59.2)</b>	<b>66.3</b>

The above results all derive from continuing operations.

The accounting policies and notes on pages 58 to 120 form part of these financial statements.

# Consolidated Statement of Comprehensive Income

## Period ended 31 March 2024

	Note	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
(Loss) / Profit for the period		(59.2)	66.3
<b>Items that may subsequently be reclassified to the income statement</b>			
Cash flow Hedge Accounting reserve	34	2.0	42.5
<b>Items that will not be reclassified to the income statement</b>			
Actuarial gains/(losses) on defined benefit pension scheme	33	(9.7)	8.0
Increase/(Decrease) in Asset Revaluation Reserve		30.2	(7.5)
Currency translation reserve		0.5	-
<b>Other comprehensive income for the period before tax</b>		<b>23.0</b>	<b>43.0</b>
Tax relating to components of other comprehensive income		(7.5)	(8.6)
<b>Total other comprehensive income for the period</b>		<b>15.5</b>	<b>34.4</b>
Total comprehensive income attributable to:			
<b>Owners of the Group</b>		<b>(43.7)</b>	<b>100.7</b>

The accounting policies and notes on pages 58 to 120 form part of these financial statements.



# Consolidated Statement of Financial Position

## As at 31 March 2024

	Note	31-March 2024 \$m	31-March 2023 \$m
<b>Non-current assets</b>			
Intangible assets	10	8.3	8.6
Property, plant and equipment	11	1,342.7	1,205.9
Right of use assets	12	87.6	84.5
Long term deposits	16	0.9	1.2
Long term loans	17	1.6	1.4
Retirement benefits	33	34.0	36.6
Deferred tax assets	27	4.3	-
		<b>1,479.4</b>	<b>1,338.2</b>
<b>Current assets</b>			
Current tax receivable	18	46.9	42.9
Inventories	19	511.3	469.9
Short term loans	17	141.8	225.5
Short term deposits	16	110.4	123.1
Trade and other receivables	20	310.3	273.4
Derivative financial instruments	21	2.7	10.1
Cash and cash equivalents	22	91.8	85.7
		<b>1,215.2</b>	<b>1,230.6</b>
<b>Total assets</b>		<b>2,694.6</b>	<b>2,568.8</b>
<b>Current liabilities</b>			
Trade and other payables	23	1,563.8	1,221.5
Short term liability	25	406.2	320.0
Lease liabilities	28	2.1	2.0
Advances received against trade receivables	24	-	74.1
Derivative financial instruments	21	22.8	17.6
Liability in relation to Inventory Monetisation Facility	24	318.3	315.9
		<b>2,313.2</b>	<b>1,951.1</b>
<b>Net current liabilities</b>		<b>1,098.0</b>	<b>720.5</b>
<b>Non-current liabilities</b>			
Lease liabilities	28	93.8	86.3
Long term liability	25	-	180.0
Deferred tax liabilities	27	-	20.1
		<b>93.8</b>	<b>286.4</b>
<b>Total liabilities</b>		<b>2,407.0</b>	<b>2,237.5</b>
<b>Net assets</b>		<b>287.6</b>	<b>331.3</b>
<b>Equity</b>			
Share capital	30	694.1	694.1
Retained deficit		(584.3)	(525.1)
Actuarial Valuation Reserve	33	5.8	14.9
Cash Flow Hedge Accounting Reserve	34	2.6	1.1
Asset Revaluation Reserve	35	168.9	146.3
Currency translation reserve		0.5	-
<b>Total equity</b>		<b>287.6</b>	<b>331.3</b>

# Consolidated Statement of Financial Position As at 31 March 2024 (continued)

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The accounting policies and notes on pages 58 to 120 form part of these financial statements.

The financial statements of Essar Oil (UK) Limited, registered number 07071400, were approved by the Board of Directors and authorised for issue on 27 September 2024 and signed on its behalf by:



Deepak K Maheshwari

Director

27 September 2024

# Company Statement of Financial Position

## As at 31 March 2024 (continued)

	Note	31-March 2024 \$m	31-March 2023 \$m
<b>Non-current assets</b>			
Intangible assets	10	8.2	8.5
Property, plant and equipment	11	961.1	871.3
Right of use assets	12	13.8	11.6
Net Investment in lease	13	80.7	76.0
Investment in subsidiaries	14	32.3	15.8
Long term deposits	16	0.9	0.7
Long term loans	17	23.1	22.4
Deferred tax assets	27	70.0	36.6
Retirement benefits	33	34.0	36.6
		<b>1,224.1</b>	<b>1,079.5</b>
<b>Current assets</b>			
Current tax receivable	18	46.9	42.9
Inventories	19	491.9	456.9
Short term loans	17	228.9	368.3
Short term deposits	16	96.2	109.3
Trade and other receivables	20	333.0	304.2
Derivative financial instruments	21	2.7	10.1
Cash and cash equivalents	22	88.9	84.7
		<b>1,288.5</b>	<b>1,376.4</b>
<b>Total assets</b>		<b>2,512.6</b>	<b>2,455.9</b>
<b>Current liabilities</b>			
Trade and other payables	23	1,533.9	1,211.4
Short term liability	25	406.2	320.0
Lease liabilities	28	2.1	2.0
Advances received against trade receivables	24	-	74.1
Derivative financial instruments	21	22.8	17.6
Liability in relation to Inventory Monetisation Facility	24	318.3	315.9
		<b>2,283.3</b>	<b>1,941.0</b>
<b>Net current liabilities</b>		<b>994.8</b>	<b>564.6</b>
<b>Non-current liabilities</b>			
Lease liabilities	28	93.8	86.3
Long term liability	25	-	180.0
		<b>93.8</b>	<b>266.3</b>
<b>Total liabilities</b>		<b>2,377.1</b>	<b>2,207.3</b>
<b>Net assets</b>		<b>135.5</b>	<b>248.6</b>
<b>Equity</b>			
Share capital	30	694.1	694.1
Retained deficit		(567.0)	(461.5)
Actuarial Valuation Reserve	33	5.8	14.9
Cash Flow Hedge Accounting Reserve	34	2.6	1.1
<b>Total equity</b>		<b>135.5</b>	<b>248.6</b>

# Company Statement of Financial Position As at 31 March 2024 (continued)

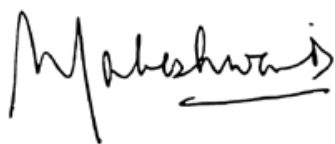
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The Company has elected to take the exemption under section 408 of the Companies Act 2006 not to present the "Parent Company Statement of Comprehensive Income".

The Company reported loss after tax for the year ended 31 March 2024 of \$105.5m (2023: profit after tax of \$10.7m).

The accounting policies and notes on pages 58 to 120 form part of these financial statements.

The financial statements of Essar Oil (UK) Limited, registered number 07071400, were approved by the Board and authorised for issue on 27 September 2024 and signed on its behalf by:



**Deepak K Maheshwari**  
Director

# Consolidated Statement of Changes in Equity

## As at 31 March 2024

	Share Capital	Retained Deficit	Actuarial Valuation reserve	Cash Flow Hedge Accounting reserve	Asset Revaluation Reserve	Currency Translation Reserve	Total equity
	\$m	\$m	\$m	\$m	\$m	\$m	\$m
<b>At 31 March 2022</b>	<b>694.1</b>	<b>(591.4)</b>	<b>10.4</b>	<b>(34.4)</b>	<b>151.9</b>	-	<b>230.6</b>
Profit for the year	-	66.3	-	-	-	-	66.3
Other comprehensive income for the year	-	-	8.0	42.5	(7.5)	-	43.0
Tax on items charged to equity	-	-	(3.5)	(7.0)	1.9	-	(8.6)
<b>Total comprehensive income</b>	-	<b>66.3</b>	<b>4.5</b>	<b>35.5</b>	<b>(5.6)</b>	-	<b>100.7</b>
<b>At 31 March 2023</b>	<b>694.1</b>	<b>(525.1)</b>	<b>14.9</b>	<b>1.1</b>	<b>146.3</b>	-	<b>331.3</b>
Loss for the year	-	(59.2)	-	-	-	-	(59.2)
Other comprehensive income for the year	-	-	(9.7)	2.0	30.2	0.5	23.0
Tax on items charged to equity	-	-	0.6	(0.5)	(7.6)	-	(7.5)
<b>Total comprehensive income</b>	-	<b>(59.2)</b>	<b>(9.1)</b>	<b>1.5</b>	<b>22.6</b>	<b>0.5</b>	<b>(43.7)</b>
<b>At 31 March 2024</b>	<b>694.1</b>	<b>(584.3)</b>	<b>5.8</b>	<b>2.6</b>	<b>168.9</b>	<b>0.5</b>	<b>287.6</b>

# Consolidated Statement of Changes in Equity

## As at 31 March 2024 (continued)

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### Nature and purpose of Reserves

**(i) Share Capital:**

Ordinary shares entitle the holder to participate in dividends and the proceeds on the winding up of the company in proportion to the number of and amounts paid on the shares held.

On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

**(ii) Retained Deficit:**

Retained deficit reserves reflect cumulative profit and losses net of distributions to owners.

**(iii) Actuarial Valuation Reserve:**

Actuarial revaluation reserve represents amounts set aside for future pension liabilities in respect of the Defined Benefit scheme of Essar Oil UK Limited, see note 33 for details.

**(iv) Cash Flow Hedge Accounting Reserve:**

The Cash flow hedge accounting reserve includes the cash flow hedge reserve, see note 34 for details. The cash flow hedge reserve is used to recognise the effective portion of gains or losses on derivatives that are designated and qualify as cash flow hedges, as described in note 3. Amounts are subsequently either transferred to profit or loss as appropriate.

**(v) Asset revaluation Reserve:**

The Revaluation reserve is used to record increments and decrements on the revaluation of infrastructure assets. In the event of a sale of an asset, any balance in the reserve in relation to the asset is transferred to retained earnings, see note 3 on significant accounting policies for details.

**(vi) Currency Translation Reserve**

The Currency Translation Reserve is used to record accumulated gains and losses resulting from translation of financial statements of subsidiaries denominated in currencies other than Company and Group's presentation currency.

The accounting policies and notes on pages 58 to 120 form part of these financial statements.



# Company Statement of Changes In Equity

## As at 31 March 2024

	Share Capital	Retained Deficit	Actuarial Valuation reserve	Cash Flow Hedge Accounting reserve	Total equity
	\$m	\$m	\$m	\$m	\$m
<b>At 31 March 2022</b>	<b>694.1</b>	<b>(472.2)</b>	<b>10.4</b>	<b>(34.4)</b>	<b>197.9</b>
Profit for the year	-	10.7	-	-	10.7
Other comprehensive income for the year	-	-	8.0	42.5	50.5
Tax on items charged to equity	-	-	(3.5)	(7.0)	(10.5)
<b>Total comprehensive income</b>	<b>-</b>	<b>10.7</b>	<b>4.5</b>	<b>35.5</b>	<b>50.7</b>
<b>At 31 March 2023</b>	<b>694.1</b>	<b>(461.5)</b>	<b>14.9</b>	<b>1.1</b>	<b>248.6</b>
Loss for the year	-	(105.5)	-	-	(105.5)
Other comprehensive loss for the year	-	-	(9.7)	2.0	(7.7)
Tax on items charged to equity	-	-	0.6	(0.5)	0.1
<b>Total comprehensive income</b>	<b>-</b>	<b>(105.5)</b>	<b>(9.1)</b>	<b>1.5</b>	<b>(113.1)</b>
<b>At 31 March 2024</b>	<b>694.1</b>	<b>(567.0)</b>	<b>5.8</b>	<b>2.6</b>	<b>135.5</b>

The accounting policies and notes on pages 58 to 120 form part of these financial statements.

# Consolidated Statement of Cash Flows

## Period ended 31 March 2024

	Note	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
<b>Net cash generated by operating activities</b>	<b>31</b>	<b>433.6</b>	<b>510.9</b>
<b>Investing activities</b>			
Interest received	7	27.5	24.9
Purchase of intangible assets	10	(0.6)	(0.7)
Purchase of property, plant and equipment	11	(211.6)	(264.7)
<b>Net cash used in investing activities</b>		<b>(184.7)</b>	<b>(240.5)</b>
<b>Financing activities</b>			
Decrease in short term bank advances	24	(74.1)	(43.1)
Decrease in other deposits and advances		96.5	7.1
Interest, charges and fees paid	8	(261.4)	(233.9)
<b>Net cash used in financing activities</b>		<b>(239.0)</b>	<b>(269.9)</b>
<b>Net increase in cash and equivalents</b>		<b>9.9</b>	<b>0.5</b>
Effect of foreign exchange rate changes		(3.8)	(4.8)
<b>Cash and cash equivalents at beginning of year</b>		<b>85.7</b>	<b>90.0</b>
<b>Cash and cash equivalents at end of year</b>		<b>91.8</b>	<b>85.7</b>

The accounting policies and notes on pages 58 to 120 form part of these financial statements.

# Company Statement of Cash Flows

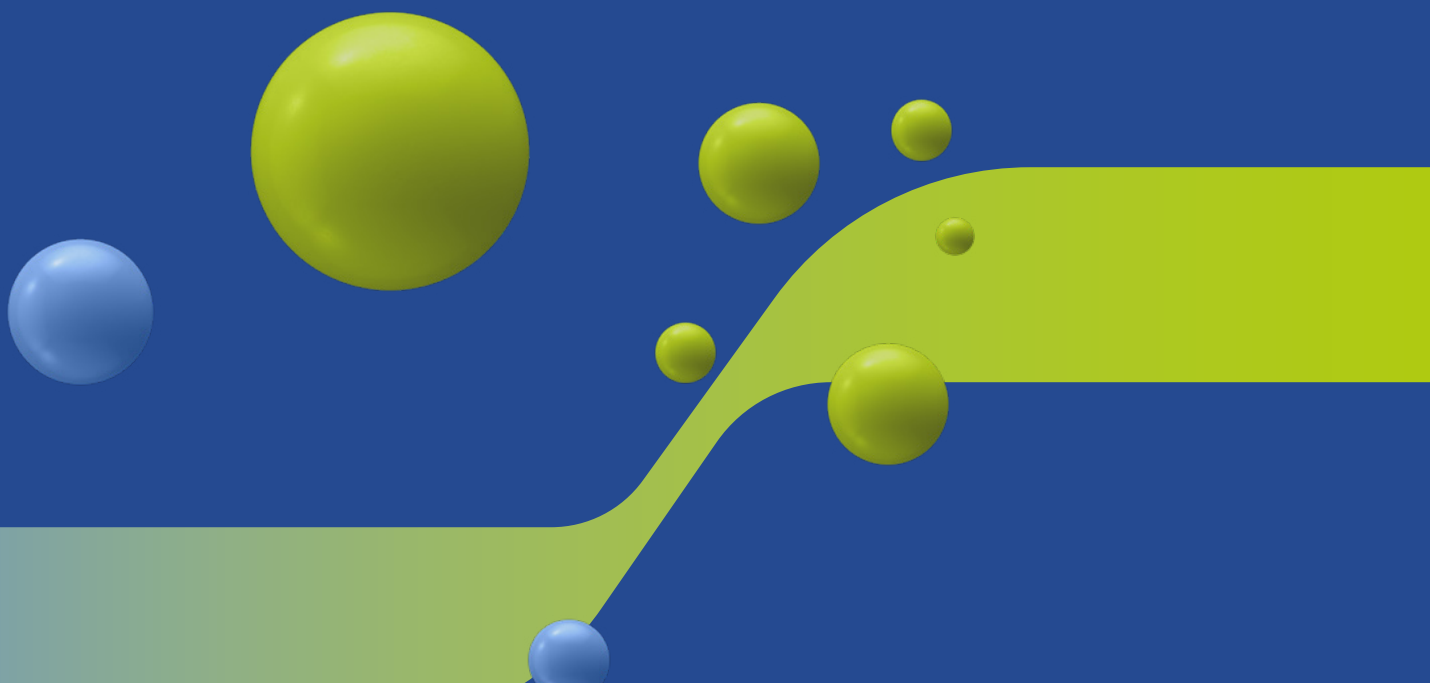
## Period ended 31 March 2024

	Note	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
<b>Net cash generated by operating activities</b>	<b>31</b>	<b>340.1</b>	<b>423.0</b>
<b>Investing activities</b>			
Interest received	7	45.0	42.8
Purchase of intangible assets	10	(0.6)	(0.7)
Purchase of property, plant and equipment	11	(179.9)	(243.2)
Investment in subsidiaries	14	(16.5)	-
<b>Net cash used in investing activities</b>		<b>(152.0)</b>	<b>(201.1)</b>
<b>Financing activities</b>			
Decrease in short term bank advances	24	(74.1)	(43.1)
Decrease in other deposits and advances		151.5	60.6
Interest, charges and fees paid	8	(257.6)	(229.9)
<b>Net cash used in financing activities</b>		<b>(180.1)</b>	<b>(212.4)</b>
<b>Net (decrease) / increase in cash and equivalents</b>		<b>8.0</b>	<b>9.5</b>
Effect of foreign exchange rate changes		(3.8)	(4.9)
<b>Cash and cash equivalents at beginning of year</b>		<b>84.7</b>	<b>80.1</b>
<b>Cash and cash equivalents at end of year</b>		<b>88.9</b>	<b>84.7</b>

The accounting policies and notes on pages 58 to 120 form part of these financial statements.



# Notes to the financial statements



# 1. General information

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Essar Oil (UK) Limited (referred to throughout as 'Company') is a company incorporated, domiciled and registered in England in the United Kingdom under the Companies Act 2006. The registered number is 07071400 and the registered address is 5th Floor, The Administration Building, Stanlow Manufacturing Complex, Ellesmere Port, CH65 4HB. These financial statements are prepared for the Company and its Subsidiaries, together referred to as the 'Group', under the Companies Act 2006.

The principal activities of the Group are outlined in the Strategic Report forming part of these financial statements. These financial statements are presented in US Dollars as the currency of the primary economic environment in which the Group operates. Transactions in other foreign currencies are included in accordance with the accounting policies set out in note 2.

## 2. Significant accounting policies

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### Basis of preparation

The financial statements have been prepared in accordance with UK adopted International Accounting Standards and in accordance with the requirements of the Companies Act 2006.

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of Terminal Assets, financial assets and liabilities (including derivative instruments) at fair value, and defined benefit pension plans for which the plan assets are also measured at fair value. The principal accounting policies adopted are set out below and applied consistently throughout the years / period presented.

The preparation of the financial statements are in compliance with UK adopted International Accounting Standards that require the use of certain critical accounting estimates. It also requires management to exercise judgement in applying accounting policies. The areas where significant judgements and estimates have been made in preparing the financial statements and their effect are disclosed in note 3.

The accounts have been presented in the Group's functional currency, US dollars.

The principal accounting policies detailed below have been consistently applied to all years presented.

### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company Essar Oil (UK) Limited and entities controlled by the Company (its Subsidiaries – note 14) made up to the period end date. Control is achieved when the Company has power over the investee; is exposed, or has rights, to variable returns from its involvements with the investee; and has the ability to use its power to affect its returns.

Inter-company transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated. When necessary, amounts reported by Subsidiaries have been adjusted to conform to the Group's accounting policies.

### Accounting developments

The standards which applied for the first time this year have been adopted and have not had a material impact.

Standards which are in issue but not yet effective:

At the date of authorisation of these financial statements, the following Standards and Interpretation, which have not yet been applied in these financial statements, were in issue but not yet effective. The Group does not anticipate they will have a material impact.



## 2. Significant accounting policies (continued)

Standard Interpretation	Description	Effective date for annual accounting period beginning on or after
IAS 1	Amendments – Presentation of Financial Statements: Classification of Liabilities as Current or Non-Current & Non-current Liabilities with Covenants	1 January 2024
IAS 7	Amendments – Statement of Cash flows: Supplier Finance Arrangements	1 January 2024
IFRS 7	Amendments – Financial Instruments: Disclosures: Supplier Finance Arrangements	1 January 2024
IFRS 16	Amendments – Leases: Liability in Sale and Leaseback	1 January 2024
IAS 21	Amendments – The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability	1 January 2025

The Group has not early adopted any of the above standards and intends to adopt them when they become effective.

### Revenue recognition

#### a) Sale of petroleum products, RTFO certificates and CSO tickets

Revenue from the sale of petroleum products, RTFO certificates and CSO tickets is measured at the fair value of consideration received or receivable, net of trade discounts, volume rebates, value added tax, sales taxes and excise duties. A sale is recognised when economic benefits associated with the sale are expected to flow to the Group and control of the goods have passed to the customer. This is usually when title and insurance risk has passed to the customer either when the customer has received delivery of the product by tank, truck or product carrier, or when the product has been transferred via pipeline. Following the transfer of title, the buyer has full discretion over the manner of distribution and price to sell the goods, has the primary responsibility when on-selling the goods and bears the risks of obsolescence and loss in relation to the goods. A receivable is recognised by the Group when the goods are delivered to the customer as this represents the point in time at which the right to consideration becomes unconditional, as only the passage of time is required before payment is due. Under the Group's standard contract terms, customers do not have a right of return once the delivery is complete unless the product supplied does not meet the required specifications. The Group has robust control measures in place including adequate testing and sampling procedures to ensure the product supplied meets the specifications contracted with the customer. The Group uses its accumulated

historical experience and considers it is highly probable that a significant reversal in the cumulative revenue recognised will not occur given the insignificant level of returns over previous years.

Additional information on revenue and derecognition of financial assets is provided at note 3.

The Group accounts for sales and purchases of crude and product inventories with Macquarie Bank Limited in its underlying accounting records as legal title passes. For the purposes of statutory reporting under IFRS, adjustments are made to reflect the accounting treatment required for these transactions in accordance with the accounting policies set out in note 2.

#### b) The provision of managed services and storage service

Revenue from contracts for the provision of services is measured based on the consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties. The Group recognises revenue when it transfers control of service to a customer, at a point in time. The Group does not have contracts where the period between the transfer of the promised services to the customer and payments by the customer exceeds one year. As such, no adjustments are made to the transaction prices for the time value of money.

## 2. Significant accounting policies (continued)

### Foreign currency transactions and translation

Transactions in currencies other than the functional currency (US Dollar) are translated into the functional currency at the exchange rates at the date of transaction. Monetary assets and liabilities denominated in other currencies are translated into functional currency at exchange rates at the reporting date and exchange differences are recognised in profit or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions.

### Inventories

Inventories are valued at lower of cost and net realisable value. Cost is determined on the following bases:

- Raw materials are measured at first-in first-out basis; and
- Finished products and work in progress are determined at direct material cost, labour cost and a proportion of manufacturing overheads based on normal or allocated capacity.

As detailed in note 3 in relation to recognition of inventory, the Group records crude oil inventories as and when drawn for consumption from the stocks of inventory monetisation provider. Product inventories of the Group are recorded in the financial statement regardless of ownership by inventory monetisation provider with a corresponding liability recognised in the books.

Net realisable value is determined by reference to estimated prices existing at the balance sheet date for inventories less all estimated costs of completion and costs necessary to make the sale.

### Derivatives and Hedging Activities

In order to reduce its exposure to foreign exchange and commodity price, the Group enters into forward, option and swap contracts. The Group does not use derivative financial instruments for speculative purposes.

Financial assets and financial instruments are recognised in the Group's Statement of Financial Position when the Group becomes a party to the contractual provisions of the instrument.

Derivative financial instruments are accounted for at fair value through the profit and loss (FVTPL) except for derivatives designated as hedging instruments in cash flow hedge relationships which require a specific accounting treatment. To qualify for hedge accounting, the hedging relationship must meet all of the following requirements:

- There is an economic relationship between the hedged item and the hedging instrument;
- The effect of credit risk does not dominate the value changes that result from that hedging relationship; and

- The hedge ratio of the hedging relationship is the same as that resulting from the quantity of the hedged item that the entity actually uses to hedge that quantity of hedged item.

At inception of the hedge relationship, the Group documents the economic relationship between hedging instruments and hedged items, including whether changes in the cash flows of the hedging instruments are expected to offset changes in the cash flows of hedged items. The Group documents its risk management objective and strategy for undertaking its hedge transactions.

Derivatives designated as hedging instruments are primarily in respect of pricing and margin exposures in relation to commodities and the Group enters into hedge relationships where the critical terms of the hedging instrument are similar as the hedged item, such as the index price, maturity dates and notional amount. The Group does not hedge 100% of its exposure, therefore the hedged item is identified as a proportion of the exposure in relation to outstanding notional of the hedged item for the maturity period. As all critical terms matched during the year, there is an economic relationship.

Hedge ineffectiveness may occur due to:

- Fluctuation in volume of hedged item caused due to operational changes;
- Index basis risk of hedged item vs hedging instrument; or
- Credit risk as a result of deterioration of credit profile of the counterparties.

Hedge ineffectiveness in relation to all designation hedges was negligible during 2024.

The fair values of various derivative instruments used for hedging purposes are disclosed in note 21. Movements on the hedging reserve in shareholders' equity are shown in note 34. The full fair value of a hedging derivative is classified as a non-current asset or liability if the remaining maturity of the hedged item is more than 12 months, and as a current asset or liability if the remaining maturity of the hedged item is less than 12 months. Trading derivatives are classified as a current asset or liability.

For the reporting period under review, the Group has designated certain futures and swaps contracts as hedging instruments in cash flow hedge relationships. These arrangements have been entered into to mitigate the commodity price risk in relation to certain refinery margins of the future period and the holding cost of the inventory held on the statement of financial position and the related cash flow risks.

All derivative instruments used for hedge accounting are recognised initially at fair value and reported subsequently at fair value in the statement of financial position.

## 2. Significant accounting policies (continued)

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To the extent that the hedge is effective, changes in the fair value of derivatives designated as hedging instruments in cash flow hedges are recognised in other comprehensive income and included within the cash flow hedge reserves in equity. Any ineffectiveness in the hedge relationship is recognised immediately in profit or loss.

At the time the hedged item affects profit or loss, any gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss and presented as a reclassification adjustment within other comprehensive income. However, if a non-financial asset or liability is recognised as a result of the hedged transaction, the gains or losses previously recognised in other comprehensive income are included in the initial measurement of the hedged item.

If a forecast transaction is no longer expected to occur, any related gain or loss recognised in other comprehensive income is transferred immediately to profit or loss. If the hedging relationship ceases to meet the effectiveness conditions, hedge accounting is discontinued and the related gain or loss is held in the equity reserve until the forecast transaction occurs.

Further details of derivative financial instruments including fair value measurements are disclosed in note 21.

### Property, plant and equipment

The valuation of Property, plant and equipment varies depending on the class of assets shown below:

#### **Assets valued at cost less accumulated depreciation and impairment losses:**

**Land and Buildings**

**Plant and Machinery**

**Fixtures, equipment and vehicles**

**Assets under construction**

#### **Assets valued at fair value:**

**Terminal Assets** i.e, assets that are used in transportation of goods to and from the refinery. In case of these assets, fair value is determined by an independent third party provider using the acceptable method of valuation.

The initial cost of an asset comprises its purchase price or construction cost, any costs directly attributable to bringing the asset into operation, the initial estimate of the decommissioning obligation, and for qualifying assets and borrowing costs if the recognition criteria are met.

Costs directly related to construction, including costs arising from testing, specific financing costs and foreign exchange losses, are capitalised up to the point where the property, plant and equipment becomes operational.

Property, plant and equipment becomes operational once all testing and trial runs are complete and it is ready for use in the manner management intended.

The purchase price or construction cost is the aggregate amount paid and the fair value of any other consideration given to acquire the asset. Likewise, when a major inspection or major maintenance is undertaken, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied.

All other repairs and maintenance costs are recognised in the income statement as incurred.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in income statement in the year the asset is derecognised. The asset's residual values, useful lives and methods of depreciation are reviewed, and adjusted if appropriate, at each financial year end.

Depreciation of property, plant and equipment other than freehold land and properties under construction is calculated to write off the cost of the asset to its residual value using the straight-line method, over its expected useful life.

Depreciation begins when the assets become ready for use and assets are depreciated over the following bases.

## 2. Significant accounting policies (continued)

Asset class	Description of Assets	Useful life
Land and Buildings	Land Buildings	Indefinite and not depreciated 40 years
Plant and machinery	Plant and equipment Catalyst Precious metals Turnaround assets Pipelines	10 – 30 years 1- 12 years Indefinite and not depreciated 1 – 5 years 10 – 25 years
Fixtures, equipment and vehicles	Office fixtures and fittings Vehicles	5 – 10 years 5 – 10 years
Terminal Assets	Tanks and containers	10 – 30 years
Assets under construction	Any of above	Not depreciated

All assets other than terminal assets are stated at cost less accumulated depreciation and any recognised impairment loss.

Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets or, where shorter, over the term of the relevant lease, the accounting policy for which can be found below.

### Borrowing costs

Borrowing costs directly or indirectly relating to the acquisition, construction or production of qualifying assets are added to the costs of those assets during the construction phase on an effective interest basis, until such time as the assets are ready for their intended use. Where surplus funds are available for a short term out of money borrowed specifically to finance a qualified asset, the income generated from such short-term investments is deducted from capitalised borrowing costs. All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

### Leases

At inception, the Group assesses whether a contract is, or contains, a lease within the scope of IFRS 16. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Where a tangible asset is acquired through a lease, the Group recognises a right-of-use asset and a lease liability at the lease commencement date. Right-of-use assets are presented separately on the face of the statement of financial position.

The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date plus any initial direct costs and an estimate of the cost of obligations to dismantle, remove, refurbish or restore the underlying asset and the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of other property, plant and equipment. The right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are unpaid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Lease payments included in the measurement of the lease liability comprise fixed payments, variable lease payments that depend on an index or a rate, amounts expected to be payable under a residual value guarantee, and the cost of any options that the Group is reasonably certain to exercise, such as the exercise price under a purchase option, lease payments in an optional renewal period, or penalties for early termination of a lease.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in: future lease payments arising from a change in an index or rate; the Group's estimate of the amount expected to be payable under a residual value guarantee; or the Group's assessment of whether it will exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

## 2. Significant accounting policies (continued)

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less, or for leases of low-value assets. The payments associated with these leases are recognised in profit or loss on a straight-line basis over the lease term.

When the Group acts as a lessor, leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees, over the major part of the economic life of the asset. All other leases are classified as operating leases. If an arrangement contains lease and non-lease components, the Group applies IFRS 15 to allocate the consideration in the contract.

### Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less accumulated amortisation and accumulated impairment losses, if any.

Intangible assets with finite lives are amortised over their useful lives and are reviewed for indications of impairment at least annually. If impairment is indicated, the recoverable amount of the asset, which is deemed to be the greater of its fair value less cost to sell and value in use, is estimated. If the recoverable amount of the asset is less than its carrying value, an impairment charge is recognised immediately in profit or loss. The asset's useful lives and methods of amortisation are reviewed, and adjusted if appropriate, at each financial year end.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in profit or loss when the asset is derecognised.

Intangible assets with finite lives which are subject to amortisation are amortised over their useful lives using the straightline method as follows:

- Software 5 years

Intangible assets with infinite lives are not amortised and are subject to an annual impairment review.

### Impairment of non-financial assets

The carrying amounts of assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. An asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event has an impact on the estimated future cash flows of the financial asset or the Group of financial assets that can be reliably estimated. If any such indication exists, a full impairment review is undertaken for that asset or Group of assets, and any

estimated loss is recognised in the income statement. The amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units).

### Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and in hand, short term deposits with banks with original maturity of less than 90 days and shortterm highly liquid investments, that are readily convertible into cash and which are subject to insignificant risk of changes in the principal amount. Bank overdrafts, which are repayable on demand and form an integral part of the operations, are included in cash and cash equivalents.

### Investments in subsidiaries

Investments in subsidiaries are recognised at cost less provisions for impairment.

### Investments in joint arrangements

A joint arrangement is one in which two or more parties have joint control. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

Some of the Group's activities are conducted through joint operations, whereby the parties that have joint control of the arrangement have the rights to the assets, and obligations for the liabilities, relating to the arrangement. The Group reports its interests in joint operations using proportionate consolidation – the Group's share of the assets, liabilities, income and expenses of the joint operation are combined with the equivalent items in the consolidated financial statements on a line-by-line basis.

Where the Group transacts with its joint operations, unrealised profits and losses are eliminated to the extent of the Group's interest in the joint operation.

### Financial instruments

Financial assets and financial liabilities are recognised when the Group becomes party to the contractual provisions of the instrument. Financial instruments are initially recognised at fair value. Transaction costs that are directly attributable to the acquisition or issue of the instrument, except for those subsequently measured at fair value, are added to or deducted from the fair value on initial recognition. Transaction costs directly attributable to instruments subsequently measured at fair value are recognised immediately in profit or loss.

## 2. Significant accounting policies (continued)

### Financial assets

Financial assets are classified at initial recognition as subsequently measured at amortised cost, fair value through profit or loss or fair value through other comprehensive income.

Financial assets are measured at amortised cost if they are held for the objective of collecting contractual cash flows, where the contractual terms of the financial asset give rise on specific dates to cash flows that are solely payments of principal and interest. After initial recognition, financial assets are measured at amortised cost using the effective interest rate method less the expected credit losses. Gains and losses are recognised in profit or loss when financial assets are derecognised, modified or impaired. Financial assets measured at amortised cost include trade and other receivables and inter-company receivables.

Financial assets are measured at fair value through other comprehensive income when they are held for both the objective of collecting contractual cash flows and to sell the financial asset, where the contractual cash flows are solely payments of principal and interest. The Group does not have any financial assets classified as fair value through other comprehensive income.

Financial assets are measured at fair value through profit or loss if they do not meet the criteria to be measured at amortised cost or fair value through other comprehensive income. After initial recognition, financial assets do not contain a significant financing element and therefore expected credit losses are measured using the simplified approach set out by IFRS 9, which requires expected lifetime credit losses to be recognised. Inter-company receivables are assessed at each balance sheet date to determine whether there has been a significant increase in credit risk since initial recognition. Where there has not been a significant increase in credit risk, 12 month expected credit losses are recognised, increasing to lifetime expected credit losses where there has been a significant increase in credit risk.

### Impairment of financial assets measured at amortised cost

Expected credit losses are determined with reference to the probability of default, loss given default and exposure at default.

In respect of loan advanced by the Company to its affiliate Essar Oil and Gas limited (EOGL), the Company holds the inter-company loan for the purpose of collecting contractual cash flows and does not intend to sell the asset, therefore the Company has recorded the inter-company loan at amortised cost under IFRS 9. IFRS 9 introduced an impairment model based on expected credit losses (ECL). Intra Group trading and financing loans that are not classified at fair value through profit or loss are debt instruments that fall within the scope of IFRS 9 and are also subject to the ECL. The inter-company debtor to the Company is assessed on an annual basis for impairment under this approach with

any identified expected credit losses provided for in the statement of comprehensive income. Under the general approach, the credit risk associated with the financial asset is assessed at each reporting date. The measurement of the impairment allowance depends on the assessment of the credit risk and whether it has significantly increased during the period. No loss event is required for an impairment allowance to be recognised and the loss allowance is updated at each reporting period to reflect changes in expected credit losses.

There is no prescribed method of assessing for a significant increase in credit risk; entities are expected to develop their own policies in this regard. Based on the standard guidance, the Group performs an assessment of the expected credit losses considering General economic and/or market conditions, operating performance of the borrower, breaches of covenant, changes to contractual terms e.g. granting concessions such as interest waivers, cash flow or liquidity issues, credit rating (if any) and payment delays and past due information. Based on this assessment, it is concluded that there has been no significant increase in the credit risk of the loan since initial recognition.

When measuring expected credit losses, an entity need not necessarily identify every possible scenario. However, it shall consider the risk or probability that a credit loss occurs by reflecting the possibility that a credit loss occurs and the possibility that no credit loss occurs, even if the possibility of a credit loss occurring is very low. As such, at least one event in which a credit loss occurs must be considered under IFRS 9.

The Group noted that the only feasible event which would result in a credit loss for EOGL would be extreme political or economic changes which resulted in the cancellation of the projects within EOGL's Subsidiaries. This scenario is considered to be extremely unlikely, especially when considering that the projects was still viable even during the economic circumstances within the Covid-19 pandemic. As such, the probability of such an event occurring in the next 12 months is remote. When this probability of default is applied to the drawn down loan balance as at the reporting date, the resulting expected credit loss has a highly immaterial impact on the Group and Company's financials, therefore no impairment provision has been made.

### Financial liabilities

Financial liabilities are measured at amortised cost unless they are required to be measured at fair value through profit or loss, such as derivative financial instruments.

Financial liabilities including trade and other payables, advances received against receivables and inter-company receivables are initially recognised at fair value less transaction costs, and subsequently measured at amortised cost using the effective interest rate method.



## 2. Significant accounting policies (continued)

### Provisions and contingencies

Provisions are recognised when the Group has a present legal or constructive obligation, as a result of past events, and it is probable that an outflow of resources, that can reliably be estimated, will be required to settle such an obligation. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows to net present value using an appropriate pre-tax discount rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. Unwinding of the discount is recognised in the income statement as a finance cost.

Provisions are reviewed at each balance sheet date and are adjusted to reflect the current best estimate.

Where it is not probable that a present obligation exists, or where a reliable estimate of the obligation cannot be made, the Group will disclose a contingent liability which is not recognised on the balance sheet.

### Onerous contracts and off market contracts

Present obligations arising under onerous contracts and off market contracts are recognised and measured as provisions.

An onerous contract is considered to exist where the Group has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it.

Consequent to the recognition of the Inventories owned by Macquarie Bank Limited in the Group's Accounts (note 3); a corresponding liability towards the IM provider is recognised at an amount equal to the carrying value of inventory. To the extent the cost to the Group of cash settling the inventory on the balance sheet date exceeds the carrying value of the inventory, a provision is recognised for the potential onerous commitment and to the extent the cost to the Group of cash settling the inventory on the balance sheet date is lower than the carrying value of the inventory, the corresponding liability is reduced to such extent.

In respect of provisions which are settled by way of an asset or assets that are other than cash:

- to the extent that the Group has assets that could be used to satisfy the liability, the provision is measured by reference to the carrying amount of the assets held on the Group's Statement of Financial Position which could be used to settle the liability; and
- if at the end of the reporting period the liability exceeds the amount of the assets on hand, then the shortfall is measured at the estimated cost to the Group to produce the additional assets required to settle the liability.

### Tax

The tax expense represents the sum of current tax and deferred tax. Current tax is provided on taxable income at amounts expected to be paid or recovered, using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is provided, using the balance sheet method, on all temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax is recognised for all taxable temporary differences, except:

- where the deferred tax arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting nor taxable profit or loss; or
- where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, unused tax credits carried forward and unused tax losses, to the extent that it is probable that sufficient taxable profit will be available to allow all or part of the assets to be recovered. The carrying amount of deferred tax assets is reviewed at each balance sheet date and is adjusted to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset will be realised or the liability will be settled, based on tax rates and tax laws that have been enacted or substantively enacted at the balance sheet date. Unrecognised deferred income tax assets are reassessed at each balance sheet date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Current and deferred tax are recognised as an expense or income in the income statement, except when they relate to items credited or debited directly to equity, in which case the tax is also recognised directly in equity, or where they arise from the initial accounting for a business combination. In the case of a business combination, the tax effect is taken into account in calculating goodwill or in determining the excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the cost of the business combination.

## 2. Significant accounting policies (continued)

### Government Grants

#### Research & Development Expenditure Credit (RDEC)

The Group adopted the RDEC scheme with respect to the Research & Development expenditure incurred from the accounting period ending 31 March 2015 onwards. The amounts receivable is accounted for under IAS 20, Government Grants, with the credits to the Income Statement reported "above the line" through Cost of sales. The income due under the RDEC scheme is not offset against the underlying costs due to the complexity and varying nature of the eligible costs. The income is recognised in the Income Statement in the period in which it becomes receivable.

#### Grant towards assets

The amounts received are accounted for under IAS 20, Government Grants, by deducting the grant amount from the assets carrying amount and the carrying value of the assets are presented in the Statement of Financial Position as net of this grant. During the period, the group has received and recognised grant of \$ Nil m (2023: \$6.6m).

### Retirement benefits

The Group operates both defined benefit and defined contribution schemes for its employees as well as post-employment benefit plans. For defined contribution schemes the amount charged as expense is the contributions paid or payable when employees have rendered services entitling them to the contributions.

A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions where the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. A defined benefit plan is a pension plan that is not a defined contribution plan.

Typically, defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and compensation.

The liability recognised in the Statement of Financial Position in respect of defined benefit pension plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension obligation. In countries where there is no deep market in such bonds, the market rates on government bonds are used.

The current service cost of the defined benefit plan, recognised in the income statement in employee benefit expense, except where included in the cost of an asset, reflects the increase in the defined benefit obligation resulting from employee service in the current year, benefit changes curtailments and settlements.

Past-service costs are recognised immediately in income. The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the income statement.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income in the period in which they arise.

For defined contribution plans, the Group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

For defined benefit pension and post-employment benefit plans, full actuarial valuations are carried out every year end using the projected unit credit method. The employee benefit obligation recognised in the balance sheet represents the present value of the defined benefit obligation as reduced by the fair value of the related plan assets. Any asset resulting from this calculation is limited to the reductions in future contributions to the plan. Detailed disclosures about the defined benefit plan are made in note 33.

### Dividend

The Group aims to provide returns to its Shareholder by way of paying a dividend from its distributable reserves. In determining the amount of dividend payable, the Board will take into account the Group's cash flow, short-to-medium term obligations and its strategic plan. The payment and level of any dividend will be determined by the Board, ensuring that there are sufficient distributable reserves, and will ultimately be approved by the Shareholders.

Dividends received from Subsidiaries are recognised in other comprehensive income when the right to receive payment is established.

### Finance income

Finance income comprises interest income on loans granted and trade advances and prepayments. Interest income is recognised as it accrues in profit or loss, using the effective interest method.

## 3. Critical accounting judgements and key sources of estimation

In the application of the Group's accounting policies, which are set out in note 2, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and on other factors that are considered to be relevant. Actual result may differ from these estimates.

These estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of revision and future periods if the revision affects both current and future periods.

### Critical accounting judgements

#### Going Concern

The Group achieved an Operational EBITDA of \$253.9m for the year which only had about eleven months of operating period as operations were affected due to a planned turnaround maintenance event. The performance was further impacted by the Storm Babet, this one in 75 years event also affected our operations in a significant way during winter.

During the year, the Group continued to focus on becoming a national supplier for transportation fuels and increased its supply footprint by having increased supply points at Oikos and Grangemouth terminals within the UK. This has shown significant positive results, and the business was able to achieve pre-covid domestic sales levels in recent months. The improvement in domestic sales for transportation fuels is economically better for the business driven by logistic costs and difference in applicable price markers.

The Company continued to successfully replace any shortfall due to sanctions on Russia by maximising indigenous diesel production as well as sourcing non-Russian diesel. The Group's objective continues to be to support the UK's longer term fuel security and resilience and do what we can to meet the needs of our customers.

As stated in note 37, the Company following the year end, entered into a Framework Agreement for the purchase of crude oil and sale of refined products with Petraco SA in July 24. Under the agreement, the Company has entered into a term contract to procure crude oil with extended payment terms. The proceeds from this transaction have enabled the Group to substantially repay the Extended Payment Facility (EPF) with Litasco SA.

In addition, subsequent to the year-end but prior to signing of these financial statements, the Company has signed terms for facilities totalling upto \$350m including \$150m Letter of Credit and Financing facility with a Bank. These facilities will be used for crude procurement.

A review of business performance, the Group's core risks and uncertainties (including in particular the key market factors such as fluctuation of oil prices, refining margins and demand for petroleum products) and a brief description of the Group's financing arrangements are set out within the Strategic Report. A detailed description of the Group's borrowing facilities as at 31 March 2024 is included in note 24 to the financial statements.

The Group has prepared a detailed management forecast for the period up to 30 September 2025, which takes into consideration current and future refining margins, and consideration of the risks and uncertainties noted on page 14.

The Directors have carefully examined all available information, including the Management Team's forecasts for period up to 30 September 2025, covering a period over 12 months from the date of approval of these financial statements considering the planned maintenance turnaround event starting in February 2025. These forecasts include reasonable sensitivities in relation to key performance indicators such as refining margins, capital expenditure, interest rate and GBP-USD exchange rate, and also have given appropriate consideration to the Group's financial position including various financing and refinancing options. The Directors have concluded that based on the forecasted trading performance along with various financing plans, they are satisfied that adequate financial resources will continue to be available to the Group so as to enable it to continue to trade as a going concern for the foreseeable future from the date of signing of these financial statements. As a result, the Directors continue to adopt the going concern basis of accounting in the preparation of the Group's financial statements.

#### Recognition of inventory

The timing of when the Group recognises inventory on its balance sheet contains a degree of judgement as the majority of crude oil is supplied by a just-in-time supplier (Macquarie Bank Limited) who holds significant levels of inventory on site at the refinery. Management performs a detailed review of these just-in-time arrangements on their inception, encompassing both legal and substantive aspects, and concluded that the Crude inventory as on the reporting date should be recorded on the Group's balance sheet at the point at which it is drawn down from the tanks into the refinery. The just-in-time supplier also owns legal title to the majority of product inventory on site and a similar review was performed. Considering the substantive aspects, Management concluded that the initial legal sale and the ongoing purchases and sales of Product inventory does not result in the de-recognition of the inventory in the books of the Group and hence the revenues disclosed in Note 4 do not include revenue from sale of Product inventory to Macquarie Bank Limited. Consequently, the entire product inventory as on the reporting date is recognised in the books

### 3. Critical accounting judgements and key sources of estimation (continued)

of the Group with a corresponding liability valued at market prices reflected as "Liability in relation to Inventory Monetisation Facility".

In respect of the other and lesser inventory monetisation arrangements at the Group's Subsidiary company (EML), a similar review was performed and was concluded that inventories held under legal title by the just-in-time supplier in the tanks situated at Kingsbury and Northampton terminals should be recorded on the Group's balance sheet at the point at which the legal title, control and custody to the product is transferred from the just-in-time supplier to the Group, which is usually the closest point at which the delivery is made to the tank trucks.

Management monitors any changes to the legal and substantive aspects of the arrangement to ensure that the recognition points continue to be appropriate going forward.

#### Revenue and derecognition of financial assets

Revenue for the period was \$9,818.2m (12 months period up to March 2023: \$11,769.3m). A sale is usually recognised when title and insurance risk has passed to the customer, typically when they receive delivery of the product. However, due to the differing factors in individual arrangements, each non-standard transaction is assessed by management to conclude on the appropriate timing to recognise revenue. This may be subsequent to legal title passing. Refer to note 2 significant accounting policies on revenue recognition for further details. The Group also only derecognises a financial asset when the contractual rights to the cash flows expire or when the asset is transferred and substantially all the risks and rewards of ownership pass. In the case of the securitised receivables in note 24 the related receivables were not considered to have met the derecognition criteria through this arrangement. Further details are included in note 26.

#### Cash Flow Hedge Accounting

Under IFRS 9, in order to achieve cash flow hedge accounting, forecast transactions (primarily crude and petroleum product purchases) must be considered to be highly probable. The hedge must be expected to be highly effective in achieving offsetting changes in cash flows attributable to the hedged risk. The forecast transaction that is the subject of the hedge must be highly probable and must present an exposure to variations in cash flows that could ultimately affect profit or loss. Management have reviewed the detailed forecasts and growth assumptions within them, and are satisfied that forecasts in which the cash flow hedge accounting has been based meet the criteria per IFRS 9 as being highly probable forecast transactions. Should the forecast levels not pass the highly probable test, any cumulative fair value gains and losses in relation to either the entire or the ineffective portion of the hedged instrument would be taken to the income statement.

If the forecast transactions were determined to be not highly probable and all hedge accounting was discontinued, the hedging reserve of \$1.5m (excluding the deferred tax) would be shown in cost of sales.

#### Leases

As noted above, the Group applied a modified retrospective transition approach, and as such, the discount rate is the incremental borrowing rate (IBR) for leases previously classified as operating leases.

The IBR has been calculated for each lease in place on the basis of interest rates for secured and unsecured borrowings of the Group. Accordingly, IBR in the range of 5.8% to 11.4% have been considered on the leases depending on the lease term, level of security and economic environment.

#### Property, plant and equipment

As described in note 2, the terminal assets of the Group which was hived off to the Company's Subsidiary Stanlow Terminals Limited - STL in 2020 at a value of \$304.2m has been revalued at \$315.1m in 2024. In carrying out the valuation in 2024, the independent valuation specialists (Gerald Eve LLP and Hickman Shearer Ltd) adopted the Depreciated Replacement Cost method of valuation. This approach requires the replacement cost new (RCN) of the asset to be depreciated over its useful economic life by applying an appropriate depreciation profile less any residual value. This figure is then further discounted to reflect any technical or economic obsolescence.

The outcome of this assessment reflects fair value of the assets to be higher than the carrying amount and hence the value of the assets has been increased to reflect the new valuation amount of \$315.1m by crediting revaluation reserve in other comprehensive income. The Group considers this to be Level 2 fair value assessment.

#### Key sources of estimation uncertainty

##### Pension

The present value of the defined benefit pension obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. Any changes in these assumptions will impact the carrying amount of the pension and may lead to change in a pension surplus becoming a deficit or vice versa. The Group engages an independent actuary to perform the valuation and assist in determining appropriate assumptions at the end of each year. The valuation is prepared by an independent qualified actuary but significant judgements are required in relation to the assumptions for pension increases, inflations, the discount rate applied and member longevity, which underpin the valuations. Note 33 contains information about the assumptions relating to retirement benefit obligations.

## 4. Revenue

An analysis of the Group's revenue is as follows:

	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
<b>Continuing operations</b>		
Sale of goods	9,797.0	11,731.6
Rendering of services	21.2	37.7
	<b>9,818.2</b>	<b>11,769.3</b>

Revenues of \$1,996.0m (2023: \$2,347.7m) and \$1,178.9m (2023: \$1,445.1m) arose from sales to the Group's two largest customers. No other single customer contributed 10% or more to the Group's revenue in either the current period or prior year.

An analysis of the Group's revenue by geographical region is as follows:

	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
United Kingdom	8,069.8	9,542.9
Rest of Europe	821.0	1,384.6
Rest of the world	927.4	841.8
	<b>9,818.2</b>	<b>11,769.3</b>

An analysis of the Group's revenue by timing of recognition:

	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
At a point in time	9,818.2	11,769.3

There are no revenues recognised in the current period that relates to carried-forward contract liabilities and performance obligations satisfied in the prior year.

## 5. Expenses by nature

Operating profit for the period has been arrived at after charging / (crediting):

	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
Inventories recognised as an expense	8,611.6	10,217.5
Losses on commodity derivatives	65.0	398.7
Depreciation of property, plant and equipment – owned	105.1	85.1
Depreciation of property, plant and equipment - leased	4.4	3.4
Amortisation of intangible assets (note 10)	0.9	1.0
Staff costs (note 6)	129.7	100.7
Losses on derivatives	2.2	82.3
Movement in provisions	-	-
Fees payable to the Group's auditor:		
-for the audit of the Group's annual accounts	0.7	0.6

\*Fee of \$Nil to Group's Auditor towards grant audit has been capitalised during the year. (2023: \$0.0m)

## 6. Staff costs

The average monthly number of employees (including executive Directors) was:

Consolidated	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
Production	744	674
Sales and distribution	44	34
Administration	253	159
	<b>1,041</b>	<b>867</b>

Their aggregate remuneration comprised:

	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
Wages and salaries	99.7	74.6
Social security costs	13.2	10.3
Defined contribution pension costs (note 33)	18.0	15.8
Defined benefit pension costs (note 33)	(1.2)	-
	<b>129.7</b>	<b>100.7</b>

The number of people employed has increased during the year to support the significant decarbonisation strategy that the business has in addition to supporting its ambition to achieve operational excellence in refinery operations.

The average monthly number of employees (including executive Director) was:

Company	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
Production	614	633
Sales and distribution	36	34
Administration	141	90
	<b>791</b>	<b>757</b>

Their aggregate remuneration comprised:

	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
Wages and salaries	88.1	70.5
Social security costs	12.6	9.5
Defined contribution pension costs (note 33)	16.9	12.5
Defined benefit pension costs (note 33)	(1.2)	-
	<b>116.4</b>	<b>92.5</b>

Details of Directors' remuneration borne by the Group are disclosed in note 36.



## 7. Finance income

Consolidated	For the year ended 31 Mar 2024 \$m	For the year ended 31 Mar 2023 \$m
Interest on advances and bank deposits	27.5	24.9

## 8. Finance costs

	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
Interest & fees on bank facilities	80.6	78.9
Interest & fees on short/long term liability	61.1	52.4
Facility charges on Inventory monetisation facility	52.2	37.0
Interest & fees on other facilities	68.5	60.5
Interest on obligations under finance leases (note 28)	6.9	5.8
Bank charges	0.1	0.8
Amortisation of finance fees	10.0	17.8
Interest on Group Company Loan	1.1	-
Interest capitalized	(19.1)	(19.3)
	<b>261.4</b>	<b>233.9</b>

High oil prices and higher base lending rates led to an increase in interest costs. The forecasted cuts in base lending rates will have significant positive impact in the future years on interest costs for the business. In addition, The Company also has well developed strategy to cut down interest cost by refinancing certain facilities at improved terms.

## 9. Income tax expense

	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
Current tax charge	(0.6)	(3.2)
	<b>(0.6)</b>	<b>(3.2)</b>
<b>Deferred tax charge (note 27):</b>		
Current period	30.6	26.0
Adjustment in respect of prior years	1.2	33.5
	<b>31.8</b>	<b>59.5</b>
	<b>31.2</b>	<b>56.3</b>

Corporation tax is calculated at 25% (2023: 19%) of the estimated taxable profit for the period.

The charge for the period can be reconciled to the profit per the income statement as follows:

	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
(Loss) / Profit before tax	(90.4)	10.0
Tax at the UK corporation tax rate of 25% (2023: 19%)	22.6	(1.9)
Tax effect of items that are not deductible in determining taxable profit	2.3	(2.3)
Other adjustments		
Fixed Asset – super deduction	5.1	19.2
Adjustment in respect of prior years	-	10.7
	1.2	30.6
Tax credit for the period	31.2	56.3

The Finance Bill 2021 set the corporation tax rate for the years beginning 1 April 2023 to increase to 25%.

## 9. Income tax expense (continued)

The tax (charge)/credit relating to components of other comprehensive income is as follows:

	Actuarial gain on post-employment benefits \$m	Cash flow hedge reserve \$m	Fair value gains on Terminal assets \$m	Total \$m
<b>At 31 March 2022</b>	<b>10.4</b>	<b>(34.4)</b>	<b>151.9</b>	<b>127.9</b>
Movement in the period	8.0	42.5	(7.5)	43.0
Tax (charge)/credit	(3.5)	(7.0)	1.9	(8.6)
<b>At 31 March 2023</b>	<b>14.9</b>	<b>1.1</b>	<b>146.3</b>	<b>162.3</b>
Movement in the period	(9.7)	2.0	30.2	22.5
Tax credit/(charge)	0.6	(0.5)	(7.6)	(7.5)
<b>At 31 March 2024</b>	<b>5.8</b>	<b>2.6</b>	<b>168.9</b>	<b>177.3</b>

The income tax (charged)/credited directly to equity during the year is as follows:

	For the year ended 31 March 2024 \$m	For the year ended 31 March 2023 \$m
Current period deferred tax movement	(7.5)	(8.6)
<b>Total income tax recognised directly in equity</b>	<b>(7.5)</b>	<b>(8.6)</b>

This includes impact of \$2.4m on account of difference between actual depreciation on terminal assets and equivalent depreciation based on the historical cost of the assets (2023: \$2.9m).

## 10. Intangible assets

Consolidated	Software \$m
<b>Cost</b>	
At 31 March 2022	22.3
Additions	0.7
At 31 March 2023	23.0
Additions	0.6
At 31 March 2024	23.6
<b>Accumulated depreciation</b>	
At 31 March 2022	13.4
Additions	1.0
At 31 March 2023	14.4
Additions	0.9
At 31 March 2024	15.3
<b>Carrying amount</b>	
At 31 March 2023	8.6
At 31 March 2024	8.3

Company	Software \$m
<b>Cost</b>	
At 31 March 2022	22.1
Additions	0.7
At 31 March 2023	22.8
Additions	0.6
At 31 March 2024	23.4
<b>Accumulated depreciation</b>	
At 31 March 2022	13.3
Additions	1.0
At 31 March 2023	14.3
Additions	0.9
At 31 March 2024	15.2
<b>Carrying amount</b>	
At 31 March 2023	8.5
At 31 March 2024	8.2

The intangible assets are made up entirely of capitalised software and regulatory registration. The remaining amortisation period for intangibles as at 31 March 2024 is on average two years. Intangible assets with a carrying amount of \$0.2m have indefinite life (2023: \$0.2m).

## 11. Property, plant and equipment

Consolidated	Land and buildings	Plant and machinery	Fixtures, equipment and vehicles	Terminal Asset	Assets under construction	Total
	\$m	\$m	\$m	\$m	\$m	\$m
<b>Cost</b>						
<b>At 31 March 2022</b>	<b>43.7</b>	<b>1,036.3</b>	<b>2.2</b>	<b>327.2</b>	<b>158.3</b>	<b>1,567.7</b>
Additions	-	-	-	-	264.7	264.7
Transfers	0.1	164.1	0.2	7.3	(171.7)	-
Revaluation	-	-	-	(7.4)	-	(7.4)
Retirements & Disposals	-	(180.1)	-	-	-	(180.1)
<b>At 31 March 2023</b>	<b>43.8</b>	<b>1,020.3</b>	<b>2.4</b>	<b>327.1</b>	<b>251.3</b>	<b>1,644.9</b>
Additions	-	-	-	-	211.6	211.6
Transfers	-	72.2	-	17.8	(90.0)	-
Revaluation	-	-	-	30.2	-	30.2
Retirements & Disposals	-	(20.0)	-	-	-	(20.0)
<b>At 31 March 2024</b>	<b>43.8</b>	<b>1,072.5</b>	<b>2.4</b>	<b>375.1</b>	<b>372.9</b>	<b>1,866.7</b>
<b>Accumulated depreciation</b>						
<b>At 31 March 2022</b>	<b>6.1</b>	<b>461.9</b>	<b>1.7</b>	<b>64.3</b>	-	<b>534.0</b>
Retirements & Disposals	-	(180.1)	-	-	-	(180.1)
Charge for the year	0.6	68.1	0.1	16.3	-	85.1
<b>At 31 March 2023</b>	<b>6.7</b>	<b>349.9</b>	<b>1.8</b>	<b>80.6</b>	-	<b>439.0</b>
Retirements & Disposals	-	(20.0)	-	-	-	(20.0)
Charge for the year	0.6	87.8	0.1	16.5	-	105.0
<b>At 31 March 2024</b>	<b>7.3</b>	<b>417.7</b>	<b>1.9</b>	<b>97.1</b>	-	<b>524.0</b>
<b>Carrying amount</b>						
<b>At 31 March 2023</b>	<b>37.1</b>	<b>670.5</b>	<b>0.6</b>	<b>246.5</b>	<b>251.3</b>	<b>1,205.9</b>
<b>At 31 March 2024</b>	<b>36.5</b>	<b>654.8</b>	<b>0.5</b>	<b>278.0</b>	<b>372.9</b>	<b>1,342.7</b>

## 11. Property, plant and equipment (continued)

At 31 March 2024, the Group had contractual commitments for the acquisition of property, plant and equipment amounting to \$64.7m (2023: \$63.7m), of which \$14.7m (2023: \$39.3m) had been accrued for at year end.

Included within land & buildings is freehold land with a value of \$21.2m (2023: \$21.2m) and within plant and machinery is precious metal with a value of \$11.7m (2023: \$11.7m) which is not depreciated.

The terminal assets with net historical cost of \$129.1m were revalued to \$315.1m in 2024 in line with the accounting policy described in note 2. In carrying out the valuation as at 31st March 2024, the independent valuation specialists (Gerald Eve LLP and Hickman Shearer Ltd) adopted the Depreciated Replacement Cost method of valuation. This approach requires the replacement cost new (RCN) of the asset to be depreciated over its useful economic life by applying an appropriate depreciation profile less any residual value. This figure is then further discounted to reflect any technical or economic obsolescence.

If Terminal Assets were stated on the historical cost basis, the amounts would be as follows:

	2024 \$m	2023 \$m
Cost	187.1	175.6
Accumulated depreciation	(49.8)	(46.5)
<b>Net book value</b>	<b>137.3</b>	<b>129.1</b>

## 11. Property, plant and equipment (continued)

Company	Land and buildings	Plant and machinery	Fixtures, equipment and vehicles	Assets under construction	Total
	\$m	\$m	\$m	\$m	\$m
<b>Cost</b>					
<b>At 31 March 2022</b>	<b>35.1</b>	<b>1,007.8</b>	<b>2.3</b>	<b>116.1</b>	<b>1,161.3</b>
Additions	-	-	-	243.2	243.2
Transfers	0.1	169.4	0.1	(169.6)	-
Retirements & Disposals	-	(180.1)	-	-	(180.1)
<b>At 31 March 2023</b>	<b>35.2</b>	<b>997.1</b>	<b>2.4</b>	<b>189.7</b>	<b>1,224.4</b>
Additions	-	-	-	176.4	176.4
Transfers	-	72.2	-	(72.1)	0.1
Retirements & Disposals	-	(20.0)	-	-	(20.0)
<b>At 31 March 2024</b>	<b>35.2</b>	<b>1,049.3</b>	<b>2.4</b>	<b>294.0</b>	<b>1,380.9</b>
<b>Accumulated depreciation</b>					
<b>At 31 March 2022</b>	<b>6.0</b>	<b>458.3</b>	<b>1.7</b>	<b>-</b>	<b>466.0</b>
Retirements & Disposals	-	(180.1)	-	-	(180.1)
Charge for the year	0.6	66.5	0.1	-	67.2
<b>At 31 March 2023</b>	<b>6.6</b>	<b>344.7</b>	<b>1.8</b>	<b>-</b>	<b>353.1</b>
Retirements & Disposals	-	(20.0)	-	-	(20.0)
Charge for the year	0.6	86.0	0.1	-	86.7
<b>At 31 March 2024</b>	<b>7.2</b>	<b>410.7</b>	<b>1.9</b>	<b>-</b>	<b>419.8</b>
<b>Carrying amount</b>					
<b>At 31 March 2023</b>	<b>28.6</b>	<b>652.4</b>	<b>0.6</b>	<b>189.7</b>	<b>871.3</b>
<b>At 31 March 2024</b>	<b>28.0</b>	<b>638.6</b>	<b>0.5</b>	<b>294.0</b>	<b>961.1</b>

At 31 March 2024, the Company had contractual commitments for the acquisition of property, plant and equipment amounting to \$50.1m (2023: \$63.7m), of which \$11.2m (2023: \$39.3m) had been accrued for at year end. Included within land & buildings is freehold land with a value of \$13.1m (2023: \$13.1m) and within plant and machinery is precious metal with a value of \$11.7m (2023: \$11.7m) which is not depreciated.



## 12. Right of Use Assets

Consolidated	Building \$m	Plant and equipment \$m	Others \$m	Total \$m
<b>Cost</b>				
At 31 March 2022	9.0	81.1	1.9	92.0 12.8
Additions	3.7	9.1	-	
At 31 March 2023	12.7	90.2	1.9	104.8
Additions	3.5	4.1	-	7.6
At 31 March 2024	16.2	94.3	1.9	112.4
<b>Accumulated depreciation</b>				
At 31 March 2022	1.4	14.5	1.0	16.9
Charge for the year	0.6	2.5	0.3	3.4
At 31 March 2023	2.0	17.0	1.3	20.3
Charge for the year	0.8	3.2	0.5	4.5
At 31 March 2024	2.8	20.2	1.8	24.8
<b>Carrying amount</b>				
At 31 March 2023	10.7	73.2	0.6	84.5
At 31 March 2024	13.4	74.1	0.1	87.6

The Group's obligations under finance leases (note 28) are secured by the lessors' title to the right of use assets shown above.

## 12. Right of Use Assets (continued)

Company	Building \$m	Plant and equipment \$m	Others \$m	Total \$m
<b>Cost</b>				
At 31 March 2022	9.0	0.9	1.9	11.8
Additions	3.7	-	-	3.7
At 31 March 2023	12.7	0.9	1.9	15.5
Additions	3.4	-	-	3.4
At 31 March 2024	16.1	0.9	1.9	18.9
<b>Accumulated depreciation</b>				
At 31 March 2022	1.4	0.4	1.0	2.8
Charge for the year	0.6	0.1	0.4	1.1
At 31 March 2023	2.0	0.5	1.4	3.9
Charge for the year	0.8	-	0.4	1.2
At 31 March 2024	2.8	0.5	1.8	5.1
<b>Carrying amount</b>				
At 31 March 2023	10.7	0.4	0.5	11.6
At 31 March 2024	13.3	0.4	0.1	13.8

The Company's obligations under finance leases (note 28) are secured by the lessors' title to the right of use assets shown above.

## 13. Net Investment in Leases

Minimum lease payments receivable on net investment in leased assets are as follows:

Company	31-March 2024 \$m	31-March 2023 \$m
Within one year	7.3	6.8
In the second to fifth years inclusive	29.4	27.4
After five years	145.1	141.7
	<b>181.8</b>	<b>175.9</b>
Less: future finance income	(101.1)	(99.9)
<b>Net Investment in Leases</b>	<b>80.7</b>	<b>76.0</b>

The Group does not have any net investment in leased assets as the above lease by the Company is with its subsidiary company - Stanlow Terminals Limited

## 14. Investments in subsidiaries

Name	Holding	Principal activity	Date of Incorporation	Value of Investment \$m
Essar Midlands Limited*	100%	Liquid Storage Terminal	14 March 2018	5.0
Infranorth Limited <sup>(1)*</sup>	100%	Liquid Storage Terminal	14 March 2018	-
Stanlow Terminals Limited*	100%	Liquid Storage Terminal	10 July 2018	1.3
Essar UK Services Pvt Limited#	100%	Business Process Outsourcing	29 May 2021	1.0
Essar Retail Ventures Limited*	100%	Retail Outlets	21 January 2019	-
EET Hydrogen Limited*	100%	Investment Company	02 December 2021	25.0
Vertex Hydrogen Limited* <sup>(2)</sup>	90%	Hydrogen Production	02 December 2021	-
				<b>32.3</b>

All subsidiary undertakings are included in the consolidation. All shareholdings are of ordinary shares and the proportion of the voting rights in the subsidiary undertakings held directly by the Company does not differ from the proportion of ordinary shares held. The registered office of all Subsidiaries other than Stanlow Terminals Limited and Essar UK Services Pvt Limited is 5th Floor, The Administration Building, Stanlow Manufacturing Complex, Ellesmere Port, CH65 4HB.

The registered office for Stanlow Terminals Limited is Gate No. 1 Oil Sites Road, Stanlow Manufacturing Complex, Ellesmere Port, Cheshire, England, CH65 4BD and the registered office for Essar UK Services Pvt Limited is Essar House, 11 K. K. Marg, Mahalaxmi, Mumbai 400034, India.

Value of investments held in Subsidiaries as presented below:

Name	31-March 2024 \$m	31-March 2023 \$m
Essar Midlands Limited <sup>(3)</sup>	5.0	5.0
Infranorth Limited	-	-
Stanlow Terminals Limited	1.3	1.3
Essar UK Services Pvt Ltd	1.0	1.0
EET Hydrogen Limited <sup>(4)</sup>	25.0	8.5
	<b>32.3</b>	<b>15.8</b>

(1) Investment by Essar Midlands Limited (a wholly owned subsidiary of the Company)

(2) Investment by EET Hydrogen Limited (a wholly owned subsidiary of the Company)

(3) Change in value due to foreign exchange translation

(4) Change in value of EET Hydrogen due to capital infusion by parent company

\* Company Incorporated in UK jurisdiction

# Company Incorporated in India jurisdiction

## 15. Joint Arrangements

The Group owns an 11.15% interest in the UK Oil Pipeline Limited, a 45.35% interest in the Kingsbury Terminal. The registered addresses of these assets are as below:

Asset	Company Name	Registered Address
UK Oil Pipeline (UKOP)	United Kingdom Oil Pipelines Limited (Registered number 746708)	5-7 Alexandra Road, Hemel Hempstead, Hertfordshire HP2 5BS
Kingsbury Terminal	Unincorporated Joint venture between Shell UK Limited (Registered numbers registered number 746708) and Essar Midlands Limited (Registered number 11253987)	Shell UK Limited: Shell Centre, London, SE1 7NA  Essar Midlands Limited: 5th Floor, The Administration Building, Stanlow Manufacturing Complex, Ellesmere Port, CH65 4HB

The contractual arrangements for the above assets, provide the Group with rights to the assets and obligations for liabilities of the joint arrangement. Under IFRS 11, these joint arrangements are classified as joint operations and have been included in the consolidated financial statements by recognising in relation to the interest of the joint operation: the assets, liabilities, revenue and expenses of the joint operations.

Summarised financial information in relation to the joint operations are presented below:

Company	31-March 2024 \$m	31-March 2023 \$m
<b>Kingsbury Terminal</b>		
<i>Share of assets</i>		
Property, Plant and Equipment	11.2	10.0
Land and Buildings	8.6	8.6
<b>Total share of assets</b>	<b>19.8</b>	<b>18.6</b>
<b>UK Oil Pipeline</b>		
<i>Share of assets</i>		
Property, Plant and Equipment	18.5	17.9
<b>Total share of assets</b>	<b>38.3</b>	<b>36.5</b>

Expenses in respect of above joint operations are passed on to the participants and joint venture partners in proportion to utilisation and ownership of the assets and consequently all such pass-through costs are recognised in the Group's income statement.

## 16. Deposits

Short term Deposits due within one year:

Consolidated	31-March 2024 \$m	31-March 2023 \$m
Deposit with Inventory Monetisation provider	101.5	113.8
Deposit with Receivable Financing Facility provider	1.6	1.9
Deposit with other	7.3	7.4
	<b>110.4</b>	<b>123.1</b>

Company	31-March 2024 \$m	31-March 2023 \$m
Deposit with Inventory Monetisation provider	87.3	100.0
Deposit with Receivable Financing Facility provider	1.6	1.9
Deposit with other	7.3	7.4
	<b>96.2</b>	<b>109.3</b>

Short term Deposits due within one year:

Consolidated	31-March 2024 \$m	31-March 2023 \$m
Deposit with others	0.9	1.2

Company	31-March 2024 \$m	31-March 2023 \$m
Deposit with others	0.9	0.7

## 17. Loans

Consolidated	31-March 2024 \$m	31-March 2023 \$m
<b>Non-current receivables</b>		
Loans and advances to Related Parties		
Other loans	1.6	1.4
	<b>1.6</b>	<b>1.4</b>
<b>Current receivables</b>		
Loans and advances to Related Parties		
Essar Oil and Gas Limited	141.8	225.5

Company	31-March 2024 \$m	31-March 2023 \$m
<b>Non-current receivables</b>		
Loans and advances to Related Parties		
Essar Midlands Limited	21.5	142.8
Other receivables	1.6	1.4
	<b>23.1</b>	<b>22.4</b>
<b>Current receivables</b>		
Loans and advances to Related Parties		
Stanlow Terminals Limited	87.1	142.8
Essar Oil and Gas Limited	141.8	225.5
	<b>228.9</b>	<b>368.3</b>

## 18. Current Tax Receivable

Consolidated	31-March 2024 \$m	31-March 2023 \$m
Research & Development Expenditure Credit	44.9	40.9
Advance Corporate Tax receivable	2.0	2.0
	<b>46.9</b>	<b>42.9</b>

Company	31-March 2024 \$m	31-March 2023 \$m
Research & Development Expenditure Credit	44.9	40.9
Advance Corporate Tax receivable	2.0	2.0
	<b>46.9</b>	<b>42.9</b>

The Group has adopted the Research & Development Expenditure Credit (RDEC) scheme. As such, amounts recognised in relation to the R&D claims are recognised in accordance with IAS 20, Government Grants. For further details, see note 2.

## 19. Inventories

Consolidated	31-March 2024 \$m	31-March 2023 \$m
Raw materials	16.0	31.4
Materials	38.3	36.7
Finished and intermediate goods	457.0	401.8
	<b>511.3</b>	<b>469.9</b>

In 2024 inventories with a carrying value of \$242.4m (2023: \$259.0m) are held by Macquarie Bank Limited under their title as per the terms of the inventory monetisation arrangement and therefore not included above (see note 3).

Company	31-March 2024 \$m	31-March 2023 \$m
Raw materials	16.0	31.4
Materials	38.3	36.7
Finished and intermediate goods	437.0	388.8
	<b>491.9</b>	<b>456.9</b>



## 20. Trade and other receivables

Consolidated	31-March 2024 \$m	31-March 2023 \$m
Trade receivables	224.1	187.2
Prepayments	65.9	55.2
Related party receivables	21.0	31.0
Provision for bad and doubtful debt	(0.7)	-
	<b>310.3</b>	<b>273.4</b>

Company	31-March 2024 \$m	31-March 2023 \$m
Trade receivables	223.0	184.1
Prepayments	63.8	52.0
Related party receivables	46.9	68.1
Provision for bad and doubtful debt	(0.7)	-
	<b>333.0</b>	<b>304.2</b>

\*During the year provision of \$0.7m was created (2023: Nil).

Trade receivables disclosed above are measured at fair value approximated to amortised cost.

The average credit period taken on sales of goods is 13 days (2023: 12 days). No interest was charged on the receivables during the year. Allowances against doubtful debts are recognised against trade receivables based on estimated irrecoverable amounts determined by reference to past default experience of the counterparty and an analysis of the counterparty's current financial position if appropriate. Bad debts of \$0.1m have been written off during the year (2023: \$0.4m).

Before accepting any new customer, the Group uses an external credit scoring system to assess the potential customer's credit quality and defines credit limits by customer. Limits and scoring attributed to customers are regularly reviewed. 94.1% (2023: 91.7%) of the trade receivables at year end are neither past due nor impaired. Refer note 26 for details of the trade receivable amounts owed by the Group's largest customers.

The Group does not hold any collateral over any of its trade receivables nor does it have a legal right of offset against any amounts owed by the Group to the counterparty. It does however hold credit insurance against the risk of default by significant customers which excludes the first 5% of the outstanding balance for each customer. The Group has recovered \$0.5m of bad debt from the credit insurance.

Trade receivables disclosed above include amounts forming part of the Group's securitised receivables financing arrangement (see note 24).

Trade receivables include amounts (see next page for aged analysis) which are past due at the reporting date but against which the Group has not recognised an allowance for doubtful receivables because there has not been a significant change in credit quality and the amounts are still considered recoverable. These receivables are overdue, on average, by 80 days (2023: 131 days).

## 20. Trade and other receivables (continued)

Ageing of past due but not impaired receivables:

Consolidated	31-March 2024 \$m	31-March 2023 \$m
1 - 15 days	24.5	11.1
15 - 90 days	2.5	1.1
90 - 120 days	0.3	-
120 days and over	2.6	0.2
<b>Total</b>	<b>29.9</b>	<b>12.4</b>

Company	31-March 2024 \$m	31-March 2023 \$m
1 - 15 days	24.5	11.1
15 - 90 days	2.5	1.4
90 - 120 days	0.3	-
120 days and over	3.5	1.1
<b>Total</b>	<b>30.8</b>	<b>13.6</b>

In determining the recoverability of a trade receivable, the Group considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the reporting date. The concentration of credit risk is limited due to the customer base being unrelated and good credit ratings.

## 21. Derivative financial instruments

Consolidated and Company	31-March 2024 \$m	31-March 2023 \$m
<b>Financial assets carried at fair value through profit or loss</b>		
Derivatives that are not designated in hedge accounting relationships:		
Foreign currency forwards and swaps	1.2	-
Commodity forwards and swaps	1.5	10.1
<b>Financial assets carried at fair value through Other Comprehensive Income</b>		
Derivatives that are designated in hedge accounting relationships:		
Foreign currency forwards, swaps and collars	-	-
	<b>2.7</b>	<b>10.1</b>

Consolidated and Company	31-March 2024 \$m	31-March 2023 \$m
<b>Financial assets carried at fair value through profit or loss</b>		
Derivatives that are not designated in hedge accounting relationships:		
Foreign currency forwards and swaps	(1.2)	(2.8)
Commodity forwards and swaps	(1.5)	-
<b>Financial assets carried at fair value through Other Comprehensive Income</b>		
Derivatives that are designated in hedge accounting relationships:		
Foreign currency forwards, swaps and collars	-	-
Commodity forwards and swaps	(20.1)	(14.8)
	<b>(22.8)</b>	<b>(17.6)</b>

Commodity forwards and swaps include an amount of \$6.5m that has settled during the period and has been cash settled in the month of April 2024.

Further details of derivative financial instruments are provided in note 26.

## 22. Cash and cash equivalents

Consolidated	31-March 2024 \$m	31-March 2023 \$m
Cash at bank	91.8	85.7
	<b>91.8</b>	<b>85.7</b>

Company	31-March 2024 \$m	31-March 2023 \$m
Cash at bank	88.9	84.7
	<b>88.9</b>	<b>84.7</b>

## 23. Trade and other payables

Consolidated	31-March 2024 \$m	31-March 2023 \$m
<b>Current</b>		
Trade payables	670.8	360.6
Amounts payable to related parties	1.5	30.2
Accruals	296.7	329.1
VAT and excise duty	430.6	310.4
Other Creditors	164.2	191.2
	<b>1,563.8</b>	<b>1,221.5</b>

Trade payables and accruals principally comprise amounts outstanding for trade purchases and ongoing costs. The average credit period taken for trade purchases is 27 days (2023: 24 days). Trade payables have increased due to higher values of crude oil and products procured, and capital expenditure.

The Directors consider that the carrying amount of trade and other payables approximate to their fair value.

Company	31-March 2024 \$m	31-March 2023 \$m
<b>Current</b>		
Trade payables	646.5	359.6
Amounts payable to related parties	5.3	32.3
Accruals	290.5	322.9
VAT and excise duty	427.4	305.4
Other Creditors	164.2	191.2
	<b>1,533.9</b>	<b>1,211.4</b>

## 24. Borrowings

### a. Advances received against receivables

Consolidated and Company	31-March 2024 \$m	31-March 2023 \$m
<b>Secured advances at amortised cost</b>		
Receivables financing arrangement	-	74.1
<b>Amount due for settlement within 12 months</b>	<b>-</b>	<b>74.1</b>

At the end of March 2024, the Group managed to increase the size of the new receivable financing facility to \$530m (2023: \$407m) with new financiers. Due to the non-recourse nature of the receivable financing facility, the loan balances for March 2024 have been netted off against the receivables discounted with the facility provider to the tune of \$429.6m (March 2023 \$180.4m). Further, the Group continued to manage the liquidity with various new financing arrangements from diversified sources. These include supply chain financing arrangements with a few key customers.

The weighted average interest rate paid during the year was 11.8% (2023: 15.8%).

### b. Liability in relation to Inventory Monetisation Facility

The Group has an inventory monetisation facility with Macquarie Bank Limited. The Group records crude oil inventories as and when drawn for consumption from the stocks of inventory monetisation provider.

Consolidated and Company	31-March 2024 \$m	31-March 2023 \$m
Liability in relation to Inventory Monetisation Facility	318.3	315.9
<b>Amount due for settlement within 12 months</b>	<b>318.3</b>	<b>315.9</b>

## 25. Long term liability

Consolidated and Company	31-March 2024 \$m	31-March 2023 \$m
Long term liability	-	180.0
Short term liability to related parties	30.0	-
Short term liability to others	376.2	320.0
<b>Short term liability (Amount due for settlement within 12 months)</b>	<b>406.2</b>	<b>320.0</b>

Pursuant to the updated contract with M/s Litasco, a charge has been created on shares of Essar Oil (UK) Limited and shares of Stanlow Terminals Limited.

## 26. Financial instruments

The Group holds the following financial instruments on its balance sheet at 31 March 2024 and 31 March 2023.

Consolidated	31-March 2024 \$m	31-March 2023 \$m
<b>Financial assets</b>		
Cash and cash equivalents	91.8	85.7
<i>Financial assets measured at amortised cost</i>		
Trade receivables	224.0	187.2
Related Party receivables	21.0	31.0
<i>Financial assets measured at fair value through profit and loss</i>		
Derivative financial assets	2.7	10.1
<b>Financial liabilities</b>		
<i>Financial liabilities measured at amortised cost</i>		
Long term liability	-	(180.0)
Short term liability	(406.2)	(320.0)
Advances received against trade receivables	-	(74.1)
Trade and other payables	(835.0)	(551.8)
Related party payables	(1.5)	(30.2)
Finance lease obligations	(95.9)	(88.3)
Liability in relation to Inventory Monetisation Facility	(318.3)	(315.9)
<i>Financial liabilities measured at fair value through profit and loss</i>		
Derivative financial liabilities	(22.8)	(17.6)

## 26. Financial instruments (continued)

Company	31-March 2024 \$m	31-March 2023 \$m
<b>Financial assets</b>		
Cash and cash equivalents	88.9	84.7
<i>Financial assets measured at amortised cost</i>		
Trade receivables	223.0	184.1
Related Party receivables	46.9	66.3
<i>Financial assets measured at fair value through profit and loss</i>		
Derivative financial assets	2.7	10.1
Net Investment in Lease	80.7	76.0
<b>Financial liabilities</b>		
<i>Financial liabilities measured at amortised cost</i>		
Long term liability	-	(180.0)
Short term liability	(406.2)	(320.0)
Advances received against trade receivables	-	(74.1)
Trade and other payables	(810.7)	(550.8)
Related party payables	(5.3)	(32.3)
Finance lease obligations	(95.9)	(88.3)
Liability in relation to Inventory Monetisation Facility	(318.3)	(315.9)
<i>Financial liabilities measured at fair value through profit and loss</i>		
Derivative financial liabilities	(22.8)	(17.6)

The financial assets held by the Group are unsecured and so the maximum exposure to credit risk is equal to the carrying value. The Directors consider that the carrying amounts of financial instruments measured at amortised cost approximate their fair values.

### Impairment of financial assets measured at amortised cost

The Group applies the simplified approach required by IFRS 9 for the impairment of trade and other receivables and utilises a provision matrix to calculate expected credit losses. The provision matrix is based on the Group's historical observed loss rates, adjusted for forward-looking information.

The historical loss rate for the Group on trade and other receivables ranges from 0.00% to 0.04% based on the ageing of the receivables. The expected credit loss at 31 March 2024 is not deemed to be material.

### Financial risk factors and management

The Group is exposed to a number of financial risks arising from the normal course of business and the use of financial instruments.

The Group's Finance and International Supply and Trading function provides services to the business, co-ordinates access to domestic and international financial markets and monitors and manages the financial risks relating to the operations of the Group through internal risk reports which analyse exposures by degree and magnitude of risks. These risks include market risk (including currency risk and price risk), credit risk, liquidity risk and cash flow interest rate risk.

## 26. Financial instruments (continued)

The Group seeks to minimise the effects of these risks by using derivative financial instruments to hedge these risk exposures. The use of financial derivatives is governed by the Group's policies approved by the Board of Directors, which provide written principles on various risks, the use of financial derivatives and non-derivative financial instruments, and the investment of excess liquidity. Compliance with policies and exposure limits is reviewed by the Risk Management Committee on a regular basis. The internal auditors also review the policies and compliance on a periodic basis. The Group does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

### Market risk

The Group is exposed to market risk through its ordinary operating activities, including foreign currency exchange rate risk and commodity price risk. The Group enters into a variety of derivative financial instruments to manage its exposure to commodity prices and foreign currency risk.

### Currency risk

The Group undertakes transactions denominated in foreign currencies and consequently exposures to exchange rate fluctuations. Exchange rate exposures are managed within approved policy parameters utilising forward foreign exchange contracts.

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities at the reporting date are as follows:

Consolidated	Assets 31-March 2024 \$m	Assets 31-March 2023 \$m	Liabilities 31-March 2023 \$m	Liabilities 31-March 2023 \$m
Great British Pounds	595.6	181.1	(387.5)	(174.4)
Indian Rupee	0.5	-	-	-
Euros	15.8	12.4	(19.5)	(31.9)

Company	Assets 31-March 2024 \$m	Assets 31-March 2023 \$m	Liabilities 31-March 2023 \$m	Liabilities 31-March 2023 \$m
Great British Pounds	759.1	283.2	(363.8)	(176.6)
Euros	15.8	12.4	(19.5)	(31.9)

The Group is mainly exposed to the currency of the oil markets (US Dollar), the currency of the United Kingdom (GBP) and that of the Euro zone (Euro).

The following table details the Group's sensitivity to a 5% increase in the strength of the US Dollar against the relevant foreign currencies. 5% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The actual movement in foreign exchange rate during the reporting period was 4.3%. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 5% change in foreign currency rates. The sensitivity analysis includes external loans as well as loans from other Group undertakings. A positive number below indicates an increase in profit (equity) and other equity where the US Dollar strengthens 5% against the relevant currency. For a 5% weakening of the US Dollar against the relevant currency, there would be a comparable impact on the profit and other equity, and the balances below would be positive.



## 26. Financial instruments (continued)

Consolidated	Sterling Impact 31-March 2024 \$m	Sterling Impact 31-March 2023 \$m	Euro Impact 31-March 2023 \$m	Euro Impact 31-March 2023 \$m
Profit and loss	10.4 <sup>(i)</sup>	0.3 <sup>(i)</sup>	(0.2) <sup>(iii)</sup>	(1.0) <sup>(iii)</sup>
Other equity	(1.7) <sup>(ii)</sup>	(1.8) <sup>(ii)</sup>	-	-

Company	Sterling Impact 31-March 2024 \$m	Sterling Impact 31-March 2023 \$m	Euro Impact 31-March 2023 \$m	Euro Impact 31-March 2023 \$m
Profit and loss	19.8 <sup>(i)</sup>	5.3 <sup>(i)</sup>	(0.2) <sup>(iii)</sup>	(0.2) <sup>(iii)</sup>
Other equity	(1.7) <sup>(ii)</sup>	(1.8) <sup>(ii)</sup>	-	-

<sup>(i)</sup> This is predominantly attributable to the exposure to outstanding Sterling receivables and payables at the balance sheet date.

<sup>(ii)</sup> This is the result of the changes in the actuarial valuation of the Group's defined benefit pension scheme which is denominated in Sterling.

<sup>(iii)</sup> This is predominantly attributable to the exposure to outstanding Euro payables at the balance sheet date.

## 26. Financial instruments (continued)

### Forward foreign exchange contracts

It is the policy of the Group to enter into forward foreign exchange contracts to cover specific foreign currency payments and receipts which are outstanding at any time. The Group also enters into forward foreign exchange contracts to manage the risk associated with such assets and liabilities and net exposure generated. Basis adjustments are made to the carrying amounts of non-financial hedged items when the anticipated sale or purchase transaction takes place.

The following tables detail the forward foreign currency ('FC') contracts outstanding as at the period end. All FC contracts are held by the Group.

Group	Average exchange rate		Foreign currency		Notional value		Fair value	
	31-Mar 2024	31-Mar 2023	31-Mar 2024	31-Mar 2023	31-Mar 2024	31-Mar 2023	31-Mar 2024	31-Mar 2023
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
<b>Sell GBP</b> Less than 12 months	1.2647	1.3586	8.8	-	11.1	-	0.0	-
<b>Buy GBP</b> Less than 12 months	1.2642	1.2205	(267.2)	(217.0)	(337.8)	(264.8)	(0.1)	3.6
			<b>(258.4)</b>	<b>(217.0)</b>	<b>(326.7)</b>	<b>(264.8)</b>	<b>(0.1)</b>	<b>3.6</b>

The Group has entered into contracts to supply goods to customers in the UK and the Euro zone. The Group has entered into forward foreign exchange contracts (for terms not exceeding 6 months) to hedge the exchange rate risk arising from these anticipated future transactions. In addition, the Group entered into forward exchange contracts including structured forward foreign exchange contracts (Collars) to buy GBP for USD within an agreed price range for terms not exceeding 12 months. These contracts are to hedge the exchange rate risk from anticipated operating and capital expenditures to be incurred in the following months. These contracts are not designated as cash flow hedges.

### Commodity price risk

The prices of refined petroleum products and crude oil are linked to the international prices. The Group's revenues, costs and inventories are exposed to the risk of fluctuation in prices of crude oil and petroleum products in the international markets.

From time to time, the Group uses commodity derivative instruments some of which are designated as cash flow hedges and some are economic hedges, to hedge the price risk of forecasted transactions such as forecast crude oil purchases and refined product sales. The Group operates a risk management desk that uses hedging instruments to seek to reduce the impact of market volatility in crude oil and product prices on the Group's profitability. To this end, the Group's risk management desk uses a range of conventional oil price-related financial and commodity derivative instruments such as futures, swaps and options that are available in the commodity derivative markets. The derivative instruments used for hedging purposes typically do not expose the Group to market risk because the change in their market value is usually offset by an equal and opposite change in the market value of the underlying asset, liability or transaction being hedged. The Group's open positions in commodity derivative instruments are monitored and managed on a daily basis to ensure compliance with its stated risk management policy which has been approved by the management.

## 26. Financial instruments (continued)

Set out below is the impact of 10% increase or decrease in base crude and petroleum product prices on (loss)/profit before tax as a result of change in value of the Group's commodity derivative instruments outstanding as at Balance sheet date. 10% is the sensitivity rate which represents management's assessment of the reasonably possible change in base crude and petroleum product prices:

Consolidated and Company	31-March 2024 \$m	31-March 2023 \$m
<b>Effect of 10% increase in prices on profit before tax</b>		
Products	-	0.5
Cracks	0.4	-
Crude oil	(4.0)	(1.2)
<b>Effect of 10% decrease in prices on profit before tax</b>		
Products	-	0.5
Cracks	(0.4)	-
Crude oil	4.0	(1.2)

"Cracks" refers to the difference between the per barrel price of petroleum products and related cost of crude oil used for their production.

### Hedge accounting of commodity and forex price risk

Derivatives are used to hedge exposure to commodity price risk which, during the current year, have been formally designated as cashflow hedges with hedge accounting applied.

The fair value and notional amounts of derivatives analysed by hedge type are as follows:

	Asset 2024		Liability 2024		Asset 2023		Liability 2023	
	Fair value \$m	Notional value \$m	Fair value \$m	Notional value \$m	Fair value \$m	Notional value \$m	Fair value \$m	Notional value \$m
<b>Cash flow hedges</b>								
Term Structure								
Hedges on Crude Oil Inventory	5.9	2.1	-	-	9.3	7.8	-	-
Forex	-	-	75.8	76.1	-	-	-	-
<b>Derivatives not in a formal hedge relationship</b>								
Commodity swaps and futures	-	-	-	-	-	-	-	-
<b>Total</b>	<b>5.9</b>	<b>2.1</b>	<b>75.8</b>	<b>76.1</b>	<b>9.3</b>	<b>7.8</b>	<b>-</b>	<b>-</b>

## 26. Financial instruments (continued)

The maturity profile of the cash flow hedges is set out below:

Group	2024		2023	
	31-Mar 2024 \$m	31-Mar 2023 \$m	31-Mar 2024 \$m	31-Mar 2023 \$m
<b>Cash flow hedges</b>				
Term Structure Hedges on Crude Oil Inventory	3.8	-	1.4	-
Refining Margin Hedges	-	-	-	-
Forex	(0.3)	-	-	-

At 31 March 2024, commodity contracts, designated as cash flow hedges, equivalent to \$78.2m (2023: \$7.8m) were outstanding. The change in the intrinsic value of the outstanding amounts was \$3.5m (2023: \$1.4m).

The following table details the effectiveness of the hedging relationship:

At 31 March 2024	Hedging gains/ (losses) recognised in OCI \$m
<b>Cash flow hedges</b>	
Term Structure Hedges on Crude Oil Inventory	3.8
Forex	(0.3)
<b>Gains</b>	<b>w3.5</b>

### Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral where appropriate, as a means of mitigating the risk of financial loss from defaults. The Group only transacts with entities that have an above average credit rating. This information is supplied by independent rating agencies where available, and if not available, the Group uses other publicly available financial information and its own trading records to rate its major customers. The Group's exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties. Credit exposure is controlled by counterparty limits that are reviewed regularly by the Group's marketing and finance department.

Trade receivables excluding prepayments, as discussed in note 20, consist of a large number of customers, spread across diverse industries and geographical areas. Ongoing credit evaluation is performed on the financial condition of accounts receivable.

## 26. Financial instruments (continued)

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The Group does not have any significant credit risk exposure to any single counterparty or any Group of counterparties having similar characteristics. The Group defines counterparties as having similar characteristics if they are related entities.

**Credit Risk:** Of the top 90% of the Group's customers by revenue, approximately 54% (2023: 57%) of these are companies whose own shares, or those of a parent, are traded on recognised exchanges, the remainder of the customers being a mixture of larger UK independent companies and overseas owned companies. At the balance sheet date, the five largest trade and other receivables, by provider, accounted for 46% (2023: 79%) of the total trade receivables balance of \$224.1m (2023: \$187.2m) and the largest individual balance was \$46.3m (2023: \$65.5m), which exceed 10% (2023: 10%) of gross financial assets at the balance sheet date. Concentration of credit risk to any other counterparty did not exceed 10% (2023: 10%) of gross financial assets at the balance sheet date.

### Financial assets and other credit exposures

The credit risk on liquid funds and derivative financial instruments is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.

The carrying amount of financial assets recorded in the financial statements, which is net of impairment losses, represents the Group's maximum exposure to credit risk as no collateral or other credit enhancements are held.

The Group also has a credit insurance policy in place to mitigate the credit risks. Large customers with good payment records have been given concession on occasion to take product where payments are in process in accordance with the Group's credit policy, hence at a point in time some customers may exceed their credit limits occasionally.

### Interest rate risk

The Group is exposed to interest rate risk because the Group borrows funds at floating interest rates on its Borrowings (note 24). The risk is managed by regularly reviewing the Group's borrowing strategy. Hedging activities are evaluated regularly to align with interest rate views and defined risk appetite; ensuring the most cost-effective hedging strategies are applied.

The Group's exposure to interest rates on financial assets and financial liabilities are detailed in the liquidity risk management section of this note.

### Sensitivity analysis

The sensitivity analysis has been determined based on the exposure to interest rates for both derivatives and non-derivative instruments at the balance sheet date. For floating rate liabilities, the analysis is prepared assuming the amount of liability outstanding at the balance sheet date was outstanding for the whole period. A 0.5% increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 0.5% higher and all other variables were held constant, the Group's profit for the year ended 31 March 2024 would have decreased by \$1.6m (2022: \$3.2m). This is attributable to the Group's exposure to interest rates on its variable rate borrowings.

### Capital risk

The Group manages its capital to ensure that the Group will be able to continue as a going concern while maximising the return to stakeholders through the optimisation of the debt and equity balance. The capital structure of the Group consists of net debt, and equity attributable to equity holders, comprising issued capital, and retained earnings.

The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Group includes within net debt, interest bearing loans, less cash and cash equivalents and short-term deposits. Total equity includes equity attributable to the equity holders of the Group.

## 26. Financial instruments (continued)

### Gearing ratio

The gearing ratio, being net debt over equity, at the year-end is as follows:

Consolidated	31-March 2024 \$m	31-March 2023 \$m
Debt	502.1	588.3
Cash and cash equivalents	(91.8)	(85.7)
Net debt	410.3	502.6
Equity	287.6	331.3
<b>Total debt and equity</b>	<b>697.9</b>	<b>833.9</b>
<b>Net debt to equity ratio</b>	<b>1.4</b>	<b>1.5</b>

Debt is defined as amounts due under short/long-term finance leases. Given the nature of advances received against receivables and Inventory funding, these items are not considered to be financial borrowings and so are excluded from the reported net debt number. Equity includes all capital and reserves of the Group that are managed as capital.

### Liquidity risk

Ultimate responsibility for liquidity risk management rests with the Board of Directors, which has established an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, while continuously monitoring forecast and actual cash flows.

The following tables detail the Group's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The tables include both interest and principal cash flows. To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate curves at the balance sheet date. The contractual maturity is based on the earliest date on which the Group may be required to pay.

## 26. Financial instruments (continued)

Consolidated	Weighted average effective interest rate %	Less than 1 month \$m	1-3 months \$m	3 months to 1 year \$m	1-5 years \$m	5+ years \$m	Total \$m
<b>31 Mar 24</b>							
Non-interest bearing:							
Trade & other payables		749.0	-	-	-	-	749.0
Interest bearing:							
Trade & other payables	12.5	-	111.0	381.2	-	-	492.2
Finance lease liability	7.9	0.7	2.2	6.6	36.9	165.3	211.7
Variable interest rate instruments	11.1	-	-	-	318.3	-	318.3
		<b>749.7</b>	<b>113.2</b>	<b>387.8</b>	<b>355.2</b>	<b>165.3</b>	<b>1,771.2</b>
<b>31 Mar 23</b>							
Non-interest bearing:							
Trade & other payables		551.8	-	-	-	-	551.8
Interest bearing:							
Trade & other payables	9.8	88.3	500.0	-	-	-	588.3
Finance lease liability	7.9	0.7	2.2	5.8	33.0	158.1	199.8
Variable interest rate instruments	12.3	-	74.1	-	315.9	-	390.0
		<b>640.8</b>	<b>576.3</b>	<b>5.8</b>	<b>348.9</b>	<b>158.1</b>	<b>1,729.9</b>

The following tables detail the Group's expected maturity for its non-derivative financial assets. The tables below have been drawn up based on the undiscounted contractual maturities of the financial assets including interest that will be earned on those assets. The inclusion of information on non-derivative financial assets is necessary to understand the Group's liquidity risk management as the liquidity is managed on a net asset and liability basis.

Consolidated	Less than 1 month \$m	1-3 months \$m	3 months to 1 year \$m	1-5 years \$m	5+ years \$m	Total \$m
<b>31 Mar 24</b>						
Non-interest bearing	315.8	-	-	-	-	315.8
<b>31 Mar 23</b>						
Non-interest bearing	272.9	-	-	-	-	272.9

## 26. Financial instruments (continued)

The following table details the Group's liquidity analysis for its derivative financial instruments based on contractual maturities. The table has been drawn up based on the undiscounted net cash inflows and outflows on derivative instruments that settle on a net basis and the undiscounted gross inflows and outflows on those derivatives that require gross settlement. When the amount payable or receivable is not fixed, the amount disclosed has been determined by reference to the market rates on the balance sheet date.

Consolidated and Company	Less than 1 month \$m	1-3 months \$m	3 months to 1 year \$m	1-5 years \$m	5+ years \$m	Total \$m
<b>31 Mar 24</b>						
<i>Net settled:</i>						
Foreign exchange forward contracts & swaps	-	-	-	-	-	-
Foreign exchange Collars	0.0	-	-	-	-	0.0
<i>Gross settled:</i>						
Commodity swaps and futures	11.5	(6.0)	(25.2)	(0.5)	-	(20.2)
	<b>11.5</b>	<b>(6.0)</b>	<b>(25.2)</b>	<b>(0.5)</b>	<b>-</b>	<b>(20.2)</b>
<b>31 Mar 23</b>						
<i>Net settled:</i>						
Foreign exchange forward contracts & swaps	2.3	0.7	0.7	-	-	3.7
Foreign exchange Collars	0.2	-	-	-	-	0.2
<i>Gross settled:</i>						
Commodity swaps and futures	(12.4)	3.0	4.8	-	-	(4.6)
	<b>(9.9)</b>	<b>3.7</b>	<b>5.5</b>	<b>-</b>	<b>-</b>	<b>(0.7)</b>

### Financing facilities

The Group has secured receivable financing facility during the year (note 3) of \$530m (2023: \$407m) to support financing against its receivables. The Group also uses other diversified ranges of sources, including bilateral and supply chain financing arrangements with few of its key customers.

### Derivative financial instruments

The fair values of derivative instruments are calculated using inputs other than quoted prices that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices). Foreign currency forward contracts are measured using quoted forward exchange rates and yield curves derived from quoted interest rates matching maturities of the contracts. Commodity swaps are measured using a forward curve based on quoted futures or forward prices and yield curves derived from quoted interest rates matching maturities of the contracts. Commodity options are measured using the same data as the commodity swaps, but also uses a volatility surface derived from quoted option volatilities. Interest rate swaps are measured at the present value of future cash flows estimated and discounted based on the applicable yield curves derived from quoted interest rates. No derivatives are designated as hedges for the purposes of financial reporting.

Derivative financial assets and liabilities are classified as Level 2 fair value measurements, as defined by IFRS 7, being those derived from inputs other than quoted prices that are observable for the assets or liability, either directly (i.e. price) or indirectly (i.e. derived from prices).



## 26. Financial instruments (continued)

### Securitised receivables

The Group has been party to securitisation transactions whereby assets continue to be recognised on the balance sheet although they have been subject to legal transfer to another entity. The Group recognises the assets on the balance sheet as the risks and rewards of ownership of the securitised assets have not been substantially transferred. In accordance with IFRS 9 where a transferred asset continues to be recognised, the asset and the associated liability shall not be offset. On this basis, a financial liability is recorded for the purchase price received.

In addition, the Group also has non-recourse securitisation transaction whereby the assets are not recognised on the balance sheet as the risks and rewards of ownership of the securitised assets have been substantially transferred. On this basis, a financial liability has been offset against the asset.

## 27. Deferred tax

The following are the major deferred tax (liabilities) and assets recognised by the Group and movements thereon during the current and prior period.

Consolidated	Accelerated tax depreciation \$m	Retirement benefit obligations \$m	Tax losses \$m	Short term timing differences \$m	Revaluation reserve \$m	Total \$m
<b>At 31 March 2022</b>	<b>93.8</b>	<b>5.7</b>	<b>(71.9)</b>	<b>(7.0)</b>	<b>50.4</b>	<b>71.0</b>
Charge/(credit) to income statement	62.8	-	(122.8)	0.5	-	(59.5)
Charge/(credit) to statement of comprehensive income	-	3.5	-	7.0	(1.9)	8.6
<b>At 31 March 2023</b>	<b>156.6</b>	<b>9.2</b>	<b>(194.7)</b>	<b>0.5</b>	<b>48.5</b>	<b>20.1</b>
Charge/(credit) to income statement	39.3	-	(35.5)	(35.6)	-	(31.8)
Charge/(credit) to statement of comprehensive income	-	(0.6)	-	0.5	7.6	7.5
<b>At 31 March 2024</b>	<b>195.9</b>	<b>8.6</b>	<b>(230.2)</b>	<b>(34.6)</b>	<b>56.3</b>	<b>(4.3)</b>

## 27. Deferred tax (continued)

Company	Accelerated tax depreciation \$m	Retirement benefit obligations \$m	Tax losses \$m	Short term timing differences \$m	Total \$m
<b>At 31 March 2022</b>	<b>78.5</b>	<b>5.7</b>	<b>(71.9)</b>	<b>(7.0)</b>	<b>5.3</b>
Charge/(credit) to income statement	70.0	-	(122.8)	0.4	(52.4)
Charge/(credit) to statement of comprehensive income	-	3.5	-	7.0	10.5
<b>At 31 March 2023</b>	<b>148.5</b>	<b>9.2</b>	<b>(194.7)</b>	<b>0.4</b>	<b>(36.6)</b>
Charge/(credit) to income statement	37.8	-	(35.5)	(35.6)	(33.3)
Charge/(credit) to statement of comprehensive income	-	(0.6)	-	0.5	(0.1)
<b>At 31 March 2024</b>	<b>186.3</b>	<b>8.6</b>	<b>(230.2)</b>	<b>(34.7)</b>	<b>(70.0)</b>

## 28. Obligations under leases

Consolidated	31-March 2024 \$m	31-March 2023 \$m
<b>Amounts payable under leases:</b>		
Within one year	9.5	8.7
In the second to fifth years inclusive	36.9	33.0
After five years	165.2	158.1
	<b>211.6</b>	<b>199.8</b>
Less: future finance charges	(115.7)	(111.5)
<b>Present value of lease obligations</b>	<b>95.9</b>	<b>88.3</b>

Company	31-March 2024 \$m	31-March 2023 \$m
<b>Amounts payable under leases:</b>		
Within one year	9.5	8.7
In the second to fifth years inclusive	36.9	33.0
After five years	165.2	158.1
	<b>211.6</b>	<b>199.8</b>
Less: future finance charges	(115.7)	(111.5)
<b>Present value of lease obligations</b>	<b>95.9</b>	<b>88.3</b>

## 28. Obligations under leases (continued)

Present value of minimum lease payments	31-March 2024 \$m	31-March 2023 \$m
<b>Amounts payable under leases:</b>		
Within one year	2.1	2.0
In the second to fifth years inclusive	8.8	7.5
After five years	85.0	78.8
<b>Present value of lease obligations</b>	<b>95.9</b>	<b>88.3</b>
<b>Analysed as:</b>		
Amounts due for settlement within 12 months <i>(shown under current liabilities)</i>	2.1	2.0
Amounts due for settlement after 12 months	93.8	86.3
	<b>95.9</b>	<b>88.3</b>

The lease term varies from 1 years to 56 years. For the year period ended 31 March 2024, the average effective borrowing rate was 5.8% to 11.4% depending on the lease term (2023: 5.7% to 9.7%). Interest rates are fixed at the contract date. All leases are on a repayment basis linked to the Retail Prices Index, the increase in costs as a result of these increases will be expensed as incurred.

All lease obligations are denominated in GBP.

The fair value of the Group's lease obligations is approximately equal to their carrying amount.

The Group's obligations under finance leases are secured by the lessors' rights over the leased assets disclosed in note 12.

## 29. Provisions

Consolidated and company	Other provisions \$m
<b>At 31 March 2022</b>	<b>21.0</b>
Released to the P&L	(21.0)
Added during the period	-
<b>At 31 March 2023</b>	-
Paid during the period	-
Added during the period	-
<b>At 31 March 2024</b>	-

## 30. Share capital

	31-March 2024 \$m	31-March 2023 \$m
Called-up, issued and fully paid: 442,102,375 ordinary shares of £1 each (2023: 442,102,375 ordinary shares of £1 each)	694.1	694.1

The Company has one class of ordinary shares which carries no right to fixed income.

The entire authorised share capital of 442,102,375 ordinary shares is held by Essar Oil Cyprus Limited.

## 31. Notes to the cash flow statement

Reconciliation of profit before tax to net cash used by operations:

Consolidated	31-March 2024 \$m	31-March 2023 \$m
(Loss) / Profit before tax for the period	(90.4)	10.0
Adjustments for:		
Finance costs	261.4	233.9
Finance income	(27.5)	(24.9)
Depreciation of property, plant and equipment	105.1	85.1
Depreciation of Right of Use Assets	4.4	3.4
Amortisation of intangible assets	0.9	1.0
Retirement benefit Contributions	5.9	5.7
Retirement benefit Costs	(7.1)	(5.8)
RDEC tax credit	(26.2)	(30.5)
Fair value change in derivative instruments	14.1	0.6
Foreign exchange losses	0.5	9.4
Operating cash flows before movements in working capital	241.1	287.9
Decrease / (Increase) in inventories	(41.4)	56.5
Decrease in receivables	(36.8)	164.5
Increase in operating creditors and accruals	246.9	26.3
(Decrease) / Increase in Liability to IM provider	2.4	(23.1)
Cash generated by operations	412.2	512.1
Tax refunded / (paid)	21.4	(1.2)
<b>Net cash generated by operations</b>	<b>433.6</b>	<b>510.9</b>

Reconciliation of changes in liabilities arising from financing activities:

Consolidated	31-March 2023 \$m	Discounted Payments \$m	31-March 2024 \$m
<b>Obligations under finance leases</b>			
Current	(2.0)	(0.1)	(2.1)
Non Current	(86.3)	(7.5)	(93.8)
<b>Total</b>	<b>(88.3)</b>	<b>(7.6)</b>	<b>(95.9)</b>
(Decrease) / Increase in short term bank advances	(74.1)	74.1	-
Increase /(decrease) in other deposits	124.3	(13.0)	111.3
Increase in other non-current receivables	1.4	0.2	1.6
Increase in other current receivables	225.5	-	225.5
<b>Total</b>	<b>277.1</b>	<b>61.3</b>	<b>338.4</b>

## 31. Notes to the cash flow statement (continued)

Consolidated	31-March 2022 \$m	Discounted Payments \$m	31-March 2023 \$m
<b>Obligations under finance leases</b>			
Current	(1.9)	(0.1)	(2.0)
Non Current	(80.0)	(6.3)	(86.3)
<b>Total</b>	<b>(81.9)</b>	<b>(6.4)</b>	<b>(88.3)</b>
(Decrease) in short term bank advances	(117.2)	43.1	(74.1)
Decrease in other deposits	131.7	(7.4)	124.3
Increase in other non-current receivables	1.1	0.3	1.4
Increase in other current receivables	225.5	-	225.5
<b>Total</b>	<b>241.1</b>	<b>36.0</b>	<b>277.1</b>

Company	31-March 2024 \$m	31-March 2023 \$m
Loss before tax for the period	(150.0)	(46.4)
Adjustments for:		
Finance costs	257.6	229.9
Finance income	(45.0)	(42.8)
Depreciation of property, plant and equipment	86.7	67.2
Depreciation of Right of Use Assets	1.2	1.1
Amortisation of intangible assets	0.9	1.0
Retirement benefit Contributions	5.9	5.7
Retirement benefit Costs	(7.1)	(5.8)
RDEC tax credit	(26.2)	(30.5)
Fair value change in derivative instruments	14.1	0.6
Foreign exchange losses	4.4	4.6
Operating cash flows before movements in working capital	142.5	184.6
Increase in inventories	(35.0)	49.8
Decrease in receivables	(28.8)	185.7
Increase in operating creditors and accruals	237.6	27.2
(Decrease) / Increase in Liability to IM provider	2.4	(23.1)
Cash generated by operations	318.7	424.2
Tax refunded / (paid)	21.4	(1.2)
<b>Net cash generated by operations</b>	<b>340.1</b>	<b>423.0</b>

## 31. Notes to the cash flow statement (continued)

Reconciliation of changes in liabilities arising from financing activities:

Company	31-March 2023	Discounted Payments	31-March 2024
	\$m	\$m	\$m
<b>Obligations under finance leases</b>			
Current	(2.0)	(0.1)	(2.1)
Non Current	(86.3)	(7.5)	(93.8)
<b>Total</b>	<b>(88.3)</b>	<b>(7.6)</b>	<b>(95.9)</b>
(Decrease) / Increase in short term bank advances	(74.1)	74.1	-
Increase /(decrease) in other deposits	478.3	(152.3)	326.0
Increase /(decrease) in other non-current receivables	22.4	0.7	23.1
<b>Total</b>	<b>426.6</b>	<b>(77.5)</b>	<b>349.1</b>

Company	31-March 2022	Discounted Payments	31-March 2023
	\$m	\$m	\$m
<b>Obligations under finance leases</b>			
Current	(1.9)	(0.1)	(2.0)
Non Current	(80.0)	(6.3)	(86.3)
<b>Total</b>	<b>(81.9)</b>	<b>(6.4)</b>	<b>(88.3)</b>
(Decrease) / Increase in short term bank advances	(117.2)	43.1	(74.1)
Increase /(decrease) in other deposits	537.7	(59.9)	478.3
Increase /(decrease) in other non-current receivables	23.6	(1.2)	22.4
<b>Total</b>	<b>444.1</b>	<b>(17.5)</b>	<b>426.6</b>



## 32. Lease arrangements

### The Group as lessor:

Consolidated	31-March 2024 \$m	31-March 2023 \$m
Within one year	0.1	0.1
In the second to fifth years inclusive	0.7	0.6
After five years	2.3	2.6
	<b>3.1</b>	<b>3.3</b>
<b>Amounts payable under finance leases:</b>		
Within one year	0.5	0.5
In the second to fifth years inclusive	2.2	1.9
After five years	14.7	13.8
	<b>17.4</b>	<b>16.2</b>

On 9 March 2016, the Group entered into an agreement to provide land under a 25 year operating lease to a third party. During the period, income received in respect of this agreement was \$0.1m (2023: \$0.1 m).

On 31st December 2021, the Company entered into an agreement to provide land under a 50 year operating lease to Subsidiary Stanlow Terminals Limited. During the year Income received in respect of this agreement was \$0.3m (2023: \$0.2m).

On 31st December 2021, the Company entered into an agreement to provide building under a 10 year operating lease to Subsidiary Stanlow Terminals Limited. During the year Income received in respect of this agreement was \$0.1 m (2023: \$ 0.1 m).

## 33. Retirement benefit schemes

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### Defined contribution schemes

The Group operates defined contribution retirement benefit schemes for all qualifying employees. The assets of the schemes are held separately from those of the Group in funds controlled by the trustees.

The total expense charged to the income statement was \$18.0m (2023: \$15.8m) and represents contributions payable to the schemes by the Group at rates specified in the rules of the plan. As at 31 March 2024, no contributions were due to the schemes (2023: Nil).

### Defined benefit schemes

The Group sponsors a funded final salary defined benefit pension plan for qualifying UK employees, the Essar Oil (UK) Pension Scheme. The Scheme is subject to funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This together with documents issued by the Pensions Regulator, and Technical Actuarial Standards adopted by the Financial Reporting Council, set out the framework for funding defined benefit occupational pension schemes in the UK.

The Scheme is administered by a separate board of trustees, which is legally separate from the Group. The trustee board is composed of representatives of both the employer and employees, plus an independent trustee. The Trustee is required by law to act in the interest of all relevant beneficiaries and are responsible for the investment policy for the assets and the day-to-day administration of the benefits.

Under the Scheme, employees are entitled to annual pensions on retirement. Benefits are also payable on death and following other events such as withdrawing from active service. No other post-retirement benefits are provided to these employees.

The Defined Benefit Obligation (DBO) includes benefits for current employees, former employees and current pensioners. Broadly, about 60% of the DBO is attributable to current employees, 14% to deferred pensioners and 26% to current pensioners.

The Scheme duration is an indicator of the weighted-average time until benefit payments are made. For the Scheme as a whole, the duration is approximately 22 years.

### Risks associated with the Scheme

The Scheme exposes the Group to some risks, the most significant of which are:

#### Asset volatility

The liabilities are calculated using a discount rate set with reference to corporate bond yields. If assets underperform this yield, this will create a deficit.

The Scheme holds a significant proportion of growth assets which, though expected to outperform corporate bonds in the long-term, create volatility and risk in the short-term. The allocation to growth assets is monitored to ensure it remains appropriate given the Scheme's long-term objectives.

#### Changes in bond yields

A decrease in corporate bond yields will increase the value placed on the Scheme's liabilities for accounting purposes, although this will be partially offset by an increase in the value of the Scheme's bond holdings.

## 33. Retirement benefit schemes (continued)

### Inflation risk

The majority of the Scheme's benefit obligations are linked to inflation, and higher inflation leads to higher liabilities (although, in most cases, caps on the level of inflationary increases are in place to protect against extreme inflation).

Most of the assets are either unaffected by or only loosely correlated with inflation, meaning that an increase in inflation will also increase the deficit.

### Life expectancy

The majority of the Scheme's obligations are to provide benefits for the lifetime of the member, so increases in life expectancy will result in an increase in the liabilities.

### Funding requirements

UK legislation requires that pension schemes are funded prudently. The last funding valuation of the Scheme was carried out by a qualified actuary as at 31 July 2021 and showed a deficit of £67.6M. By the time of signing of the valuation in March 2024 the scheme was in surplus. The Company is not currently paying deficit contributions.

The next funding valuation will be carried out at 31 July 2024.

### Reporting at 31 March 2024

The results of the latest funding valuation at 31 July 2021 have been adjusted to the new balance sheet date, taking account of experience over the period since 31 July 2021, changes in market conditions, and differences in the financial and demographic assumptions. The present value of the Defined Benefit Obligation, and the related current service cost, were measured using the projected unit credit method.

The principal assumptions used to calculate the liabilities under IAS 19 are as follows:

Key financial assumptions used	Valuation at	
	31-March 2024	31-March 2023
	%	%
Discount rate for scheme liabilities	4.90	4.60
RPI inflation	2.80	2.95
Rate of general long-term increase in salaries	2.80	2.95
Pre 2009 pension increase rate	2.80	2.95
Post 2009 pension increase rate	2.70	2.80

The financial assumptions reflect the nature and term of the Scheme's liabilities.

## 33. Retirement benefit schemes (continued)

Key demographic assumptions used:	Year ended	
	31-March 2024	31-March 2023
Mortality base table adopted	2021 Club Vita tables	2021 Club Vita tables
Mortality future improvements adopted	CMI 2023 with a long term improvement rate of 1.0% (Sk = 7.0, A = 0.5%, w2020 = w2021 = 0 and w2022 = w2023 = 0.15) with a 0.5% decrease to DBO to allow for longterm impact of COVID-19	CMI 2021 with a long term improvement rate of 1.0% SK = 7.0; A = 0.5% with a 1.5% decrease to DBO to allow for long-term impact of COVID-19
Life expectancy for male pensioner currently aged 65	21.7	22.3
Life expectancy for female pensioner currently aged 65	22.9	23.3
Life expectancy at 65 for male non-pensioner currently aged 45	22.6	23.1
Life expectancy at 65 for female non-pensioner currently aged 45	25.7	26.1
Transfer take-up	No allowance	No allowance
Cash commutation	18% lump sum upon retirement	18% lump sum upon retirement
Proportion married	82%	82%

The mortality assumptions are based on the recent actual mortality experience of Scheme members and allow for expected future improvements in mortality rates.

Reconciliation of funded status to balance sheet	Valuation at	
	31-March 2024 \$m	31-March 2023 \$m
Fair value of Scheme assets	188.5	195.4
Present value of funded Defined Benefit Obligation	(154.5)	(158.8)
<b>Asset recognised on the balance sheet</b>	<b>34.0</b>	<b>36.6</b>

Upon determining the adjustment in respect of the minimum funding requirement (Nil), it has been assumed that the Group would be entitled to a refund from the Scheme of any surplus arising in the Scheme in future.

## 33. Retirement benefit schemes (continued)

The amounts recognised in the income statement and other comprehensive income in the period are as follows:

	Period ended	
	31-March 2024 \$m	31-March 2023 \$m
<b>Operating cost</b>		
Current service cost	0.2	0.4
Past service cost (curtailment)	0.5	-
<b>Financing cost</b>		
Interest on net defined benefit liability	7.3	6.5
Expected return on Scheme Assets	(9.2)	(6.9)
<b>Pension expense recognised in the income statement</b>	<b>(1.2)</b>	<b>-</b>
<b>Remeasurements in other comprehensive income</b>		
Return on Scheme assets (in excess of) / below that recognised in net interest	21.7	81.0
Actuarial (gains) due to changes in financial assumptions	(16.4)	(110.9)
Actuarial (gains) due to changes in demographic assumptions	(0.5)	(1.6)
Actuarial losses due to liability experience	5.6	22.5
Foreign exchange losses	(0.7)	1.0
<b>Total amount recognised in other comprehensive income (OCI)</b>	<b>9.7</b>	<b>(8.0)</b>
<b>Total amount recognised in the income statement and OCI</b>	<b>9.7</b>	<b>(8.0)</b>

The scheme was formally closed for future accruals effective 1 January 2022. This required interim valuation as at 31 December 2022 which resulted in one off curtailment loss towards past services.

The movements in the defined benefit obligation in the period are as follows:

	Valuation at	
	31-March 2024 \$m	31-March 2023 \$m
<b>Opening defined benefit obligation</b>	<b>158.8</b>	<b>265.5</b>
Current service cost	0.3	0.4
Past service cost	0.5	-
Interest expense on defined benefit obligation	7.3	6.5
Contributions by scheme participants	-	-
Net benefits paid out	(4.5)	(5.1)
Foreign exchange losses	3.4	(18.5)
<b>Expected closing defined benefit obligation</b>	<b>165.8</b>	<b>248.8</b>
Actuarial (gains) on Scheme liabilities arising from changes in financial assumptions	(16.4)	(110.9)
Actuarial (gains) Scheme liabilities arising from changes in demographic assumptions	(0.5)	(1.6)
Actuarial losses on Scheme liabilities arising from experience	5.6	22.5
<b>Closing defined benefit obligation</b>	<b>154.5</b>	<b>158.8</b>

## 33. Retirement benefit schemes (continued)

Changes to the fair value of Scheme assets during the period	31-March 2024 \$m	31-March 2023 \$m
<b>Opening fair value of Scheme assets</b>	<b>195.4</b>	<b>288.2</b>
Interest income on Scheme assets	9.2	7.1
Contributions by the employer	5.9	5.7
Contributions by Scheme participants	-	-
Net benefits paid out	(4.5)	(5.1)
Foreign exchange gains	4.2	(19.5)
<b>Expected value of Scheme assets</b>	<b>210.2</b>	<b>276.4</b>
Remeasurement (losses) on Scheme assets	(21.7)	(81.0)
<b>Closing fair value of Scheme assets</b>	<b>188.5</b>	<b>195.4</b>

The amounts recognised in the income statement and other comprehensive income in the period are as follows:

Return on Scheme assets	Valuation at	
	31-March 2024 \$m	31-March 2023 \$m
Interest income on Scheme assets	9.2	7.1
Remeasurement (loss) on Scheme assets	(21.7)	(81.0)
<b>Total return on Scheme assets</b>	<b>(12.5)</b>	<b>(73.9)</b>

The Scheme assets are invested in the following asset classes. All invested assets have a quoted market value in an active market.

	Valuation at	
	31-March 2024 \$m	31-March 2023 \$m
Equities	11.6	9.4
Liability Driven Investments	104.5	86.9
Corporate Bonds	12.6	17.0
Multi Asset Credit	26.2	26.9
Property	13.6	18.7
Cash and cash equivalents	16.0	36.5
<b>Total market value of assets</b>	<b>184.5</b>	<b>195.4</b>

## 33. Retirement benefit schemes (continued)

### Sensitivity to key assumptions

The key assumptions used are the discount rate, inflation rate and mortality assumptions. Changes to key assumptions could have a material impact on the defined benefit obligation. Sensitivity analysis has been performed on the key assumptions which are detailed below.

	Change \$m	Sensitised value \$m
<b>Following a 0.5% per annum decrease in the discount rate</b>		
Pension expense for the following year	1.0	0.4
Assets of the Scheme at 31 Mar 2024	-	188.5
Defined benefit obligation at 31 Mar 2024	(18.4)	(173.0)
<b>Deficit at 31 Mar 2024</b>	<b>(18.4)</b>	<b>15.5</b>
<b>Following a 0.5% per annum increase in inflation</b>		
Pension expense for the following year	0.9	(0.6)
Assets of the Scheme at 31 Mar 2024	-	188.5
Defined benefit obligation at 31 Mar 2024	(17.5)	(172.0)
<b>Deficit at 31 Mar 2024</b>	<b>(17.5)</b>	<b>16.5</b>
<b>Following a 1 year increase in life expectancy</b>		
Pension expense for the following year	0.2	(1.3)
Assets of the Scheme at 31 Mar 2024	-	188.5
Defined benefit obligation at 31 Mar 2024	(3.3)	(157.8)
<b>(Deficit)/surplus at 31 Mar 2024</b>	<b>(3.3)</b>	<b>30.7</b>

## 34. Cash flow hedge accounting reserve

Consolidated and Company	Term Structure Hedges on Crude Oil Inventory \$m	Refining Margin Hedges \$m	Forex Option Hedges \$m	Cash Flow Hedge Accounting Reserves \$m
<b>At 31 March 2022</b>	<b>33.2</b>	<b>(63.8)</b>	<b>(3.8)</b>	<b>(34.4)</b>
Charge in fair value of hedging instrument recognised as Other Comprehensive Income for the year	(21.3)	(203.2)	(17.2)	(241.8)
Released to profit and loss	(19.6)	282.0	21.9	284.3
Deferred tax	8.8	(15.0)	(0.9)	(7.1)
<b>At 31 March 2023</b>	<b>1.1</b>	<b>-</b>	<b>-</b>	<b>1.1</b>
Charge in fair value of hedging instrument recognised as Other Comprehensive Income for the year	3.3	-	(0.3)	3.0
Released to profit and loss	(1.0)	-	-	(1.0)
Deferred tax	(0.6)	-	0.1	(0.5)
<b>At 31 March 2024</b>	<b>2.8</b>	<b>-</b>	<b>(0.2)</b>	<b>2.6</b>

## 35. Asset revaluation reserve

Consolidated	Terminal Assets \$m
<b>At 31 March 2022</b>	<b>151.9</b>
Increase in Asset Revaluation Reserve	(7.5)
Deferred tax due to change in future tax rates	1.9
<b>At 31 March 2023</b>	<b>146.3</b>
Increase in Asset Revaluation Reserve	30.2
Deferred tax on the increase	(7.6)
<b>At 31 March 2024</b>	<b>168.9</b>



## 36. Related party transactions

Loans to related parties	Consolidated		Company	
	31-March 2024 \$m	31-March 2023 \$m	31-March 2024 \$m	31-March 2023 \$m
<b>Non-current</b>				
Essar Midlands Limited	-	-	21.5	21.0

Loans to related parties	Consolidated		Company	
	31-March 2024 \$m	31-March 2023 \$m	31-March 2024 \$m	31-March 2023 \$m
<b>Current</b>				
Essar Oil & Gas Limited	141.8	225.5	141.8	225.5
Stanlow Terminals Limited	-	-	87.1	142.8
	<b>141.8</b>	<b>225.5</b>	<b>228.9</b>	<b>368.3</b>

Movement in Loans to Essar Midlands Limited is on account of foreign exchange as the loan amount was advanced in GBP.

The Group's other transactions with related parties included purchases and sale of goods and services and recharges of costs incurred to other Essar parent group companies. Details of the transactions and the balance outstanding are below:

Other transactions	Consolidated		Company	
	31-March 2024 \$m	31-March 2023 \$m	31-March 2024 \$m	31-March 2023 \$m
Purchases of goods and services	13.5	12.8	176.4	154.0
Interest on Loan taken	2.0	0.2	2.0	0.2
Sale of goods and services	-	-	36.6	32.3
Interest on Loans advanced	-	18.3	31.1	31.0
Interest on finance lease	19.5	-	6.0	5.2
Sponsorship	0.2	0.3	0.2	0.3

	Consolidated		Company	
	31-March 2024 \$m	31-March 2023 \$m	31-March 2024 \$m	31-March 2023 \$m
Receivables	13.4	15.4	39.4	52.4
(Payables)	(31.6)	(30.2)	(35.4)	(32.1)
Interest receivable on Loans advanced	7.6	15.6	7.6	15.6

The Company's transactions with its Subsidiary Essar Midlands Limited in relation to purchase and sale of petroleum products are not eligible for revenue recognition and hence not included above.

## 36. Related party transactions (continued)

### Remuneration of key management personnel

The remuneration of the Directors, who are the key management personnel of the Group, is set out below in aggregate for each of the relevant categories specified in IAS 24 Related Party Disclosures.

	For the year ended 31 Mar 2024 \$m	For the year ended 31 Mar 2023 \$m
Short-term employee benefits	2.0	1.9

The highest paid Director earned \$1.3m (2023: \$1.2m) in short-term employee benefits during the period.

During the period, no Directors (2023: 0) participated in the defined benefit pension scheme.

## 37. Subsequent events

Following are the subsequent events after the balance sheet date:

- The Company has entered into a Framework Agreement for purchase of crude oil and sale of refined products with Petraco SA in July 24.
- The Company has signed terms for facilities totalling up to \$350m including \$150m Letter of Credit and Financing facility with a Bank.
- The Group in September 24 has successfully completed refinancing of \$150m receivable financing facility with ABN Amro Bank.

## 38. Controlling Party

The ultimate parent company of the company is Essar Global Fund Limited, a company incorporated in the Cayman Islands, whose controlling parties are the Virgo Trust and the Triton Trust, discretionary trusts, whose beneficiaries include, among others, companies whose controlling shareholders are Mr Ravi Ruia and Mr Shashi Ruia.

At 31 March 2024 the immediate parent company was Essar Oil (Cyprus) Limited, a Company incorporated in Cyprus (Shareholder). The smallest and largest Group into which these accounts are consolidated is Essar Energy Limited, a Company incorporated in the United Kingdom. Copies of the financial statements of Essar Energy Limited are available from the registered office at 11, Hill Street, London W1J 5LF.

# Terms and abbreviations

The following abbreviations have been used in this Annual Report:

Corporate	
<b>EET</b>	Essar Energy Transition
<b>EET Fuels</b>	EET Fuels is the trading name of Essar Oil (UK) Limited
<b>EET Hydrogen (EHL)</b>	EET Hydrogen Limited, earlier known as Stanlow Hydrogen Limited (SHL)
<b>Company</b>	Essar Oil (UK) Limited
<b>Group</b>	Company and its Subsidiaries
<b>EML</b>	Essar Midlands Limited
<b>EOGL</b>	Essar Oil and Gas Limited
<b>ERVL</b>	Essar Retail Ventures Limited
<b>ESPL</b>	Essar UK Services Private Limited (India)
<b>Group</b>	Company and its Subsidiaries
<b>INL</b>	Infranorth Limited
<b>STL</b>	Stanlow Terminals Limited
<b>Shareholder</b>	Essar Oil Cyprus Limited
<b>Subsidiaries</b>	of the Company, namely: EML, ERVL, ESPL, INL, EHL, STL and Vertex Hydrogen
<b>Vertex Hydrogen</b>	Vertex Hydrogen Limited
<b>we, us and our</b>	the Group

## Terms and abbreviations

Other	
<b>Board</b>	the Directors
<b>CCUS</b>	carbon capture use and storage
<b>COMAH</b>	control of major accident hazard regulations
<b>CSO</b>	compulsory stock obligation
<b>DBO</b>	define benefit obligation
<b>Director</b>	a director listed on page [4]
<b>EBITDA</b>	earnings before interest taxation depreciation and amortisation
<b>ECL</b>	expected credit loss
<b>ETS</b>	emissions trading scheme
<b>Executive Leadership</b>	senior executive staff reporting to the CEO / Board
<b>FIUK</b>	Fuels Industry UK
<b>GBP</b>	British pounds sterling
<b>GHG</b>	greenhouse gas
<b>GRM</b>	gross refining margin – see page 9
<b>HSE</b>	health, safety, and environment
<b>HSE-MS</b>	health, safety, environment management systems
<b>HPP</b>	hydrogen production plant
<b>IFRS</b>	International financial reporting standards
<b>RMC</b>	risk management committee
<b>IBR</b>	Incremental borrowing rate
<b>RTFO</b>	road transport fuel obligation
<b>RMC</b>	risk management committee
<b>SECR</b>	streamlined energy and carbon reporting regulations
<b>UKPIA</b>	UK petroleum industry association
<b>UKOP</b>	United Kingdom Oil Pipelines Limited

